

2017 PROPOSED ANNUAL BUDGET



CITY AND COUNTY OF

**BROOMFIELD
COLORADO**



2017 PROPOSED ANNUAL
BUDGET

City and County of Broomfield, Colorado
 2017 Proposed Budget Document
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**CITY AND COUNTY OF BROOMFIELD,
COLORADO**

BUDGET TABLES SUMMARIES



**TABLE 1A
CITY AND COUNTY OF BROOMFIELD
OVERALL SUMMARY - TOTAL BUDGET**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
City of Broomfield Budget						
Sources of Funds						
Beginning Balance	\$ 262,446,682	\$ 187,974,956	\$ 274,022,825	\$ 190,197,246	1.18%	-30.59%
Revenues	213,326,583	207,947,952	220,574,177	228,071,585	9.68%	3.40%
Total Sources of Funds	\$ 475,773,265	\$ 395,922,908	\$ 494,597,002	\$ 418,268,831	5.64%	-15.43%
Uses of Funds						
Expenditures	\$ 196,611,630	\$ 228,526,287	\$ 299,748,129	\$ 204,891,529	-10.34%	-31.65%
Additions to Reserves	5,138,810	2,580,373	4,651,627	14,516,248	462.56%	212.07%
Total Uses of Funds	\$ 201,750,440	\$ 231,106,660	\$ 304,399,756	\$ 219,407,777	-5.06%	-27.92%
Ending Balance	\$ 274,022,825	\$ 164,816,248	\$ 190,197,246	\$ 198,861,054	20.66%	4.56%
County of Broomfield Budget						
Sources of Funds						
Beginning Balance	\$ 4,169,664	\$ 2,351,023	\$ 4,446,430	\$ 3,808,874	62.01%	-14.34%
Revenues	39,614,256	42,869,215	43,907,999	44,381,204	3.53%	1.08%
Total Sources of Funds	\$ 43,783,920	\$ 45,220,238	\$ 48,354,429	\$ 48,190,078	6.57%	-0.34%
Uses of Funds						
Expenditures	\$ 39,313,466	\$ 44,306,633	\$ 44,533,555	\$ 46,938,585	5.94%	5.40%
Additions to Reserves	24,024	12,000	12,000	12,000	NA	NA
Total Uses of Funds	\$ 39,337,490	\$ 44,318,633	\$ 44,545,555	\$ 46,950,585	5.94%	5.40%
Ending Balance	\$ 4,446,430	\$ 901,605	\$ 3,808,874	\$ 1,239,493	37.48%	-67.46%
Combined City & County of Broomfield Budget						
Sources of Funds						
Beginning Balance	\$ 266,616,346	\$ 190,325,979	\$ 278,469,255	\$ 194,006,120	1.93%	-30.33%
Revenues	252,940,839	250,817,167	264,482,176	272,452,789	8.63%	3.01%
Total Sources of Funds	\$ 519,557,185	\$ 441,143,146	\$ 542,951,431	\$ 466,458,909	5.74%	-14.09%
Less Interfund Activities	\$ 32,171,568	\$ 33,004,476	\$ 35,584,839	\$ 34,724,467	5.21%	-2.42%
Net Total Sources of Funds	\$ 487,385,617	\$ 408,138,670	\$ 507,366,592	\$ 431,734,442	5.78%	-14.91%
Uses of Funds						
Expenditures	\$ 235,925,096	\$ 272,832,920	\$ 344,281,684	\$ 251,830,114	-7.70%	-26.85%
Less Interfund Activities	32,171,568	33,004,476	35,584,839	34,724,467	5.21%	-2.42%
Total Uses of Funds	\$ 203,753,528	\$ 239,828,444	\$ 308,696,845	\$ 217,105,647	-9.47%	-29.67%
Additions to Reserves	\$ 5,162,834	\$ 2,592,373	\$ 4,663,627	\$ 14,528,248	460.42%	211.52%
Net Total Uses of Funds	\$ 208,916,362	\$ 242,420,817	\$ 313,360,472	\$ 231,633,895	-4.45%	-26.08%
Ending Balance	\$ 278,469,255	\$ 165,717,853	\$ 194,006,120	\$ 200,100,547	20.75%	3.14%

**TABLE 1B - PAGE 1
CITY AND COUNTY OF BROOMFIELD
TOTAL RESERVES AND ALLOCATIONS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
City of Broomfield Budget						
Beginning Reserve and Allocations Balance						
General Fund Operation	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	NA	NA
General Fund Compensation	1,000,000	1,000,000	1,000,000	1,000,000	NA	NA
General Fund Reserves - Misc.	699,314	529,446	554,624	399,869	-24.47%	-27.90%
Capital Improvement Projects	23,225,773	6,791,739	13,678,339	10,203,820	50.24%	-25.40%
General Governmental Funds Debt Services	7,821,771	7,821,771	7,832,867	7,844,267	0.29%	0.15%
Water Operations	2,442,091	2,572,444	2,572,444	2,774,835	7.87%	7.87%
Water Debt Services	20,852,209	20,852,209	20,852,209	19,767,602	-5.20%	-5.20%
Sewer Operations	1,070,138	1,102,388	1,102,388	1,366,360	23.95%	23.95%
Sewer - Environmental Recovery Charges	1,088,842	713,454	-	-	-100.00%	NA
Sewer Debt Services	8,782,313	8,782,313	8,782,313	7,011,326	-20.17%	-20.17%
Water Reclamation Operations	188,445	188,445	188,445	188,445	NA	NA
Water Reclamation Debt Services	2,943,718	4,212,868	4,212,868	4,212,868	NA	NA
Total Beginning Balance	\$ 81,310,136	\$ 65,762,599	\$ 71,972,019	\$ 65,964,914	0.31%	-8.35%
Additions to Reserves and Allocations						
General Fund Operation	\$ -	\$ -	\$ -	\$ 753,852	100.00%	100.00%
General Fund Compensation	-	-	-	-	NA	NA
General Fund Reserves - Misc.	103,767	-	82,500	85,000	100.00%	3.03%
Capital Improvement Projects	2,900,000	1,400,000	3,288,229	5,646,193	303.30%	71.71%
General Governmental Funds Debt Services	11,096	-	11,400	39,500	100.00%	246.49%
Water Operations	130,353	202,391	202,391	-	-100.00%	-100.00%
Water Debt Services	-	-	-	7,160,142	100.00%	100.00%
Sewer Operations	32,250	263,972	263,972	-	-100.00%	-100.00%
Sewer - Environmental Recovery Charges	692,194	714,010	698,940	727,240	1.85%	4.05%
Sewer Debt Services	-	-	-	-	NA	NA
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	1,269,150	-	-	-	NA	NA
Total Additions to Reserves and Allocations	\$ 5,138,810	\$ 2,580,373	\$ 4,547,432	\$ 14,411,927	458.52%	216.92%
Uses of Reserves and Allocations						
General Fund Operation	\$ -	\$ -	\$ -	\$ -	NA	NA
General Fund Compensation	-	-	-	-	NA	NA
General Fund Reserves - Misc.	248,457	157,255	237,255	70,000	-55.49%	-70.50%
Capital Improvement Projects	12,447,434	110,000	6,762,748	1,900,000	1627.27%	-71.90%
General Governmental Funds Debt Services	-	-	-	-	NA	NA
Water Operations	-	-	-	-	NA	NA
Water Debt Services	-	1,084,607	1,084,607	-	-100.00%	-100.00%
Sewer Operations	-	-	-	-	NA	NA
Sewer - Environmental Recovery Charges	1,781,036	1,400,000	698,940	727,240	-48.05%	4.05%
Sewer Debt Services	-	1,770,987	1,770,987	-	-100.00%	-100.00%
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	-	-	-	-	NA	NA
Total Uses of Reserves and Allocations	\$ 14,476,927	\$ 4,522,849	\$ 10,554,537	\$ 2,697,240	-40.36%	-74.44%
Ending Balance						
General Fund Operation	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	\$ 11,949,374	6.73%	6.73%
General Fund Compensation	1,000,000	1,000,000	1,000,000	1,000,000	NA	NA
General Fund Reserves - Misc.	554,624	372,191	399,869	414,869	11.47%	3.75%
Capital Improvement Projects	13,678,339	8,081,739	10,203,820	13,950,013	72.61%	36.71%
General Governmental Funds Debt Services	7,832,867	7,821,771	7,844,267	7,883,767	0.79%	0.50%
Water Operations	2,572,444	2,774,835	2,774,835	2,774,835	NA	NA
Water Debt Services	20,852,209	19,767,602	19,767,602	26,927,744	36.22%	36.22%
Sewer Operations	1,102,388	1,366,360	1,366,360	1,366,360	NA	NA
Sewer - Environmental Recovery Charges	-	27,464	-	-	-100.00%	NA
Sewer Debt Services	8,782,313	7,011,326	7,011,326	7,011,326	NA	NA
Water Reclamation Operations	188,445	188,445	188,445	188,445	NA	NA
Water Reclamation Debt Services	4,212,868	4,212,868	4,212,868	4,212,868	NA	NA
Total Ending Balance	\$ 71,972,019	\$ 63,820,123	\$ 65,964,914	\$ 77,679,601	21.72%	17.76%
County of Broomfield Budget						
Beginning Reserve and Allocations Balance						
County General Fund	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	NA	NA
County General Fund - Misc.	69,093	81,093	90,696	102,696	26.64%	13.23%
Total Beginning Balance	\$ 5,994,542	\$ 6,006,542	\$ 6,016,145	\$ 6,028,145	0.36%	0.20%
Additions to Reserves and Allocations						
County General Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
County General Fund - Misc.	24,024	12,000	12,000	12,000	NA	NA
Total Additions to Reserves and Allocations	\$ 24,024	\$ 12,000	\$ 12,000	\$ 12,000	NA	NA
Uses of Reserves and Allocations						
County General Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
County General Fund - Misc.	2,421	-	-	-	NA	NA
Total Uses of Reserves and Allocations	\$ 2,421	\$ -	\$ -	\$ -	NA	NA
Ending Balance						
County General Fund	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	NA	NA
County General Fund - Misc.	90,696	93,093	102,696	114,696	23.21%	11.68%
Total Ending Balance	\$ 6,016,145	\$ 6,018,542	\$ 6,028,145	\$ 6,040,145	0.36%	0.20%

Table 1B is continued on the next page.

TABLE 1B - PAGE 2
CITY AND COUNTY OF BROOMFIELD
TOTAL RESERVES AND ALLOCATIONS

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Combined City & County of Broomfield Budget						
Sources of Reserves						
Beginning Reserve and Allocations Balance						
General Fund Operation	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	NA	NA
General Fund Compensation	1,000,000	1,000,000	1,000,000	1,000,000	NA	NA
General Fund Reserves - Misc.	699,314	529,446	554,624	399,869	-24.47%	-27.90%
Capital Improvement Projects	23,225,773	6,791,739	13,678,339	10,203,820	50.24%	-25.40%
General Governmental Funds Debt Services	7,821,771	7,821,771	7,832,867	7,844,267	0.29%	0.15%
Water Operations	2,442,091	2,572,444	2,572,444	2,774,835	7.87%	7.87%
Water Debt Services	20,852,209	20,852,209	20,852,209	19,767,602	-5.20%	-5.20%
Sewer Operations	1,070,138	1,102,388	1,102,388	1,366,360	23.95%	23.95%
Sewer - Environmental Recovery Charges	1,088,842	713,454	-	-	-100.00%	NA
Sewer Debt Services	8,782,313	8,782,313	8,782,313	7,011,326	-20.17%	-20.17%
Water Reclamation Operations	188,445	188,445	188,445	188,445	NA	NA
Water Reclamation Debt Services	2,943,718	4,212,868	4,212,868	4,212,868	NA	NA
County General Fund	5,925,449	5,925,449	5,925,449	5,925,449	NA	NA
County General Fund - Misc.	69,093	81,093	90,696	102,696	26.64%	13.23%
Total Beginning Balance	87,304,678	71,769,141	77,988,164	71,993,059	0.31%	-7.69%
Additions to Reserves and Allocations						
General Fund Operation	\$ -	\$ -	\$ -	\$ 753,852	100.00%	100.00%
General Fund Compensation	-	-	-	-	NA	NA
General Fund Reserves - Misc.	103,767	-	82,500	85,000	100.00%	3.03%
Capital Improvement Projects	2,900,000	1,400,000	3,288,229	5,646,193	303.30%	71.71%
General Governmental Funds Debt Services	11,096	-	11,400	39,500	100.00%	246.49%
Water Operations	130,353	202,391	202,391	-	-100.00%	-100.00%
Water Debt Services	-	-	-	7,160,142	100.00%	100.00%
Sewer Operations	32,250	263,972	263,972	-	-100.00%	-100.00%
Sewer - Environmental Recovery Charges	692,194	714,010	698,940	727,240	1.85%	4.05%
Sewer Debt Services	-	-	-	-	NA	NA
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	1,269,150	-	-	-	NA	NA
County General Fund	-	-	-	-	NA	NA
County General Fund - Misc.	24,024	12,000	12,000	12,000	NA	NA
Total Additions to Reserves and Allocations	\$ 5,162,834	\$ 2,592,373	\$ 4,559,432	\$ 14,423,927	456.40%	216.35%
Total Sources of Reserves	\$ 92,467,512	\$ 74,361,514	\$ 82,547,596	\$ 86,416,986	16.21%	4.69%
Uses of Reserves and Allocations						
General Fund Operation	\$ -	\$ -	\$ -	\$ -	NA	NA
General Fund Compensation	-	-	-	-	NA	NA
General Fund Reserves - Misc.	248,457	157,255	237,255	70,000	-55.49%	-70.50%
Capital Improvement Projects	12,447,434	110,000	6,762,748	1,900,000	1627.27%	-71.90%
General Governmental Funds Debt Services	-	-	-	-	NA	NA
Water Operations	-	-	-	-	NA	NA
Water Debt Services	-	1,084,607	1,084,607	-	-100.00%	-100.00%
Sewer Operations	-	-	-	-	NA	NA
Sewer - Environmental Recovery Charges	1,781,036	1,400,000	698,940	727,240	-48.05%	4.05%
Sewer Debt Services	-	1,770,987	1,770,987	-	-100.00%	-100.00%
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	-	-	-	-	NA	NA
County General Fund	-	-	-	-	NA	NA
County General Fund - Misc.	2,421	-	-	-	NA	NA
Total Uses of Reserves and Allocations	\$ 14,479,348	\$ 4,522,849	\$ 10,554,537	\$ 2,697,240	-40.36%	-74.44%
Ending Balance						
General Fund Operation	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	\$ 11,949,374	6.73%	6.73%
General Fund Compensation	1,000,000	1,000,000	1,000,000	1,000,000	NA	NA
General Fund Reserves - Misc.	554,624	372,191	399,869	414,869	11.47%	3.75%
Capital Improvement Projects	13,678,339	8,081,739	10,203,820	13,950,013	72.61%	36.71%
General Governmental Funds Debt Services	7,832,867	7,821,771	7,844,267	7,883,767	0.79%	0.50%
Water Operations	2,572,444	2,774,835	2,774,835	2,774,835	NA	NA
Water Debt Services	20,852,209	19,767,602	19,767,602	26,927,744	36.22%	36.22%
Sewer Operations	1,102,388	1,366,360	1,366,360	1,366,360	NA	NA
Sewer - Environmental Recovery Charges	-	27,464	-	-	-100.00%	NA
Sewer Debt Services	8,782,313	7,011,326	7,011,326	7,011,326	NA	NA
Water Reclamation Operations	188,445	188,445	188,445	188,445	NA	NA
Water Reclamation Debt Services	4,212,868	4,212,868	4,212,868	4,212,868	NA	NA
County General Fund	5,925,449	5,925,449	5,925,449	5,925,449	NA	NA
County General Fund - Misc.	90,696	93,093	102,696	114,696	23.21%	11.68%
Total Ending Balance	\$ 77,988,164	\$ 69,838,665	\$ 71,993,059	\$ 83,719,746	19.88%	16.29%
Additional Information on Reserve Ending Fund Balance						
Restricted Balance for Debt Services	\$ 41,680,257	\$ 38,813,567	\$ 38,836,063	\$ 46,035,705	18.61%	18.54%
Unrestricted Reserves and Allocation Balance	36,307,907	31,025,098	33,156,996	37,684,041	21.46%	13.65%
Total Ending Balance	\$ 77,988,164	\$ 69,838,665	\$ 71,993,059	\$ 83,719,746	19.88%	16.29%

**TABLE 1C - PAGE 1
CITY OF BROOMFIELD
TOTAL BUDGET SUMMARY**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 262,446,682	\$ 187,974,956	\$ 274,022,825	\$ 190,197,246	1.18%	-30.59%
Revenues						
<i>Taxes</i>						
Property Tax	\$ 12,378,452	\$ 13,828,020	\$ 13,753,543	\$ 14,346,503	3.75%	4.31%
Sales Tax	46,324,150	47,228,364	47,994,115	48,918,481	3.58%	1.93%
Use Tax - Building Materials	5,029,896	4,504,572	5,339,064	5,057,883	12.28%	-5.27%
Audit Revenues - Sales & Use Tax	1,206,218	542,723	556,723	555,321	2.32%	-0.25%
Use Tax - Vehicles	5,328,467	5,023,700	5,696,130	5,929,670	18.03%	4.10%
Specific Ownership Tax	766,926	844,000	844,000	856,595	1.49%	1.49%
Other Taxes	5,682,155	6,280,360	5,688,326	6,424,800	2.30%	12.95%
Total Taxes	\$ 76,716,264	\$ 78,251,739	\$ 79,871,901	\$ 82,089,253	4.90%	2.78%
Licenses & Permits	\$ 2,662,669	\$ 2,724,945	\$ 2,882,860	\$ 3,114,260	14.29%	8.03%
Intergovernmental Revenue	6,766,632	3,512,031	5,424,136	4,020,572	14.48%	-25.88%
Charges for Services	57,086,078	60,280,080	58,613,740	75,916,060	25.94%	29.52%
Contributions & Project Participations	428,623	1,322,590	4,684,741	100,000	-92.44%	-97.87%
Fines & Forfeits	976,601	1,079,500	680,900	683,400	-36.69%	0.37%
Interest Earnings & Misc Revenues	4,075,432	9,094,914	7,247,962	9,246,999	1.67%	27.58%
Fiduciary Plan Contributions	15,151,886	15,303,449	15,963,146	16,558,890	8.20%	3.73%
Transfers from Fund Reserves	14,476,927	4,522,849	10,554,537	2,697,240	-40.36%	-74.44%
Total Revenues	\$ 182,178,246	\$ 176,092,097	\$ 185,923,923	\$ 194,426,674	10.41%	4.57%
Interfund Activities	\$ 31,148,337	\$ 31,855,855	\$ 34,650,254	\$ 33,644,911	5.62%	-2.90%
Total Revenue with Interfund Activities	\$ 213,326,583	\$ 207,947,952	\$ 220,574,177	\$ 228,071,585	9.68%	3.40%
Total Sources of Funds	\$ 475,773,265	\$ 395,922,908	\$ 494,597,002	\$ 418,268,831	5.64%	-15.43%
<i>Uses of Funds</i>						
Expenditures						
Operations	\$ 81,528,625	\$ 88,600,847	\$ 95,175,479	\$ 91,562,865	3.34%	-3.80%
Capital Improvements	55,105,381	81,920,055	140,676,326	53,650,186	-34.51%	-61.86%
Lease/Purchase Payments	5,609,811	4,034,534	4,036,127	4,084,521	1.24%	1.20%
Debt Service - Bonds	16,736,801	17,048,089	17,552,470	17,520,760	2.77%	-0.18%
Fiduciary Funds - Expenditures	14,219,957	13,892,768	16,407,281	14,607,533	5.14%	-10.97%
Sub Total	\$ 173,200,575	\$ 205,496,293	\$ 273,847,683	\$ 181,425,865	-11.71%	-33.75%
Interfund Activities	\$ 23,411,055	\$ 23,029,994	\$ 25,900,446	\$ 23,465,664	1.89%	-9.40%
Additions to Reserves	5,138,810	2,580,373	4,651,627	14,516,248	5	212.07%
Total Uses of Funds	\$ 201,750,440	\$ 231,106,660	\$ 304,399,756	\$ 219,407,777	-5.06%	-27.92%
Ending Balance	\$ 274,022,825	\$ 164,816,248	\$ 190,197,246	\$ 198,861,054	20.66%	4.56%

**TABLE 1C - PAGE 2
COUNTY OF BROOMFIELD
TOTAL BUDGET SUMMARY**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Sources of Funds						
Beginning Balance	\$ 4,169,664	\$ 2,351,023	\$ 4,446,430	\$ 3,808,874	62.01%	-14.34%
Revenues						
Taxes						
Property Tax	\$ 18,847,035	\$ 21,059,950	\$ 21,091,860	\$ 21,997,350	4.45%	4.29%
Sales Tax	4,941,113	5,038,530	5,119,325	5,218,375	3.57%	1.93%
Use Tax - Building Materials	536,522	480,490	585,680	550,530	14.58%	-6.00%
Audit Revenues - Sales & Use Tax	128,664	57,832	57,832	59,234	2.42%	2.42%
Use Tax - Vehicles	569,337	536,700	608,620	633,575	18.05%	4.10%
Specific Ownership Tax	1,172,178	1,289,995	1,289,995	1,315,641	1.99%	1.99%
Total Taxes	\$ 26,194,849	\$ 28,463,497	\$ 28,753,312	\$ 29,774,705	4.61%	3.55%
Licenses & Permits	\$ 46,379	\$ 52,800	\$ 56,800	\$ 56,450	6.91%	-0.62%
Intergovernmental Revenue	9,634,097	10,711,769	11,261,204	10,502,242	-1.96%	-6.74%
Charges for Services	2,432,504	2,251,128	2,657,193	2,709,451	20.36%	1.97%
Contributions & Project Participations	53,124	38,100	41,455	35,200	-7.61%	-15.09%
Interest Earnings & Misc Revenues	227,651	203,300	203,450	223,600	9.99%	9.90%
Transfers from Fund Reserves	2,421	-	-	-	NA	NA
Total Revenues	\$ 38,591,025	\$ 41,720,594	\$ 42,973,414	\$ 43,301,648	3.79%	0.76%
Interfund Activities	1,023,231	1,148,621	934,585	1,079,556		
Total Revenue with Interfund Activities	39,614,256	42,869,215	43,907,999	44,381,204	3.53%	1.08%
					NA	NA
Total Sources of Funds	\$ 43,783,920	\$ 45,220,238	\$ 48,354,429	\$ 48,190,078	6.57%	-0.34%
Uses of Funds						
Expenditures						
Operating Budget	\$ 27,002,672	\$ 30,764,447	\$ 31,280,051	\$ 32,077,065	4.27%	2.55%
Lease/Purchase Payments	3,550,281	3,567,704	3,569,111	3,602,717	0.98%	0.94%
Sub Total	\$ 30,552,953	\$ 34,332,151	\$ 34,849,162	\$ 35,679,782	3.93%	2.38%
Interfund Activities	\$ 8,760,513	\$ 9,974,482	\$ 9,684,393	\$ 11,258,803	12.88%	16.26%
Additions to Reserves	24,024	12,000	12,000	12,000	NA	NA
Total Uses of Funds	\$ 39,337,490	\$ 44,318,633	\$ 44,545,555	\$ 46,950,585	5.94%	5.40%
Ending Balance	\$ 4,446,430	\$ 901,605	\$ 3,808,874	\$ 1,239,493	37.48%	-67.46%

**TABLE 1C - PAGE 3
COMBINED CITY & COUNTY OF BROOMFIELD
TOTAL BUDGET SUMMARY**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 266,616,346	\$ 190,325,979	\$ 278,469,255	\$ 194,006,120	1.93%	-30.33%
Revenues						
Taxes						
Property Tax	\$ 31,225,487	\$ 34,887,970	\$ 34,845,403	\$ 36,343,853	4.17%	4.30%
Sales Tax	51,265,263	52,266,894	53,113,440	54,136,856	3.58%	1.93%
Use Tax - Building Materials	5,566,418	4,985,062	5,924,744	5,608,413	12.50%	-5.34%
Audit Revenues - Sales & Use Tax	1,334,882	600,555	614,555	614,555	2.33%	NA
Use Tax - Vehicles	5,897,804	5,560,400	6,304,750	6,563,245	18.04%	4.10%
Specific Ownership Tax	1,939,104	2,133,995	2,133,995	2,172,236	1.79%	1.79%
Other Taxes	5,682,155	6,280,360	5,688,326	6,424,800	2.30%	12.95%
Total Taxes	\$ 102,911,113	\$ 106,715,236	\$ 108,625,213	\$ 111,863,958	4.82%	2.98%
Licenses & Permits	\$ 2,709,048	\$ 2,777,745	\$ 2,939,660	\$ 3,170,710	14.15%	7.86%
Intergovernmental Revenue	16,400,729	14,223,800	16,685,340	14,522,814	2.10%	-12.96%
Charges for Services	59,518,582	62,531,208	61,270,933	78,625,511	25.74%	28.32%
Contributions & Project Participations	481,747	1,360,690	4,726,196	135,200	-90.06%	-97.14%
Fines & Forfeits	976,601	1,079,500	680,900	683,400	-36.69%	0.37%
Interest Earnings & Misc Revenues	4,303,083	9,298,214	7,451,412	9,470,599	1.85%	27.10%
Fiduciary Plan Contributions	15,151,886	15,303,449	15,963,146	16,558,890	8.20%	3.73%
Transfers from Fund Reserves	14,479,348	4,522,849	10,554,537	2,697,240	-40.36%	-74.44%
Total Revenues	\$ 220,769,271	\$ 217,812,691	\$ 228,897,337	\$ 237,728,322	9.14%	3.86%
Interfund Activities	\$ 32,171,568	\$ 33,004,476	\$ 35,584,839	\$ 34,724,467		
Total Revenue with Interfund Activities	\$ 252,940,839	\$ 250,817,167	\$ 264,482,176	\$ 272,452,789	8.63%	3.01%
					NA	NA
Total Sources of Funds	\$ 519,557,185	\$ 441,143,146	\$ 542,951,431	\$ 466,458,909	5.74%	-14.09%
<i>Uses of Funds</i>						
Expenditures						
Operating Budget	\$ 108,531,297	\$ 119,365,294	\$ 126,455,530	\$ 123,639,930	3.58%	-2.23%
Capital Improvements	55,105,381	81,920,055	140,676,326	53,650,186	-34.51%	-61.86%
Lease/Purchase Payments	9,160,092	7,602,238	7,605,238	7,687,238	1.12%	1.08%
Debt Service - Bonds	16,736,801	17,048,089	17,552,470	17,520,760	2.77%	-0.18%
Fiduciary Funds - Expenditures	14,219,957	13,892,768	16,407,281	14,607,533	5.14%	-10.97%
Sub Total	\$ 203,753,528	\$ 239,828,444	\$ 308,696,845	\$ 217,105,647	-9.47%	-29.67%
Interfund Activities	\$ 32,171,568	\$ 33,004,476	\$ 35,584,839	\$ 34,724,467	5.21%	-2.42%
Additions to Reserves	5,162,834	2,592,373	4,663,627	14,528,248	460.42%	211.52%
Net Total Uses of Funds	\$ 241,087,930	\$ 275,425,293	\$ 348,945,311	\$ 266,358,362	-3.29%	-23.67%
Ending Balance	\$ 278,469,255	\$ 165,717,853	\$ 194,006,120	\$ 200,100,547	20.75%	3.14%

**TABLE 1D - PAGE 1
COMBINED CITY & COUNTY OF BROOMFIELD
TOTAL BUDGET SUMMARY BY FUND**

Fund	Revised Estimate 2016				
	Beginning Fund Balance	Revenues	Total Sources	Expenditures	Ending Fund Balance
City and County Funds					
City General Fund	\$ 3,002,213	\$ 53,798,764	\$ 56,800,977	\$ 55,536,315	\$ 1,264,662
Recreation Fund	-	6,394,924	6,394,924	6,394,924	-
Street Maintenance Fund	-	4,732,502	4,732,502	4,732,502	-
Library Fund	-	2,504,590	2,504,590	2,504,590	-
Facility Maintenance Fund	-	4,570,500	4,570,500	4,570,500	-
Cemetery Fund	4,118	176,458	180,576	180,576	-
Lodging Tax Fund	-	600,000	600,000	600,000	-
County General Fund	2,534,502	29,875,171	32,409,673	29,900,682	2,508,991
Human Service Fund	1,911,928	14,032,828	15,944,756	14,644,873	1,299,883
Total Governmental Operating Funds	\$ 7,452,761	\$ 116,685,737	\$ 124,138,498	\$ 119,064,962	\$ 5,073,536
Sales & Use Tax Capital Improvements Fund	\$ 33,620,463	\$ 35,734,513	\$ 69,354,976	\$ 69,316,274	\$ 38,702
Asset Replacement Fund	6,212,550	7,533,004	13,745,554	10,019,439	3,726,115
Conservation Trust Fund	1,085,217	612,400	1,697,617	953,451	744,166
Open Space & Parks Capital Fund	2,111,580	7,251,151	9,362,731	8,669,664	693,067
Services Expansion Fee Capital Fund	7,630,552	1,496,826	9,127,378	628,848	8,498,530
Development Agreement Fund	1,429,083	10,354,419	11,783,502	10,574,174	1,209,328
Total Governmental Capital Funds	\$ 52,089,445	\$ 62,982,313	\$ 115,071,758	\$ 100,161,850	\$ 14,909,908
Governmental Debt Service Fund	\$ 131,238	\$ 7,811,429	\$ 7,942,667	\$ 7,811,376	\$ 131,291
Total Governmental Funds	\$ 59,673,444	\$ 187,479,479	\$ 247,152,923	\$ 227,038,188	\$ 20,114,735
Water Fund	\$ 67,460,712	\$ 32,639,446	\$ 100,100,158	\$ 67,981,109	\$ 32,119,049
Sewer Fund	42,602,065	22,538,339	65,140,404	33,965,277	31,175,127
Water Reclamation Fund	7,507,627	1,446,504	8,954,131	3,553,456	5,400,675
Total Utility Funds	\$ 117,570,404	\$ 56,624,289	\$ 174,194,693	\$ 105,499,842	\$ 68,694,851
Employee Medical Care Fund	\$ 3,226,593	\$ 8,187,620	\$ 11,414,213	\$ 8,726,698	\$ 2,687,515
Employee Defined Benefit Pension Fund	9,266,723	1,753,220	11,019,943	1,839,931	9,180,012
Employee Money Purchase Pension Fund	50,435,274	5,774,253	56,209,527	2,815,141	53,394,386
Police Defined Benefit Pension Fund	22,170	79,500	101,670	69,009	32,661
Police Money Purchase Pension Fund	37,354,834	4,031,165	41,385,999	2,868,028	38,517,971
Retiree Health Insurance Plan	919,813	552,650	1,472,463	88,474	1,383,989
Total Benefit Funds	\$ 101,225,407	\$ 20,378,408	\$ 121,603,815	\$ 16,407,281	\$ 105,196,534
Total City and County Funds	\$ 278,469,255	\$ 264,482,176	\$ 542,951,431	\$ 348,945,311	\$ 194,006,120

**TABLE 1D - PAGE 2
COMBINED CITY & COUNTY OF BROOMFIELD
TOTAL BUDGET SUMMARY BY FUND**

Fund	Budget 2017				
	Beginning Fund Balance	Revenues	Total Sources	Expenditures	Ending Fund Balance
City and County Funds					
City General Fund	\$ 1,264,662	\$ 56,082,141	\$ 57,346,803	\$ 57,250,998	\$ 95,805
Recreation Fund	-	6,629,807	6,629,807	6,629,807	-
Street Maintenance Fund	-	5,725,410	5,725,410	5,725,410	-
Library Fund	-	2,550,320	2,550,320	2,550,320	-
Facility Maintenance Fund	-	4,794,727	4,794,727	4,794,727	-
Cemetery Fund	-	205,007	205,007	205,007	-
Lodging Tax Fund	-	625,000	625,000	625,000	-
County General Fund	2,508,991	30,379,415	32,888,406	31,752,984	1,135,422
Human Service Fund	1,299,883	14,001,789	15,301,672	15,197,601	104,071
Total Governmental Operating Funds	\$ 5,073,536	\$ 120,993,616	\$ 126,067,152	\$ 124,731,854	\$ 1,335,298
Sales & Use Tax Capital Improvements Fund	\$ 38,702	\$ 25,811,416	\$ 25,850,118	\$ 25,550,566	\$ 299,552
Asset Replacement Fund	3,726,115	7,731,494	11,457,609	9,491,454	1,966,155
Conservation Trust Fund	744,166	610,900	1,355,066	850,250	504,816
Open Space & Parks Capital Fund	693,067	4,337,732	5,030,799	3,178,872	1,851,927
Services Expansion Fee Capital Fund	8,498,530	2,034,200	10,532,730	1,378,900	9,153,830
Development Agreement Fund	1,209,328	9,236,001	10,445,329	9,253,401	1,191,928
Total Governmental Capital Funds	\$ 14,909,908	\$ 49,761,743	\$ 64,671,651	\$ 49,703,443	\$ 14,968,208
Governmental Debt Service Fund	\$ 131,291	\$ 7,833,029	\$ 7,964,320	\$ 7,833,975	\$ 130,345
Total Governmental Funds	\$ 20,114,735	\$ 178,588,388	\$ 198,703,123	\$ 182,269,272	\$ 16,433,851
Water Fund	\$ 32,119,049	\$ 38,370,596	\$ 70,489,645	\$ 38,053,627	\$ 32,436,018
Sewer Fund	31,175,127	30,785,236	61,960,363	27,927,306	34,033,057
Water Reclamation Fund	5,400,675	1,791,180	7,191,855	3,500,624	3,691,231
Total Utility Funds	\$ 68,694,851	\$ 70,947,012	\$ 139,641,863	\$ 69,481,557	\$ 70,160,306
Employee Medical Care Fund	\$ 2,687,515	\$ 8,389,853	\$ 11,077,368	\$ 8,452,553	\$ 2,624,815
Employee Defined Benefit Pension Fund	9,180,012	1,880,168	11,060,180	1,189,167	9,871,013
Employee Money Purchase Pension Fund	53,394,386	6,928,721	60,323,107	2,731,171	57,591,936
Police Defined Benefit Pension Fund	32,661	51,200	83,861	64,046	19,815
Police Money Purchase Pension Fund	38,517,971	5,122,698	43,640,669	2,103,096	41,537,573
Retiree Health Insurance Plan	1,383,989	544,749	1,928,738	67,500	1,861,238
Total Benefit Funds	\$ 105,196,534	\$ 22,917,389	\$ 128,113,923	\$ 14,607,533	\$ 113,506,390
Total City and County Funds	\$ 194,006,120	\$ 272,452,789	\$ 466,458,909	\$ 266,358,362	\$ 200,100,547

**TABLE 2A
CITY AND COUNTY OF BROOMFIELD
REVENUE - MILL LEVIES AND PROPERTY TAX**

BROOMFIELD'S ASSESSED VALUATION						
Assessed Valuation By County Area of City	Amended 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
City & County of Broomfield	\$ 1,081,801,540	\$ 1,227,797,742	\$ 1,225,621,743	\$ 1,252,204,168	1.99%	2.17%
Total	\$ 1,081,801,540	\$ 1,227,797,742	\$ 1,225,621,743	\$ 1,252,204,168	1.99%	2.17%

CITY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
Budget Fund	Amended 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
General Fund						
Mill Levy	5.321	5.321	5.321	5.321	NA	NA
Property Tax Revenue	\$ 5,756,266	\$ 6,533,112	\$ 6,521,533	\$ 6,662,978	1.99%	2.17%
Allocated to Development Agreement Fund	114,345	20,074	35,655	40,260	100.56%	12.92%
General Fund Net Property Tax Revenue	\$ 5,641,921	\$ 6,513,038	\$ 6,485,878	\$ 6,622,718	1.68%	2.11%
Library Fund						
Mill Levy	1.941	1.941	1.941	1.941	NA	NA
Property Tax Revenue	\$ 2,099,777	\$ 2,383,155	\$ 2,378,932	\$ 2,430,528	1.99%	2.17%
Street Fund						
Mill Levy	0.695	0.695	0.695	0.695	NA	NA
Property Tax Revenue	\$ 751,852	\$ 853,319	\$ 851,807	\$ 870,282	1.99%	2.17%
Capital Improvements Fund - General						
Mill Levy	3.000	3.000	3.000	3.000	NA	NA
Property Tax Revenue	\$ 3,245,405	\$ 3,683,393	\$ 3,676,865	\$ 3,756,613	1.99%	2.17%
Capital Improvements Fund - Facilities Reserve						
Mill Levy	0.500	0.500	0.500	0.500	NA	NA
Property Tax Revenue	\$ 540,901	\$ 613,899	\$ 612,811	\$ 626,102	1.99%	2.17%
City of Broomfield Total - All Funds						
Mill Levy	11.457	11.457	11.457	11.457	NA	NA
Property Tax Revenue	\$ 12,394,201	\$ 14,066,878	\$ 14,041,948	\$ 14,346,503	1.99%	2.17%

COUNTY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
Budget Fund	Amended 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
General Fund						
Mill Levy	13.031	13.031	13.031	13.031	NA	NA
Property Tax Revenue	\$ 14,096,956	\$ 15,999,432	\$ 15,971,077	\$ 16,317,473	1.99%	2.17%
Public Health						
Mill Levy	1.230	1.230	1.230	1.230	NA	NA
Property Tax Revenue	\$ 1,330,616	\$ 1,510,191	\$ 1,507,515	\$ 1,540,211	1.99%	2.17%
Facilities Reserve						
Mill Levy	1.000	1.000	1.000	1.000	NA	NA
Property Tax Revenue	\$ 1,081,802	\$ 1,227,798	\$ 1,225,622	\$ 1,252,204	1.99%	2.17%
Human Services Fund						
Mill Levy	1.245	1.245	1.245	1.245	NA	NA
Property Tax Revenue	\$ 1,346,843	\$ 1,528,508	\$ 1,525,899	\$ 1,558,894	1.99%	2.16%
Developmentally Disabled & Mental Health						
Mill Levy	1.005	1.005	1.005	1.005	NA	NA
Property Tax Revenue	\$ 1,087,211	\$ 1,234,037	\$ 1,231,750	\$ 1,258,565	1.99%	2.18%
Total - All Funds						
Mill Levy	17.511	17.511	17.511	17.511	NA	NA
Property Tax Revenue	\$ 18,943,428	\$ 21,499,966	\$ 21,461,863	\$ 21,927,347	1.99%	2.17%

COMBINED CITY AND COUNTY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
City/County	Amended 2015	Original Budget 2016	Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
City of Broomfield						
Mill Levy	11.457	11.457	11.457	11.457	NA	NA
Property Tax Revenue	\$ 12,394,201	\$ 14,066,878	\$ 14,041,948	\$ 14,346,503	1.99%	2.17%
County of Broomfield						
Mill Levy	17.511	17.511	17.511	17.511	NA	NA
Property Tax Revenue	\$ 18,943,428	\$ 21,499,966	\$ 21,461,863	\$ 21,927,347	1.99%	2.17%
Total - City & County of Broomfield						
Mill Levy	28.968	28.968	28.968	28.968	NA	NA
Property Tax Revenue	\$ 31,337,629	\$ 35,566,844	\$ 35,503,811	\$ 36,273,850	1.99%	2.17%

**TABLE 2B
CITY AND COUNTY BUDGET SUMMARY
REVENUE - SUMMARY SOURCES OF FUNDS WITH BEGINNING BALANCES**

Sources of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
City of Broomfield						
Beginning Balance	\$ 262,446,682	\$ 187,974,956	\$ 274,022,825	\$ 190,197,246	1.18%	-30.59%
Revenues						
Taxes	\$ 76,716,264	\$ 78,251,739	\$ 79,871,901	\$ 82,089,253	4.90%	2.78%
Licenses & Permits	2,662,669	2,724,945	2,882,860	3,114,260	14.29%	8.03%
Intergovernmental Revenue	6,766,632	3,512,031	5,424,136	4,020,572	14.48%	-25.88%
Charges for Services	57,086,078	60,280,080	58,613,740	75,916,060	25.94%	29.52%
Contributions & Project Participations	428,623	1,322,590	4,684,741	100,000	-92.44%	-97.87%
Fines & Forfeits	976,601	1,079,500	680,900	683,400	-36.69%	0.37%
Interest Earnings & Misc Revenue	4,075,432	9,094,914	7,247,962	9,246,999	1.67%	27.58%
Fiduciary Funds - Contributions	15,151,886	15,303,449	15,963,146	16,558,890	8.20%	3.73%
Transfers from Fund Reserves	14,476,927	4,522,849	10,554,537	2,697,240	-40.36%	-74.44%
Interfund Activities	31,148,337	31,855,855	34,650,254	33,644,911	5.62%	-2.90%
Total Revenues	\$ 213,326,583	\$ 207,947,952	\$ 220,574,177	\$ 228,071,585	9.68%	3.40%
Total Sources of Funds	\$ 475,773,265	\$ 395,922,908	\$ 494,597,002	\$ 418,268,831	5.64%	-15.43%
County of Broomfield						
Beginning Balance	\$ 4,169,664	\$ 2,351,023	\$ 4,446,430	\$ 3,808,874	62.01%	-14.34%
Revenues						
Taxes	\$ 26,194,849	\$ 28,463,497	\$ 28,753,312	\$ 29,774,705	4.61%	3.55%
Licenses & Permits	46,379	52,800	56,800	56,450	6.91%	-0.62%
Intergovernmental Revenue	9,634,097	10,711,769	11,261,204	10,502,242	-1.96%	-6.74%
Charges for Services	2,432,504	2,251,128	2,657,193	2,709,451	20.36%	1.97%
Contributions & Project Participations	53,124	38,100	41,455	35,200	-7.61%	-15.09%
Interest Earnings & Misc Revenue	227,651	203,300	203,450	223,600	9.99%	9.90%
Interfund Activities	1,023,231	1,148,621	934,585	1,079,556	-6.01%	15.51%
Total Revenues	\$ 39,614,256	\$ 42,869,215	\$ 43,907,999	\$ 44,381,204	3.53%	1.08%
Total Sources of Funds	\$ 43,783,920	\$ 45,220,238	\$ 48,354,429	\$ 48,190,078	6.57%	-0.34%
Combined City & County of Broomfield						
Beginning Balance	\$ 266,616,346	\$ 190,325,979	\$ 278,469,255	\$ 194,006,120	1.93%	-30.33%
Revenues						
Taxes	\$ 102,911,113	\$ 106,715,236	\$ 108,625,213	\$ 111,863,958	4.82%	2.98%
Licenses & Permits	2,709,048	2,777,745	2,939,660	3,170,710	14.15%	7.86%
Intergovernmental Revenue	16,400,729	14,223,800	16,685,340	14,522,814	2.10%	-12.96%
Charges for Services	59,518,582	62,531,208	61,270,933	78,625,511	25.74%	28.32%
Contributions & Project Participations	481,747	1,360,690	4,726,196	135,200	-90.06%	-97.14%
Fines & Forfeits	976,601	1,079,500	680,900	683,400	-36.69%	0.37%
Interest Earnings & Misc Revenue	4,303,083	9,298,214	7,451,412	9,470,599	1.85%	27.10%
Fiduciary Funds - Contributions	15,151,886	15,303,449	15,963,146	16,558,890	8.20%	3.73%
Transfers from Fund Reserves	14,479,348	4,522,849	10,554,537	2,697,240	-40.36%	-74.44%
Interfund Activities	32,171,568	33,004,476	35,584,839	34,724,467	5.21%	-2.42%
Total Revenues	\$ 252,940,839	\$ 250,817,167	\$ 264,482,176	\$ 272,452,789	8.63%	3.01%
Total Sources of Funds	\$ 519,557,185	\$ 441,143,146	\$ 542,951,431	\$ 466,458,909	5.74%	-14.09%
Less Interfund Activities	\$ 32,171,568	\$ 33,004,476	\$ 35,584,839	\$ 34,724,467	5.21%	-2.42%
Net Total Sources of Funds	\$ 487,385,617	\$ 408,138,670	\$ 507,366,592	\$ 431,734,442	5.78%	-14.91%

TABLE 2C - PAGE 1
CITY AND COUNTY BUDGET SUMMARY
REVENUE - DETAIL SOURCES OF FUNDS WITH BEGINNING BALANCES

Sources of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Beginning Balance						
City	\$ 262,446,682	\$ 187,974,956	\$ 274,022,825	\$ 190,197,246	1.18%	-30.59%
County	4,169,664	2,351,023	4,446,430	3,808,874	62.01%	-14.34%
Total	\$ 266,616,346	\$ 190,325,979	\$ 278,469,255	\$ 194,006,120	1.93%	-30.33%
Revenues						
Taxes						
Property Tax						
City	\$ 12,378,452	\$ 13,828,020	\$ 13,753,543	\$ 14,346,503	3.75%	4.31%
County	18,847,035	21,059,950	21,091,860	21,997,350	4.45%	4.29%
Total	\$ 31,225,487	\$ 34,887,970	\$ 34,845,403	\$ 36,343,853	4.17%	4.30%
Sales Tax						
City	\$ 46,324,150	\$ 47,228,364	\$ 47,994,115	\$ 48,918,481	3.58%	1.93%
County	4,941,113	5,038,530	5,119,325	5,218,375	3.57%	1.93%
Total	\$ 51,265,263	\$ 52,266,894	\$ 53,113,440	\$ 54,136,856	3.58%	1.93%
Use Tax - Building Materials						
City	\$ 5,029,896	\$ 4,504,572	\$ 5,339,064	\$ 5,057,883	12.28%	-5.27%
County	536,522	480,490	585,680	550,530	14.58%	-6.00%
Total	\$ 5,566,418	\$ 4,985,062	\$ 5,924,744	\$ 5,608,413	12.50%	-5.34%
Audit Revenues - Sales and Building Use Tax						
City	\$ 1,206,218	\$ 542,723	\$ 556,723	\$ 555,321	2.32%	-0.25%
County	128,664	57,832	57,832	59,234	2.42%	2.42%
Total	\$ 1,334,882	\$ 600,555	\$ 614,555	\$ 614,555	2.33%	NA
Use Tax - Vehicles						
City	\$ 5,328,467	\$ 5,023,700	\$ 5,696,130	\$ 5,929,670	18.03%	4.10%
County	569,337	536,700	608,620	633,575	18.05%	4.10%
Total	\$ 5,897,804	\$ 5,560,400	\$ 6,304,750	\$ 6,563,245	18.04%	4.10%
Specific Ownership Tax						
City	\$ 766,926	\$ 844,000	\$ 844,000	\$ 856,595	1.49%	1.49%
County	1,172,178	1,289,995	1,289,995	1,315,641	1.99%	1.99%
Total	\$ 1,939,104	\$ 2,133,995	\$ 2,133,995	\$ 2,172,236	1.79%	1.79%
Gas & Electricity Business Tax						
City	\$ 2,372,392	\$ 2,835,000	\$ 2,400,000	\$ 2,550,000	-10.05%	6.25%
County	-	-	-	-	NA	NA
Total	\$ 2,372,392	\$ 2,835,000	\$ 2,400,000	\$ 2,550,000	-10.05%	6.25%
Services Expansion Fee (Excise Tax)						
City	\$ 1,439,553	\$ 1,609,260	\$ 1,433,826	\$ 1,966,800	22.22%	37.17%
County	-	-	-	-	NA	NA
Total	\$ 1,439,553	\$ 1,609,260	\$ 1,433,826	\$ 1,966,800	22.22%	37.17%
Cable Television Business Tax						
City	\$ 777,952	\$ 798,000	\$ 825,000	\$ 860,000	7.77%	4.24%
County	-	-	-	-	NA	NA
Total	\$ 777,952	\$ 798,000	\$ 825,000	\$ 860,000	7.77%	4.24%
Telephone Business Tax						
City	\$ 156,586	\$ 158,100	\$ 159,500	\$ 163,000	3.10%	2.19%
County	-	-	-	-	NA	NA
Total	\$ 156,586	\$ 158,100	\$ 159,500	\$ 163,000	3.10%	2.19%
Tobacco Products Tax						
City	\$ 152,817	\$ 160,000	\$ 150,000	\$ 140,000	-12.50%	-6.67%
County	-	-	-	-	NA	NA
Total	\$ 152,817	\$ 160,000	\$ 150,000	\$ 140,000	-12.50%	-6.67%
Severance Tax						
City	\$ 172,075	\$ 70,000	\$ 70,000	\$ 70,000	NA	NA
County	-	-	-	-	NA	NA
Total	\$ 172,075	\$ 70,000	\$ 70,000	\$ 70,000	NA	NA
Lodging Tax						
City	\$ 562,605	\$ 550,000	\$ 600,000	\$ 625,000	13.64%	4.17%
County	-	-	-	-	NA	NA
Total	\$ 562,605	\$ 550,000	\$ 600,000	\$ 625,000	13.64%	4.17%
Penalties & Int. on Delinquent Taxes						
City	\$ 48,175	\$ 100,000	\$ 50,000	\$ 50,000	-50.00%	NA
County	-	-	-	-	NA	NA
Total	\$ 48,175	\$ 100,000	\$ 50,000	\$ 50,000	-50.00%	NA
Total Taxes						
Total City	\$ 76,716,264	\$ 78,251,739	\$ 79,871,901	\$ 82,089,253	4.90%	2.78%
Total County	26,194,849	28,463,497	28,753,312	29,774,705	4.61%	3.55%
Total City & County	\$ 102,911,113	\$ 106,715,236	\$ 108,625,213	\$ 111,863,958	4.82%	2.98%

Table 2C is continued on the next page.

TABLE 2C - PAGE 2
CITY AND COUNTY BUDGET SUMMARY
REVENUE - DETAIL SOURCES OF FUNDS WITH BEGINNING BALANCES

Sources of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Licenses & Permits						
Building Permits						
City	\$ 2,309,792	\$ 2,389,645	\$ 2,570,360	\$ 2,823,835	18.17%	9.86%
County	-	-	-	-	NA	NA
Total	\$ 2,309,792	\$ 2,389,645	\$ 2,570,360	\$ 2,823,835	18.17%	9.86%
Other Licenses & Permits						
City	\$ 352,877	\$ 335,300	\$ 312,500	\$ 290,425	-13.38%	-7.06%
County	46,379	52,800	56,800	56,450	6.91%	-0.62%
Total	\$ 399,256	\$ 388,100	\$ 369,300	\$ 346,875	-10.62%	-6.07%
Total Licenses & Permits						
City	\$ 2,662,669	\$ 2,724,945	\$ 2,882,860	\$ 3,114,260	14.29%	8.03%
County	46,379	52,800	56,800	56,450	6.91%	-0.62%
Total	\$ 2,709,048	\$ 2,777,745	\$ 2,939,660	\$ 3,170,710	14.15%	7.86%
Intergovernmental Revenues						
Highway Users' Tax Fund						
City	\$ 1,986,949	\$ 1,860,000	\$ 2,161,944	\$ 2,189,646	17.72%	1.28%
County	-	-	-	-	NA	NA
Total	\$ 1,986,949	\$ 1,860,000	\$ 2,161,944	\$ 2,189,646	17.72%	1.28%
Human Services Funding						
City	-	-	-	-	NA	NA
County	8,743,304	9,730,828	10,261,743	9,800,625	0.72%	-4.49%
Total	\$ 8,743,304	\$ 9,730,828	\$ 10,261,743	\$ 9,800,625	0.72%	-4.49%
Conservation Trust Fund						
City	\$ 572,014	\$ 600,000	\$ 600,000	\$ 600,000	NA	NA
County	-	-	-	-	NA	NA
Total	\$ 572,014	\$ 600,000	\$ 600,000	\$ 600,000	NA	NA
Other Intergovernmental Revenues						
City	\$ 4,207,669	\$ 1,052,031	\$ 2,662,192	\$ 1,230,926	17.00%	-53.76%
County	890,793	980,941	999,461	701,617	-28.48%	-29.80%
Total	\$ 5,098,462	\$ 2,032,972	\$ 3,661,653	\$ 1,932,543	-4.94%	-47.22%
Total Intergovernmental Revenues						
City	\$ 6,766,632	\$ 3,512,031	\$ 5,424,136	\$ 4,020,572	14.48%	-25.88%
County	9,634,097	10,711,769	11,261,204	10,502,242	-1.96%	-6.74%
Total	\$ 16,400,729	\$ 14,223,800	\$ 16,685,340	\$ 14,522,814	2.10%	-12.96%
Charges for Services						
City						
Recreation Facility & Program Revenues	\$ 5,430,683	\$ 5,201,729	\$ 5,322,429	\$ 5,484,793	5.44%	3.05%
Water Sales	14,097,780	15,850,580	15,849,450	16,385,381	3.37%	3.38%
Water Tap & License Fees	14,598,917	14,909,195	13,861,095	19,629,549	31.66%	41.62%
Water Meter Fees	218,463	257,630	239,519	339,194	31.66%	41.61%
Sewer Service Charges	6,061,789	6,420,055	6,152,716	6,245,007	-2.73%	1.50%
Sewer Tap & License Fees	9,684,622	10,895,605	9,885,322	19,727,824	81.06%	99.57%
Reuse Water Sales	1,320,084	1,414,665	1,275,004	1,275,000	-9.87%	0.00%
Reuse Water Tap & License Fees	43,681	-	-	336,780	100.00%	100.00%
Other Charges for Services	5,630,059	5,330,621	6,028,205	6,492,532	21.80%	7.70%
City Total	\$ 57,086,078	\$ 60,280,080	\$ 58,613,740	\$ 75,916,060	25.94%	29.52%
County						
Recording Fees	\$ 109,652	\$ 155,328	\$ 156,328	\$ 110,222	-29.04%	-29.49%
Senior Programs	145,843	150,500	150,500	152,500	1.33%	1.33%
Other Charges for Services	2,177,009	1,945,300	2,350,365	2,446,729	25.78%	4.10%
County Total	\$ 2,432,504	\$ 2,251,128	\$ 2,657,193	\$ 2,709,451	20.36%	1.97%
Total Charges for Services						
City	\$ 57,086,078	\$ 60,280,080	\$ 58,613,740	\$ 75,916,060	25.94%	29.52%
County	2,432,504	2,251,128	2,657,193	2,709,451	20.36%	1.97%
Total	\$ 59,518,582	\$ 62,531,208	\$ 61,270,933	\$ 78,625,511	25.74%	28.32%

Table 2C is continued on the next page.

TABLE 2C - PAGE 3
CITY AND COUNTY BUDGET SUMMARY
REVENUE - DETAIL SOURCES OF FUNDS WITH BEGINNING BALANCES

Sources of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2,017	16 Revised 2,017
Contributions & Project Participations						
City						
Other Contributions & Participations	428,623	1,322,590	4,684,741	100,000	-92.44%	-97.87%
City Total	\$ 428,623	\$ 1,322,590	\$ 4,684,741	\$ 100,000	-92.44%	-97.87%
County						
Other Contributions & Participations	53,124	38,100	41,455	35,200	-7.61%	-15.09%
County Total	\$ 53,124	\$ 38,100	\$ 41,455	\$ 35,200	-7.61%	-15.09%
Total Contributions & Project Part.						
City	\$ 428,623	\$ 1,322,590	\$ 4,684,741	\$ 100,000	-92.44%	-97.87%
County	53,124	38,100	41,455	35,200	-7.61%	-15.09%
Total	\$ 481,747	\$ 1,360,690	\$ 4,726,196	\$ 135,200	-90.06%	-97.14%
Fines & Forfeits						
City	\$ 976,601	\$ 1,079,500	\$ 680,900	\$ 683,400	-36.69%	0.37%
County	-	-	-	-	NA	NA
Total	\$ 976,601	\$ 1,079,500	\$ 680,900	\$ 683,400	-36.69%	0.37%
Interest Earnings & Misc Revenues						
City	\$ 4,076,432	\$ 9,094,914	\$ 7,247,962	\$ 9,246,999	1.67%	27.58%
County	227,651	203,300	203,450	223,600	9.99%	9.90%
Total	\$ 4,303,083	\$ 9,298,214	\$ 7,451,412	\$ 9,470,599	1.85%	27.10%
Fiduciary Plan Contributions						
City	\$ 15,151,886	\$ 15,303,449	\$ 15,963,146	\$ 16,558,890	8.20%	3.73%
County	-	-	-	-	NA	NA
Total	\$ 15,151,886	\$ 15,303,449	\$ 15,963,146	\$ 16,558,890	8.20%	3.73%
Transfers from Fund Reserves						
City	\$ 14,476,927	\$ 4,522,849	\$ 10,554,537	\$ 2,697,240	-40.36%	-74.44%
County	2,421	-	-	-	NA	NA
Total	\$ 14,479,348	\$ 4,522,849	\$ 10,554,537	\$ 2,697,240	-40.36%	-74.44%
Interfund Activities						
City	\$ 31,148,337	\$ 31,855,855	\$ 34,650,254	\$ 33,644,911	5.62%	-2.90%
County	1,023,231	1,148,621	934,585	1,079,556	-6.01%	15.51%
Total	\$ 32,171,568	\$ 33,004,476	\$ 35,584,839	\$ 34,724,467	5.21%	-2.42%
Total Revenues						
Total City	\$ 213,326,583	\$ 207,947,952	\$ 220,574,177	\$ 228,071,585	9.68%	3.40%
Total County	39,614,256	42,869,215	43,907,999	44,381,204	3.53%	1.08%
Total City & County	\$ 252,940,839	\$ 250,817,167	\$ 264,482,176	\$ 272,452,789	8.63%	3.01%
Total Sources of Funds						
(Beginning Balance Plus Revenues)						
Total City	\$ 475,773,265	\$ 395,922,908	\$ 494,597,002	\$ 418,268,831	5.64%	-15.43%
Total County	43,783,920	45,220,238	48,354,429	48,190,078	6.57%	-0.34%
Total City & County	\$ 519,557,185	\$ 441,143,146	\$ 542,951,431	\$ 466,458,909	5.74%	-14.09%
Less Interfund Activities	\$ 32,171,568	\$ 33,004,476	\$ 35,584,839	\$ 34,724,467	5.21%	-2.42%
Net Total City & County Sources of Funds	\$ 487,385,617	\$ 408,138,670	\$ 507,366,592	\$ 431,734,442	5.78%	-14.91%

**TABLE 3A
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY BY FUND**

City of Broomfield Budget	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Budget Fund						
General Fund	\$ 50,080,333	\$ 52,850,138	\$ 55,536,315	\$ 57,250,998	8.33%	3.09%
Recreation Fund	5,841,010	6,415,674	6,394,924	6,629,807	3.34%	3.67%
Street Fund	4,113,450	4,751,372	4,732,502	5,725,410	20.50%	20.98%
Library Fund	2,343,382	2,472,543	2,504,590	2,550,320	3.15%	1.83%
Facilities Maintenance Fund	3,829,338	4,360,019	4,570,500	4,794,727	9.97%	4.91%
Cemetery Fund	178,684	180,576	180,576	205,007	13.53%	13.53%
Lodging Tax Fund	562,605	550,000	600,000	625,000	13.64%	4.17%
Capital Improvements Fund	39,674,937	31,992,790	69,316,274	25,550,566	-20.14%	-63.14%
Asset Replacement & Refurbishment Fund	6,957,025	8,924,654	10,019,439	9,491,454	6.35%	-5.27%
Conservation Trust Fund	714,411	158,850	953,451	850,250	435.25%	-10.82%
Open Space and Parks Fund	6,305,924	6,289,532	8,669,664	3,178,872	-49.46%	-63.33%
Services Expansion Fee Fund	844,876	1,297,630	628,848	1,378,900	6.26%	119.27%
Development Agreements Fund	9,895,899	9,494,624	10,574,174	9,253,401	-2.54%	-12.49%
Governmental Debt Service Fund	7,636,821	7,800,176	7,811,376	7,833,975	0.43%	0.29%
Water Fund	27,861,475	34,819,570	67,981,109	38,053,627	9.29%	-44.02%
Sewer Fund	17,234,058	40,983,975	33,965,277	27,927,306	-31.86%	-17.78%
Water Reclamation Fund	3,456,255	3,871,769	3,553,456	3,500,624	-9.59%	-1.49%
Employee Medical Care Fund	6,900,396	7,979,924	8,726,698	8,452,553	5.92%	-3.14%
Employee Defined Benefit Retirement Fund	1,062,866	1,153,421	1,839,931	1,189,167	3.10%	-35.37%
Employee Money Purchase Retirement Fund	2,844,231	3,077,767	2,815,141	2,731,171	-11.26%	-2.98%
Police Defined Benefit Pension Fund	74,365	80,567	69,009	64,046	-20.51%	-7.19%
Police Money Purchase Pension Fund	3,274,681	1,555,436	2,868,028	2,103,096	35.21%	-26.67%
Retiree Health Insurance Plan	63,418	45,653	88,474	67,500	47.85%	-23.71%
Total	\$ 201,750,440	\$ 231,106,660	\$ 304,399,756	\$ 219,407,777	-5.06%	-27.92%
Less Interfund Activities and Additions to Reserves						
Interfund Transfers & Advances (see Table 3C)	\$ 23,411,055	\$ 23,029,994	\$ 25,900,446	\$ 23,465,664	1.89%	-9.40%
Additions to Reserves	5,138,810	2,580,373	4,651,627	14,516,248	462.56%	212.07%
Total Less Interfund Activities and Additions to Reserves	\$ 173,200,575	\$ 205,496,293	\$ 273,847,683	\$ 181,425,865	-11.71%	-33.75%

County of Broomfield Budget	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Budget Fund						
General Fund	\$ 26,729,531	\$ 29,922,196	\$ 29,900,682	\$ 31,752,984	6.12%	6.19%
Human Services Fund	12,607,959	14,396,437	14,644,873	15,197,601	5.57%	3.77%
Total	\$ 39,337,490	\$ 44,318,633	\$ 44,545,555	\$ 46,950,585	5.94%	5.40%
Less Interfund Activities and Additions to Reserves						
Interfund Fund Transfers (See Table 3C)	\$ 8,760,513	\$ 9,974,482	\$ 9,684,393	\$ 11,258,803	12.88%	16.26%
Additions to Reserves	24,024	12,000	12,000	12,000	NA	NA
Total Less Interfund Activities and Additions to Reserves	\$ 30,601,001	\$ 34,356,151	\$ 34,873,162	\$ 35,703,782	3.92%	2.38%

Combined City & County of Broomfield Budget	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
City of Broomfield Budget	\$ 201,750,440	\$ 231,106,660	\$ 304,399,756	\$ 219,407,777	-5.06%	-27.92%
County of Broomfield Budget	39,337,490	44,318,633	44,545,555	46,950,585	5.94%	5.40%
Total City and County Budget	\$ 241,087,930	\$ 275,425,293	\$ 348,945,311	\$ 266,358,362	-3.29%	-23.67%
Less Interfund Activities and Additions to Reserves						
City - Interfund Activities and Additions to Reserves	28,549,865	25,610,367	30,552,073	37,981,912	48.31%	24.32%
County - Interfund Activities and Additions to Reserves	8,784,537	9,986,482	9,696,393	11,270,803	12.86%	16.24%
Total Interfund Activities and Additions to Reserves	\$ 37,334,402	\$ 35,596,849	\$ 40,248,466	\$ 49,252,715	38.36%	22.37%
Total Budget Expenditures Less Interfund Activities and Additions to Reserves	\$ 203,753,528	\$ 239,828,444	\$ 308,696,845	\$ 217,105,647	-9.47%	-29.67%

TABLE 3B PAGE 1
CITY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY BY FUNCTION

Function	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Legislative	\$ 217,018	\$ 301,294	\$ 301,294	\$ 300,874	-0.14%	-0.14%
City Attorney	433,262	555,663	434,418	477,065	-14.14%	9.82%
City and County Manager	1,406,909	1,428,664	1,489,323	1,528,640	7.15%	2.64%
Clerk and Recorder	372,133	389,918	391,574	412,958	5.91%	5.46%
Courts	415,138	449,092	455,977	435,433	-3.04%	-4.51%
Human Resources	859,546	1,055,036	1,058,130	1,011,455	-4.13%	-4.41%
Communications	705,864	714,625	744,245	799,556	11.88%	7.43%
Information Technology	3,346,884	4,311,869	4,346,162	5,343,151	23.92%	22.94%
Community Development	4,273,967	4,532,813	4,602,848	4,928,760	8.74%	7.08%
Finance	2,717,570	2,828,319	2,954,444	3,076,111	8.76%	4.12%
Economic Development	314,130	307,950	364,168	377,153	22.47%	3.57%
Internal Audit	176,513	162,207	184,715	172,101	6.10%	-6.83%
Broomfield Improvement Team	4,476	7,755	8,125	7,800	0.58%	-4.00%
Public Safety	14,381,150	15,224,319	15,551,132	16,098,459	5.74%	3.52%
Public Works						
Administration	284,776	245,420	255,073	268,371	9.35%	5.21%
Fleet Maintenance	1,425,607	1,722,849	1,519,904	1,559,327	-9.49%	2.59%
Park Maintenance	6,428,296	7,340,471	7,367,424	7,563,063	3.03%	2.66%
Solid Waste and Recycling	312,974	369,451	369,451	432,205	16.99%	16.99%
Facilities Maintenance	3,829,338	4,360,019	4,570,500	4,794,727	9.97%	4.91%
Street Maintenance	4,113,450	4,751,372	4,732,502	5,725,410	20.50%	20.98%
Cemetery Maintenance	176,832	176,576	176,576	201,007	13.84%	13.84%
Water Operations	14,921,452	16,100,571	19,116,248	15,035,250	-6.62%	-21.35%
Sewer Operations	9,470,072	8,326,860	11,790,790	7,841,778	-5.83%	-33.49%
Reuse Water Operations	566,773	932,112	986,303	1,059,299	13.65%	7.40%
Community Resources						
Cultural Affairs	372,950	365,570	371,440	390,559	6.84%	5.15%
Museums	88,988	90,603	92,225	109,787	21.17%	19.04%
Open Space and Trails - Administration	292,290	328,375	333,343	332,074	1.13%	-0.38%
Recreation Services	4,883,975	5,343,354	5,318,394	5,542,167	3.72%	4.21%
Library	2,343,382	2,472,543	2,504,590	2,550,320	3.15%	1.83%
Cemetery	1,852	4,000	4,000	4,000	NA	NA
Non Departmental ¹	2,391,058	3,403,177	2,780,161	3,184,005	-6.44%	14.53%
Sub-Total Operating Budget	\$ 81,528,625	\$ 88,600,847	\$ 95,175,479	\$ 91,562,865	3.34%	-3.80%
Capital Improvements	\$ 55,105,381	\$ 81,920,055	\$ 140,676,326	\$ 53,650,186	-34.51%	-61.86%
Lease/Purchase Payments	5,609,811	4,034,534	4,036,127	4,084,521	1.24%	1.20%
Debt Service - Bonds	16,736,801	17,048,089	17,552,470	17,520,760	2.77%	-0.18%
Fiduciary Fund	14,219,957	13,892,768	16,407,281	14,607,533	5.14%	-10.97%
Addition to Reserves	5,138,810	2,580,373	4,651,627	14,516,248	462.56%	212.07%
Total Expenditures by Function	\$ 178,339,385	\$ 208,076,666	\$ 278,499,310	\$ 195,942,113	-5.83%	-29.64%
Interfund Activities	23,411,055	23,029,994	25,900,446	23,465,664	1.89%	-9.40%
Total Budget Expenditures with Interfund Activities	\$ 201,750,440	\$ 231,106,660	\$ 304,399,756	\$ 219,407,777	-5.06%	-27.92%

Table 3B is continued on the next page.
¹ Includes contributions and participations, and contingencies.

**TABLE 3B PAGE 2
COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY BY FUNCTION**

Function	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Assessor	\$ 706,967	\$ 781,505	\$ 792,545	\$ 873,924	11.83%	10.27%
County Attorney	171,991	89,130	189,915	190,407	113.63%	0.26%
Clerk and Recorder	314,975	298,864	303,934	343,380	14.90%	12.98%
Elections	350,430	715,950	635,347	457,557	-36.09%	-27.98%
Motor Vehicle	532,926	560,199	587,106	622,624	11.14%	6.05%
Courts - 17th District	1,722,193	1,806,575	1,908,957	1,908,500	5.64%	-0.02%
Community Development	160,272	160,209	162,768	166,323	3.82%	2.18%
Finance	685,497	666,614	670,398	670,095	0.52%	-0.05%
Public Safety	8,108,815	9,326,716	9,445,985	9,655,069	3.52%	2.21%
Public Health Services	2,137,379	2,141,338	2,512,431	2,493,193	16.43%	-0.77%
Oil and Gas Well Inspections	-	70,192	70,192	113,527	61.74%	61.74%
Human Services	10,118,423	11,816,737	11,607,935	12,141,515	2.75%	4.60%
Workforce Center	862,810	923,170	919,820	901,282	-2.37%	-2.02%
Senior Services	835,674	819,370	1,073,148	997,164	21.70%	-7.08%
Non Departmental ¹	294,320	587,878	399,570	542,505	-7.72%	35.77%
Sub-Total Operating Budget	\$ 27,002,672	\$ 30,764,447	\$ 31,280,051	\$ 32,077,065	4.27%	2.55%
Lease/Purchase Payments	\$ 3,550,281	\$ 3,567,704	\$ 3,569,111	\$ 3,602,717	0.98%	0.94%
Addition to Reserves	24,024	12,000	12,000	12,000	NA	NA
Total Expenditures by Function	\$ 30,576,977	\$ 34,344,151	\$ 34,861,162	\$ 35,691,782	3.92%	2.38%
Interfund Activities	8,760,513	9,974,482	9,684,393	11,258,803	12.88%	16.26%
Total Budget Expenditures with Interfund Activities	\$ 39,337,490	\$ 44,318,633	\$ 44,545,555	\$ 46,950,585	5.94%	5.40%

Table 3B is continued on the next page.

¹ Includes contributions and participations, and contingencies.

TABLE 3B PAGE 3
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY BY FUNCTION

Function	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Legislative	\$ 217,018	\$ 301,294	\$ 301,294	\$ 300,874	-0.14%	-0.14%
Assessor	706,967	781,505	792,545	873,924	11.83%	10.27%
Broomfield Improvement Team	4,476	7,755	8,125	7,800	0.58%	-4.00%
City and County Attorney	605,253	644,793	624,333	667,472	3.52%	6.91%
City and County Manager	1,406,909	1,426,664	1,489,323	1,528,640	7.15%	2.64%
Clerk and Recorder	1,570,464	1,964,931	1,917,961	1,836,519	-6.54%	-4.25%
Combined Courts	2,137,331	2,255,667	2,364,934	2,343,933	3.91%	-0.89%
Communications	705,864	714,625	744,245	799,556	11.88%	7.43%
Community Development	4,434,239	4,693,022	4,765,616	5,095,083	8.57%	6.91%
Community Resources	7,983,437	8,604,445	8,623,992	8,928,907	3.77%	3.54%
Economic Development	314,130	307,950	364,168	377,153	22.47%	3.57%
Finance	3,403,067	3,494,933	3,624,842	3,746,206	7.19%	3.35%
Health and Human Services	13,954,286	15,770,807	16,183,526	16,646,681	5.55%	2.86%
Human Resources	859,546	1,055,036	1,058,130	1,011,455	-4.13%	-4.41%
Information Technology	3,346,884	4,311,869	4,346,162	5,343,151	23.92%	22.94%
Internal Audit	176,513	162,207	184,715	172,101	6.10%	-6.83%
Public Safety	22,489,965	24,551,035	24,997,117	25,753,528	4.90%	3.03%
Public Works	41,529,570	44,325,701	50,884,771	44,480,437	0.35%	-12.59%
Non Departmental ¹	2,685,378	3,991,055	3,179,731	3,726,510	-6.63%	17.20%
Sub-Total Operating Budget	\$ 108,531,297	\$ 119,365,294	\$ 126,455,530	\$ 123,639,930	3.58%	-2.23%
Capital Improvements	\$ 55,105,381	\$ 81,920,055	\$ 140,676,326	\$ 53,650,186	-34.51%	-61.86%
Lease/Purchase Payments	9,160,092	7,602,238	7,605,238	7,687,238	1.12%	1.08%
Debt Service - Bonds	16,736,801	17,048,089	17,552,470	17,520,760	2.77%	-0.18%
Fiduciary Fund	14,219,957	13,892,768	16,407,281	14,607,533	5.14%	-10.97%
Addition to Reserves	5,162,834	2,592,373	4,663,627	14,528,248	460.42%	211.52%
Total Expenditures by Function	\$ 208,916,362	\$ 242,420,817	\$ 313,360,472	\$ 231,633,895	-4.45%	-26.08%
Interfund Activities	32,171,568	33,004,476	35,584,839	34,724,467	5.21%	-2.42%
Total Budget Expenditures with Interfund Activities	\$ 241,087,930	\$ 275,425,293	\$ 348,945,311	\$ 266,358,362	-3.29%	-23.67%

¹ Includes transfers, contributions and participations, and contingencies.

TABLE 3C - PAGE 1
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY INTERFUND ACTIVITIES (TRANSFERS AND ADVANCES)

Interfund Activities	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Contributing Funds (Transfers & Advances From)						
City of Broomfield Budget	\$ 23,411,055	\$ 23,029,994	\$ 25,900,446	\$ 23,465,664	1.89%	-9.40%
County of Broomfield Budget	8,760,513	9,974,482	9,684,393	11,258,803	12.88%	16.26%
Total Contributing Funds	\$ 32,171,568	\$ 33,004,476	\$ 35,584,839	\$ 34,724,467	5.21%	-2.42%
Receiving Funds (Transfers & Advances To)						
City of Broomfield Budget	\$ 31,148,337	\$ 31,855,855	\$ 34,650,254	\$ 33,644,911	5.62%	-2.90%
County of Broomfield Budget	1,023,231	1,148,621	934,585	1,079,556	-6.01%	15.51%
Total Receiving Funds	\$ 32,171,568	\$ 33,004,476	\$ 35,584,839	\$ 34,724,467	5.21%	-2.42%

Table 3C is continued on the next page.

TABLE 3C - PAGE 2
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - DETAILS INTERFUND ACTIVITIES (TRANSFERS AND ADVANCES)

Interfund Activities		Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
						16 Original 2017	16 Revised 2017
Contributing Funds							
City of Broomfield Budget							
Interfund Transfers & Advances							
Fund From	Fund To						
Transfers							
General	County General	\$ 144,648	\$ 237,255	\$ 237,255	\$ 70,000	-70.50%	-70.50%
General	Facilities Maintenance	1,727,793	2,039,059	2,011,270	2,154,907	5.68%	7.14%
General	Recreation	377,421	1,198,145	1,056,695	1,128,814	-5.79%	6.82%
General	Library	145,893	29,993	64,758	33,990	13.33%	-47.51%
General	Capital Improvements	6,000,000	2,800,000	5,700,000	3,800,000	35.71%	-33.33%
Cemetery	General	-	-	-	-	NA	NA
Unallocated Interest	Development Agreements	-	55,000	96,644	55,000	NA	-43.09%
Recreation	Facilities Maintenance	957,035	1,072,320	1,076,530	1,087,640	1.43%	1.03%
Lodging Tax	General	562,605	550,000	600,000	625,000	13.64%	4.17%
Capital Improvements	Debt Service	5,429,471	5,603,926	5,603,782	5,597,154	-0.12%	-0.12%
Capital Improvements	Open Space & Parks	125,000	1,888,021	1,871,495	247,500	-86.89%	-86.78%
Open Space & Parks	Debt Service	249,082	249,083	249,077	249,205	0.05%	0.05%
Open Space & Parks	Capital Improvements	325,269	-	-	-	NA	NA
Open Space & Parks	Water Fund	-	-	-	1,084,572	100.00%	100.00%
Open Space & Parks	Development Agreements	365,033	-	-	-	NA	NA
Development Agreements	Capital Improvements	-	-	10,465	-	NA	-100.00%
Development Agreements	Debt Service	1,947,171	1,947,042	1,947,170	1,947,170	0.01%	NA
Development Agreements	SEF	-	-	-	-	NA	NA
SEF	Development Agreements	597,840	554,630	572,413	356,900	-35.65%	-37.65%
Water	General	1,661,370	1,823,700	1,823,700	1,945,460	6.68%	6.68%
Water	Facilities Maintenance	62,786	67,420	68,950	71,920	6.67%	4.31%
Sewer	General	1,162,960	1,276,590	1,276,590	1,361,820	6.68%	6.68%
Sewer	Facilities Maintenance	44,230	48,580	48,540	51,000	4.98%	5.07%
Water Reclamation	Sewer	1,401,318	1,404,134	1,404,134	1,404,525	0.03%	0.03%
Water Reclamation	General	99,680	109,420	109,420	116,730	6.68%	6.68%
Interfund Advances							
General Fund	Cemetery	24,450	75,676	71,558	76,357	0.90%	6.71%
Total City Budget Contributing Funds		\$ 23,411,055	\$ 23,029,994	\$ 25,900,446	\$ 23,465,664	1.89%	-9.40%
County of Broomfield Budget							
Interfund Transfers & Advances							
Fund From	Fund To						
Interfund Transfers							
County General	City General	\$ 1,563,782	\$ 1,782,666	\$ 1,782,666	\$ 1,980,381	11.09%	11.09%
County General	Street	1,150,936	1,840,552	1,521,253	2,435,484	32.32%	60.10%
County General	CIP Assets Repl. & Refurb.	3,681,798	3,827,798	3,838,474	3,839,682	0.31%	0.03%
County General	Facilities Maintenance	694,362	774,940	800,700	836,060	7.89%	4.42%
County General	County Human Services	878,583	911,366	697,330	1,009,556	10.77%	44.77%
County Human Services	Facilities Maintenance	343,132	357,700	564,510	593,200	65.84%	5.08%
County Human Services	CIP	100,000	-	-	-	NA	NA
County Human Services	City General - I.T.	347,920	479,460	479,460	564,440	17.72%	17.72%
Total County Budget Contributing Funds		\$ 8,760,513	\$ 9,974,482	\$ 9,684,393	\$ 11,258,803	12.88%	16.26%
Total City & County Contributing Funds		\$ 32,171,568	\$ 33,004,476	\$ 35,584,839	\$ 34,724,467	5.21%	-2.42%

Table 3C is continued on the next page.

TABLE 3C - PAGE 3
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - DETAILS INTERFUND ACTIVITIES (TRANSFERS AND ADVANCES)

Interfund Activities		Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
						16 Original 2017	16 Revised 2017
Receiving Funds							
City of Broomfield Budget							
Fund To	Fund From						
Interfund Transfers							
Facilities Maintenance	City General	\$ 1,727,793	\$ 2,039,059	\$ 2,011,270	\$ 2,154,907	5.68%	7.14%
Facilities Maintenance	County General	694,362	774,940	800,700	836,060	7.89%	4.42%
Facilities Maintenance	County Human Services	343,132	357,700	564,510	593,200	65.84%	5.08%
Facilities Maintenance	Recreation	957,035	1,072,320	1,076,530	1,087,640	1.43%	1.03%
Facilities Maintenance	Sewer	44,230	48,580	48,540	51,000	4.98%	5.07%
Facilities Maintenance	Water	62,786	67,420	68,950	71,920	6.67%	4.31%
Recreation	City General	377,421	1,198,145	1,056,695	1,128,814	-5.79%	6.82%
Library	City General	145,893	29,993	64,758	33,990	13.33%	-47.51%
Street	County General	1,150,936	1,840,552	1,521,253	2,435,484	32.32%	60.10%
General	Lodging Tax	562,605	550,000	600,000	625,000	13.64%	4.17%
General	Sewer	1,162,960	1,276,590	1,276,590	1,361,820	6.68%	6.68%
General	Water	1,661,370	1,823,700	1,823,700	1,945,460	6.68%	6.68%
General	Water Reclamation	99,680	109,420	109,420	116,730	6.68%	6.68%
General	County General	1,563,782	1,782,666	1,782,666	1,980,381	11.09%	11.09%
General	County Human Services	347,920	479,460	479,460	564,440	17.72%	17.72%
Capital Improvements	City General	6,000,000	2,800,000	5,700,000	3,800,000	35.71%	-33.33%
Capital Improvements	County General	3,681,798	3,827,798	3,838,474	3,839,682	0.31%	0.03%
Capital Improvements	County Human Services	100,000	-	-	-	NA	NA
Capital Improvements	Development Agreements	-	-	10,465	-	NA	-100.00%
Capital Improvements	Open Space & Parks	325,269	-	-	-	NA	NA
Open Space & Parks	Capital Improvements	125,000	1,888,021	1,871,495	247,500	-86.89%	-86.78%
Development Agreements	SEF	597,840	554,630	572,413	356,900	-35.65%	-37.65%
Development Agreements	Unallocated Interest	-	55,000	96,644	55,000	NA	-43.09%
Development Agreements	Open Space & Parks	365,033	-	-	-	NA	NA
Debt Service	Capital Improvements	5,429,471	5,603,926	5,603,782	5,597,154	-0.12%	-0.12%
Debt Service	Open Space & Parks	249,082	249,083	249,077	249,205	0.05%	0.05%
Debt Service	Development Agreements	1,947,171	1,947,042	1,947,170	1,947,170	0.01%	NA
Water Fund	Open Space & Parks	-	-	-	1,084,572	100.00%	100.00%
Sewer Fund	Water Reclamation	1,401,318	1,404,134	1,404,134	1,404,525	0.03%	0.03%
Interfund Advances							
Cemetery	General	24,450	75,676	71,558	76,357	0.90%	6.71%
Total City Budget Receiving Funds		\$ 31,148,337	\$ 31,855,855	\$ 34,650,254	\$ 33,644,911	5.62%	-2.90%
County of Broomfield Budget							
Fund To	Fund From						
Interfund Transfers							
County General	City General	\$ 144,648	\$ 237,255	\$ 237,255	\$ 70,000	-70.50%	-70.50%
County General	Capital Improvements	-	-	-	-	NA	NA
County Human Services	County General	878,583	911,366	697,330	1,009,556	10.77%	44.77%
Total County Budget Receiving Funds		\$ 1,023,231	\$ 1,148,621	\$ 934,585	\$ 1,079,556	-6.01%	15.51%
Total City & County Receiving Funds		\$ 32,171,568	\$ 33,004,476	\$ 35,584,839	\$ 34,724,467	5.21%	-2.42%

TABLE 3D
CITY OF BROOMFIELD BUDGET
TOTAL CAPITAL IMPROVEMENTS PROGRAM
EXPENDITURE - SUMMARY BY TYPE OF PROJECTS

Capital Improvement Projects	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017
Building & Facility Projects	\$ 11,602,802	\$ 2,412,110	\$ 6,073,912	\$ 4,034,175
Drainage & Storm Water Projects	158,588	-	202,814	112,400
Information Technology Projects	1,742,904	1,077,600	6,404,936	1,869,700
Landscaping Projects	493,256	630,000	885,140	595,000
Open Space Projects	3,097,591	3,179,849	3,184,849	602,174
Trail System Projects	954,193	2,105,600	3,138,890	1,118,600
Parks & Recreation Facility Projects	2,187,977	7,417,500	14,510,093	4,409,680
Transportation System Projects	11,797,263	16,130,100	35,653,935	8,434,900
Vehicles, Other Equipment and Furniture	2,959,743	1,718,954	2,888,642	1,730,979
Community Development Projects	7,948,728	7,492,582	8,519,895	7,251,231
Water Utility Projects	5,488,968	10,898,638	40,730,490	7,822,358
Sewer Utility Projects	2,317,822	26,832,900	16,173,281	14,237,680
Water Reclamation Utility Projects	119,334	1,426,103	1,053,599	920,070
Planning, Administration & Other Expenditures	4,111,317	456,500	894,646	435,000
Public Art & Cultural Projects	124,895	141,619	361,204	76,239
Total Capital Improvement Projects	\$ 55,105,381	\$ 81,920,055	\$ 140,676,326	\$ 53,650,186
Interfund Activities	\$ 10,075,151	\$ 11,701,836	\$ 11,744,715	\$ 10,942,026
Sub Total	\$ 65,180,532	\$ 93,621,891	\$ 152,421,041	\$ 64,592,212
Transfer to Reserve	\$ 2,900,000	\$ 1,400,000	\$ 3,388,229	\$ 5,746,193
Total Capital Improvements Program	\$ 68,080,532	\$ 95,021,891	\$ 155,809,270	\$ 70,338,405

TABLE 3E - PAGE 1
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017
Building & Facility Projects				
Capital Improvements Fund				
Broomfield Depot - Restoration	\$ 41,156	\$ -	\$ -	\$ -
Health and Human Services Building - New Facility Construction	10,678,957	-	3,713,927	-
Lakeview Cemetery - Columbarium	-	-	-	35,000
Library/Auditorium - Auditorium Backstage/Loading Dock- Pre-project Design	21,600	-	-	-
Police/Flatiron Crossing Mall - Substation Relocation	6,268	-	-	-
Police/Detention Center - Access Walkway Between ASU to Detention Center	-	-	-	21,000
Police/Detention Center -HVAC Equipment Expansion	-	-	386,500	-
Police/Detention Center - Security Enhancement-Bullet Resistent Glass	-	-	-	84,400
Police/Range - Firearms Range Safety Improvements	-	-	-	161,000
Service Center - Building Expansion Study	55,734	-	-	-
Service Center - Phase I New Building/Remodel of Existing Building -Design	-	-	-	1,800,000
Surge Protection - Citywide	-	94,010	94,010	-
Asset Replacement & Refurbishment Fund				
Broomfield Depot Museum - Roof Stabilization and Replacement	\$ -	\$ 49,800	\$ 49,800	\$ -
Building Energy Assessment Implementation - Citywide	-	315,000	-	315,000
Building Repairs - Citywide	109,894	320,000	183,000	200,000
City and County Building - 1st Floor Reconfigure	12,000	128,000	188,000	-
City and County Building - City Attorney's Office Remodel	22,359	-	2,000	-
City and County Building - IT Room Cooling Replacement	-	85,000	85,000	-
City and County Building - Mechanical Equipment Replacement	-	-	-	43,800
City and County Building - Replace 8 Roof Top Units	-	684,000	-	684,000
City and County Building - Replace UPS System	27,047	-	-	-
Detention/Training Center - Sally Port Driveway Repair	-	75,300	75,300	-
Emergency Generator Upgrades - Citywide	-	150,000	150,000	-
Floor Covering Replacement - Citywide	214,711	140,000	160,012	220,275
HHS - Workforce Center Floor Repair	-	30,000	30,000	-
HVAC Systems Rehabilitation - Citywide	89,415	250,000	124,088	145,800
Library/Auditorium - Lighting Upgrade	-	-	-	25,000
Library/Auditorium - Parking Lot Lighting	-	-	-	298,900
Police/Courts - IT Room Cooling Upgrade	-	35,000	35,000	-
Police/Courts - Replace/Upgrade UPS System	82,107	-	-	-
Police/Courts - Security System Replacement	37,425	-	417,575	-
Police/Detention Center - AV Room Cooling Upgrade	-	56,000	56,000	-
Police/Detention Center - Kitchen Floor Replacement	56,066	-	-	-
Police/Detention Center - Replace/Upgrade UPS System	136,598	-	-	-
Police/Training - Police Range Lead Maintenance and Reclamation	-	-	43,700	-
Service Center - Security Gate Replacement	7,965	-	-	-
West Storage Site - Sprung Structure Repairs	3,500	-	280,000	-
Total Building & Facility Projects	\$ 11,602,802	\$ 2,412,110	\$ 6,073,912	\$ 4,034,175
Drainage & Storm Water Projects				
Capital Improvements Fund				
Culvert and Small Bridge Inspections - Citywide	\$ -	\$ -	\$ 30,000	\$ -
Erosion Control Maintenance - Citywide	-	-	10,500	10,500
FEMA - Letters of Map Revision	33,988	-	13,100	16,900
Original Broomfield - Roadway and Drainage Improvement Plan Design	-	-	25,000	-
Park Drainage Improvements - Citywide	-	-	25,000	25,000
Residential Street Drainage Improvements - Citywide	18,676	-	99,214	60,000
West 168th Avenue at Hwy 2 - Culvert Replacement	80,924	-	-	-
Asset Replacement & Refurbishment Fund				
Park Drainage Improvements - Citywide	\$ 25,000	\$ -	\$ -	\$ -
Total Drainage & Storm Water Projects	\$ 158,588	\$ -	\$ 202,814	\$ 112,400
Information Technology Projects				
Capital Improvements Fund				
Cemetery Management System Software Replacement	\$ -	\$ -	\$ 40,000	\$ -
Finance/ HR - HRIS/Payroll Integrated System	27,675	-	4,022,322	-
IT - Data Storage Additions	42,291	90,000	-	-
IT - Document Management	-	-	-	75,000
IT - Infrastructure as a Service (IaaS)	-	-	-	200,000
IT - Infrastructure Automation	-	-	-	50,000
IT - Mobile Device Management/Enterprise Mobility Management	-	-	-	90,000
Police - Data Records Management Systems Replacement	641,740	-	829,064	-
Wireless System - Citywide	5,153	-	20,128	-
Wireless System/Mobile Device Management -Citywide	18,485	20,000	20,000	-

Table 3E is continued on the next page.

TABLE 3E - PAGE 2
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017
Information Technology Projects - continued				
Asset Replacement & Refurbishment Fund				
Council Chambers and Conference Room Equipment Replacement	\$ 143,282	\$ 150,000	\$ 75,000	\$ 125,000
IT - Laptop Computer Replacements	13,078	60,000	-	-
IT - Microsoft Server Licenses Purchase	32,132	50,000	-	-
IT - Network Hardware Replacement	49,989	80,000	80,000	-
IT - Network Hardware/Telecom Replacement - Citywide	-	-	-	110,000
IT - Office Software Upgrade	36,724	-	361,118	-
IT - Payment Processing Consolidation	-	-	150,000	-
IT - PC Equipment Tech Refresh	268,355	150,000	375,000	375,000
IT - Server Replacements	-	30,000	-	-
IT - Telecom System Replacement and Upgrades	458,046	50,000	147,104	-
IT - VM Ware Server Upgrade and Licenses	5,954	38,000	-	-
Police - Vehicle Laptop Computer Replacements	-	240,000	-	240,000
Recreation Management System Software Replacement	-	119,600	285,200	604,700
Total Information Technology Projects	\$ 1,742,904	\$ 1,077,600	\$ 6,404,936	\$ 1,869,700
Landscaping Projects				
Capital Improvements Fund				
120th Avenue Connection - Landscaping - Design	\$ -	\$ -	\$ -	\$ 20,000
Uptown Avenue - Landscaping	55,882	-	128,118	-
Westlake Subdivision - Greenbelt Enhancement	12,383	-	4,584	-
Westlake Subdivision Sub-Area Plan - Improvements	5,702	85,000	94,298	-
Zuni Street Median Landscaping - North of 136th Ave. - Pedestrian Plan	7,860	-	158,140	-
Open Space & Parks Fund				
Ash Tree Replacement - Citywide	\$ -	\$ 85,000	\$ 85,000	\$ 85,000
Community Garden - Brunner Farm House	-	45,000	-	45,000
Irrigation Replacements - Citywide	180,775	170,000	170,000	200,000
Park Landscape Improvements - Citywide	90,505	100,000	100,000	100,000
Shrub Replacement - Citywide	39,959	40,000	40,000	40,000
Tree Replacement - Citywide	100,190	105,000	105,000	105,000
Total Landscaping Projects	\$ 493,256	\$ 630,000	\$ 885,140	\$ 595,000
Open Space Projects				
Open Space & Parks Fund				
Broomfield/Westminster Open Space - Metzger Acquisition	\$ 345,512	\$ 346,724	\$ 346,724	\$ 347,049
Egg Farm Open Space Improvements	161,666	-	-	-
Harmer Property Land Acquisition	2,548,397	2,608,000	2,508,000	-
Metzger Farm Building Stabilization	-	150,000	250,000	-
Metzger Open Space - Administration and Maintenance	30,000	35,000	35,000	35,000
Mitchem Property - Environmental Insurance Payment	10,125	10,125	10,125	10,125
Nordstrom Open Space - Interest Payment to Water Fund	1,891	-	-	-
Open Space - Due Diligence Services	-	30,000	35,000	35,000
Open Space - Master Plan Update	-	-	-	175,000
Total Open Space Projects	\$ 3,097,591	\$ 3,179,849	\$ 3,184,849	\$ 602,174
Trail System Projects				
Capital Improvements Fund				
Industrial Lane Bike Lane and Sidewalk- Design	\$ -	\$ -	\$ -	\$ 635,000
Regional Trail - Wadsworth Trail Replacement adjacent to Ball Corp. office	133,030	-	-	-
Conservation Trust Fund				
Broomfield Trail - Glasser Reservoir to Lowell	\$ 408,965	\$ -	\$ -	\$ -
Tom Frost Reservoir - Amenities and Landscaping	3,756	-	246,244	-
Open Space & Parks Fund				
Broomfield Trail - 2 - RR bridge to Industrial Lane to Midway	\$ 16,247	\$ 2,000,000	\$ 2,500,000	\$ 279,000
County Commons Open Space - Trail Raising	-	-	-	44,000
Neighborhood Connection - Rock Creek to Brainard Drive Underpass & Trail	6,000	-	-	-
Neighborhood Connection-Greenway Park to 120th Ave	40,526	-	48,474	-
North Community Trail - Lowell Blvd - 144th to Sheridan	285,665	-	149,335	-
Open Space and Trail Misc. Improvements - Citywide	6,774	25,000	25,000	25,000
Open Space and Trails - Maps	5,365	-	-	-
Open Space and Trails Signage & Kiosks - Citywide	11,427	35,600	169,837	35,600
Regional Trail - Storage Tek Dr. - Underpass Improvements	-	-	-	100,000
Regional Trail - US 287 - Lake Link Trail to Rock Creek Trail (Ruth Roberts)	36,438	-	-	-
Trail Connection - Lowell Blvd. Metzger Underpass towards Perry Street	-	45,000	-	-
Total Trail System Projects	\$ 954,193	\$ 2,105,600	\$ 3,138,890	\$ 1,118,600

Table 3E is continued on the next page.

TABLE 3E - PAGE 3
 CITY OF BROOMFIELD BUDGET
 EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
 PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017
Parks & Recreation Facility Projects				
Capital Improvements Fund				
124th Avenue - Tree Branch Recycling Center Relocation	\$ -	\$ -	\$ 30,000	\$ 286,000
Bay - Renovation Phase II - Tot Pool/Sprayground/Utility Improvements	39,933	-	-	-
Bay - Renovation Phase III - Locker Room/Concessions	130,676	2,820,000	3,021,324	-
Broomfield Community Center - Pool Liner/Gutter Replacement and Upgrades	-	-	-	904,650
Broomfield Community Center - Renovation Phase I - Locker Rooms/Elevator/Partial Roof	83,956	3,103,650	4,128,100	-
Broomfield Community Center - Kitchen Expansion/Senior Services Office Relocation	-	-	-	1,352,000
Broomfield County Commons - Cemetery Phase II	3,106	125,000	196,894	500,000
Broomfield County Commons Park Expansion - Yellow Pod	1,321,273	1,000,000	4,249,277	-
City Park Channel - Pedestrian Bridge near HHS	7,700	-	110,476	-
Interlocken - West Park Improvements	15,212	-	-	-
Parks - Water Reclamation Tap Payments	-	-	-	336,780
Paul Derda Recreation Center - Entryway Security	28,301	-	21,699	-
Paul Derda Recreation Center - Pool Garage Door Replacement	-	-	135,000	-
Paul Derda Recreation Center - Power Generator Installation	50,781	-	71,219	-
Asset Replacement & Refurbishment Fund				
911 Memorial - Lighting System Replacement	\$ 2,782	\$ -	\$ -	\$ -
Paul Derda Recreation Center - Recoating of Tower Slides	50,000	-	-	-
Conservation Trust Fund				
Anne Crouse Park - Gazebo/Shelter Installation	\$ 2,802	\$ -	\$ -	\$ -
Batting Cage - Renovation w/Lighting System	8,435	-	-	-
Bay - Tower Body Slide Refurbish	-	-	-	12,000
Bay - Tube Slide Catch Pool Re-plaster	-	-	-	22,000
Brandywine Park - Upgrade/Renovation of Park and Baseball Diamond	-	1,950	19,500	175,000
Brandywine Soccer Fields - Upgrade/Renovation	-	15,000	15,000	280,000
Bronco Park - Shelter Replacement	21,273	-	-	-
Broomfield County Commons - Blue Pod Handicap Access	2,250	-	20,250	-
Broomfield County Commons - Championship Field Turf	48,083	-	351,917	-
Community Park Ball Fields - Scoreboard Electrical Service Replacement	-	-	-	15,000
Conoco Park - Inline Hockey Rink Repurposing	-	-	-	115,000
Crofton Park - Pedestrian Lighting Improvements	-	-	-	31,500
Founders Memorial Park and Trail - Design	-	20,000	-	-
Hockey Rink Dasher Board Replacement - Citywide	154,450	-	-	-
LacAmora Park - Master Plan	6,900	-	13,100	-
Parks - Shade Structures - Citywide	5,460	38,200	164,740	-
Paul Derda Recreation Center - Plaster Recoating on Main Pool and Hot Tubs	-	-	-	40,000
Paul Derda Recreation Center - Replace/Upgrade Florescent Lighting	-	50,000	50,000	60,000
Paul Derda Recreation Center - Restaining Artificial Rock	-	-	25,000	-
Paul Derda Recreation Center - SCS Spray Feature-Repair & Repaint	-	13,200	13,200	-
Pool Accessory Equipment Replacement - All City Pools	20,807	-	14,000	14,000
Pool Drain Cover Replacement	-	20,500	20,500	-
Public Parks Restroom Automated Lock System - Citywide	-	-	-	42,000
Trails at Westlake - Pond Improvements	31,230	-	-	-
West Park - Concrete Replacement	-	-	-	43,750
Open Space & Parks Fund				
Ballfield Fence Fabric Replacement - Citywide	\$ 13,822	\$ 10,000	\$ 10,000	\$ -
Dumpster/Recycling Enclosures - Citywide	18,800	-	14,000	-
McKay Lake Regional Park with Westminster	12,897	-	1,351,151	-
Playground Improvements - Citywide	24,060	180,000	463,746	180,000
Sports Court Replacements & Resurfacing - Citywide	-	20,000	-	-
Services Expansion Fee Fund				
Jefferson Academy - Synthetic Turf Field/Lighting	82,988	-	-	-
Total Parks & Recreation Facility Projects	\$ 2,187,977	\$ 7,417,500	\$ 14,510,093	\$ 4,409,680

Table 3E is continued on the next page.

TABLE 3E - PAGE 4
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017
Transportation System Projects				
Capital Improvements Fund				
112th Ave. - Old Wadsworth over Rail Road & Uptown Ave Bridge	\$ -	\$ -	\$ 128,400	\$ -
120th Ave Connect - Illuminated Street Name Signs	-	25,000	25,000	-
Arista Street Lighting Upgrade	-	100,000	100,000	-
Bicycle and Pedestrian Wayfinding Signs - Citywide	-	-	-	30,000
Bike and Ride Shelters - Upgrades - Citywide	-	50,000	-	81,000
Brainard Drive - Relocation	1,117,088	-	10,000	-
Broomfield Lane - Extension	91,937	-	42,146	-
Civic Center - Pedestrian Improvements	-	-	62,000	-
Dillon Road/W. 144th Ave. - Improvements - Phase I Design/Construction	105,896	10,000,000	11,758,374	-
Durango Ave - Construct Sidewalk and Crosswalk	-	26,000	26,000	-
East 1st Ave and Sheridan Boulevard - Intersection Improvements -Turn Lane	-	-	-	950,000
Interlocken Loop/Northwest Parkway Bridge Repairs (96th Street)	276,415	-	-	-
Lamar Street - Island Improvements	-	125,000	-	-
Lowell Blvd. - 120th Ave. to E Midway Ave. - Widening and Landscape Imprv	4,685,333	-	2,645,453	-
Lowell Blvd. - E. Midway to W. 136th Ave. - Widening and Landscape Imprv	92,128	-	6,549,612	-
Lowell Blvd. - Sound Walls along Trails at Westlake	-	-	-	400,000
Midway Boulevard - Main Street to Garden Center Traffic Fiber	-	140,500	140,500	-
Nickel Street - Improvements	-	-	-	166,900
Railroad Crossings - Quiet Zone Improvements	23,618	250,000	200,000	250,000
Sidewalk - Evergreen Street - Greenway Drive North to Ponderosa	-	38,000	38,000	-
Sidewalk - Garden Center - Adjacent to Midway - Improvements	159,279	-	-	-
Sidewalk - Sheridan Parkway - Wildgrass to Lowell	-	-	-	210,000
Sidewalk - 120th Avenue - Main to Teller	-	-	-	100,000
Sidewalk Connections - Citywide	-	-	100,000	-
Simms Street and Brocade Parkway - Pedestrian Crossing	7,896	-	-	-
State Highway 7 and I-25 Interchange - Design (Broomfield's Share)	-	-	83,000	-
Street Light Installation - Citywide	-	20,000	20,000	20,000
Traffic Mitigation - Citywide	102,312	100,000	110,000	110,000
Traffic Signal - 108th Ave and Simms St	-	-	-	250,000
Traffic Signal - SH 128 and Ridge Parkway (Broomfield's Share 10%)	-	-	25,000	-
Traffic Signal - W. 160th Ave. and Huron Street	-	200,000	200,000	-
Traffic Signal Upgrades - Citywide	83,826	105,000	105,000	105,000
Transportation Studies - Citywide	5,040	100,000	100,885	100,000
US 36 - Bikeway Connections	-	-	50,000	-
US 36 - Bikeway Signage	4,015	-	15,985	-
W. 136th Avenue - Westbound at Zuni Street Lane Safety Project	-	-	-	67,000
W. 160th Ave - Sheridan Parkway to Lowell Blvd. Reconstruction	-	87,600	87,600	-
Wadsworth Blvd. Interchange - Consulting Services	-	-	-	-
Wadsworth Bridge - Aesthetic Improvements	-	-	130,000	-
Wadsworth Interchange/120th Ave. Connection Participation (Broomfield's share is 20%)	1,339,023	-	8,856,645	-
Wilcox Subdivision - Cul-De-Sac Paving	-	100,000	50,000	200,000
Asset Replacement & Refurbishment Fund				
Bridge Inspections - Citywide	\$ -	\$ 50,000	\$ 63,100	\$ 50,000
City-Owned Concrete Replacement	-	-	-	323,000
Concrete Curb Ramp Replacement - Citywide	24,936	50,000	50,000	50,000
Concrete Replacement (Residential 25%/75%) - Citywide	193,813	200,000	200,000	70,000
Pavement Management and Street Sealing Program - Citywide	3,315,031	3,520,000	3,524,800	3,800,000
Traffic Signal & Light Pole Replacement - Citywide	5,629	100,000	100,000	80,000
Services Expansion Fee Fund				
School Safety Program	\$ 9,483	\$ 22,000	\$ 22,000	\$ 22,000
W. 136th Ave. - Legacy HS Eastbound Turn Lane	154,565	-	34,435	-
W. 136th Ave. - Legacy HS Westbound Turn Lane	-	721,000	-	1,000,000
Total Transportation System Projects	\$ 11,797,263	\$ 16,130,100	\$ 35,653,935	\$ 8,434,900

Table 3E is continued on the next page.

TABLE 3E - PAGE 5
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017
Vehicles, Other Equipment and Furniture				
Capital Improvements Fund				
Police - Radio System Upgrade	\$ 1,426,556	\$ -	\$ 160,000	\$ -
Asset Replacement & Refurbishment Fund				
Elections - Ballot Tabulation System	\$ -	\$ 236,927	\$ 236,927	\$ -
Facilities - Office Furniture and Equipment Replacement	52,363	102,000	102,000	50,000
Non-Mobile Equipment Replacement - Citywide	83,961	137,946	296,635	135,200
Police - Target System for Firearms Range	128,443	-	32,957	-
Recreation & Auditorium - Electronic Audio/Video Equipment Replacement	9,975	9,004	9,004	16,418
Recreation & Police - Fitness Equipment Replacement	150,924	154,127	154,127	86,341
Vehicle and Mobile Equipment Replacement - Citywide	1,107,521	1,078,950	1,896,992	1,443,020
Total Vehicles, Other Equipment and Furniture	\$ 2,959,743	\$ 1,718,954	\$ 2,888,642	\$ 1,730,979
Community Development Projects				
Development Agreements Fund				
<i>Anthem</i>				
Total Capital Improvements	\$ 1,039,049	\$ 1,364,500	\$ 976,847	\$ 751,035
<i>Arista</i>				
Infrastructure Public Improvements	605,150	230,812	376,424	156,375
<i>Broadlands</i>				
Street Improvements	8,822	-	1,250	-
<i>Flatirons Market Place</i>				
Repayment to Metro District	599,773	609,718	556,274	485,780
<i>Lambertson Farm</i>				
Reimbursement for Public Infrastructure	1,267,293	1,406,337	1,408,570	1,505,365
<i>Macerich</i>				
Infrastructure Public Improvements	179,758	178,290	179,695	179,695
<i>MidCities (Main Street)</i>				
Payment to Metro District	1,951,175	1,760,599	2,226,750	2,014,923
<i>Parkway Circle</i>				
Payment to Metro District	43,488	250,680	420,765	184,700
General Development Reimbursements	759,248	206,003	278,086	240,703
<i>Revenue Allocation to BURA</i>				
Allocation to BURA	1,494,972	1,485,643	2,095,234	1,732,655
Total Community Development Projects	\$ 7,948,728	\$ 7,492,582	\$ 8,519,895	\$ 7,251,231
Water Utility Projects				
Raw Water - Purchases, Transmission, & Reservoirs				
Raw Water Purchase	\$ 201,500	\$ -	\$ 19,298,500	\$ -
Sienna Reservoir/Pump Station/Pipeline	3,839,303	3,350,000	3,660,697	-
Windy Gap - Payment of Broomfield's Share	268,938	275,918	275,918	276,270
Windy Gap - Storage Reservoir Design and Construction	331,399	5,000,000	5,668,601	5,000,000
Total Raw Water Projects	\$ 4,641,140	\$ 8,625,918	\$ 28,903,716	\$ 5,276,270
Potable Water - Acquisition, Treatment & Storage				
North Area Water System Master Plan Improvements - Pipe Capacity and Connections	78,626	1,500,000	2,515,143	1,500,000
Total Potable Water - Treatment & Storage	\$ 78,626	\$ 1,500,000	\$ 2,515,143	\$ 1,500,000
Potable Water Transmission Lines & Facilities				
Lowell Blvd. - 120th Ave. to E Midway Ave	\$ 289,669	\$ -	\$ 16,331	\$ -
Northwest Parkway/Anthem Ranch - New Pressure Regulating Valve Facility	-	-	-	122,000
Service Center - Building Expansion Study	20,000	-	-	-
Service Center - Phase I New Building / Remodel of Existing Building - Design	-	-	-	600,000
Utilities Relocation - CDOT Project at 120th Avenue	62,196	-	487,804	-
Utilities Relocation - US 36 Managed Lanes	23,774	-	-	-
Water Treatment Plan - Expansion	-	-	8,336,250	-
Total Potable Water Transmission Lines & Facilities	\$ 395,639	\$ -	\$ 8,840,385	\$ 722,000
Planning and Administration				
Master Plan Updates/ Hydraulic Model	\$ 10,088	\$ 25,000	\$ 60,000	\$ 25,000
Anthem Infrastructure Reimbursement	363,475	747,720	411,246	299,088
Total Planning and Administration	\$ 373,563	\$ 772,720	\$ 471,246	\$ 324,088
Total Water Utility Capital Improvements	\$ 5,488,968	\$ 10,898,638	\$ 40,730,490	\$ 7,822,358

Table 3E is continued on the next page.

TABLE 3E - PAGE 6
 CITY OF BROOMFIELD BUDGET
 EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
 PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017
Sewer Utility Projects				
Sewer Collection System - Lines & Facilities				
257 Property Lift Station and Forced Main - East of I-25	\$ -	\$ -	\$ -	\$ 600,000
Byers Lift Station and Force Main	-	-	2,982,849	-
North Area - Force Main (Subbasin 2 to WWTP)	-	11,500,000	-	1,300,000
North Area - Construct Lift Station and Sewer Lines	18,750	-	-	-
North Park - Gravity Sewer Lines	-	2,120,000	-	2,120,000
Rock Creek Lift Station - Super Oxygenation System	13,663	-	410,362	-
Sac Creek Basin - North Park Lift Station	-	3,000,000	-	3,000,000
Service Center - Building Expansion Study	20,000	-	-	-
Service Center - Phase I New Building / Remodel of Existing Building - Design	-	-	-	600,000
South Preble Creek - Lift Station	-	3,000,000	-	3,000,000
Utilities Relocation - CDOT Project, 120th Ave. Construction	49,508	-	-	-
Zang Street to Flatiron Boulevard (MidCities) - Sanitary Sewer Construction	137,441	-	-	-
Total Collection System Projects	\$ 239,362	\$ 19,620,000	\$ 3,393,211	\$ 10,620,000
Sewage Treatment Facilities				
Wastewater Treatment Facility - Administration Building Expansion	\$ 79,812	\$ 3,780,000	\$ 5,860,188	\$ -
Wastewater Treatment Facility - Improvements -New Clean Water Standards - Temperature	\$ -	\$ -	\$ -	\$ 1,820,000
Wastewater Treatment Facility - Process Covers and Equipment Replacements	9,960	-	3,370,040	-
Total Planning and Administration	\$ 89,772	\$ 3,780,000	\$ 9,230,228	\$ 1,820,000
Stormwater and Drainage				
Alter Street and Industrial Lane - Storm Drainage Improvements	\$ -	\$ 60,600	\$ -	\$ 80,000
City Park Channel - Lowell to Big Dry Creek (Broomfield Match)	150,000	-	170,000	-
City Park Channel - Overflow Connection to Nissen Channel	-	-	990,000	-
County Commons - Yellow Pod Drainage	-	-	250,000	-
Indiana Street - Walnut Creek - Culvert Replacement	736,650	-	-	-
Lowell Boulevard - 120th Avenue to E Midway Avenue	921,478	-	732,032	-
Nissen Channel - Drainage Improvements Country Vista to Big Dry Creek (Broomfield's 50% Share)	-	2,100,000	260,000	260,000
North Midway Channel - Improvements at Midway Boulevard	-	300,000	300,000	-
Quail Creek Channel - Improvements at Broadlands	-	-	250,000	-
Wilcox Subdivision - McKay Lake Lateral Drainage Improvements	-	200,000	200,000	1,300,000
Total Stormwater and Drainage	\$ 1,808,128	\$ 2,660,600	\$ 3,152,032	\$ 1,640,000
Planning and Administration				
Developer Reimbursement - Anthem Infrastructure License Fee Credits	\$ 166,440	\$ 591,300	\$ 216,810	\$ 157,680
Developer Reimbursement - South Outfall Phase 3	14,120	181,000	181,000	-
Total Planning and Administration	\$ 180,560	\$ 772,300	\$ 397,810	\$ 157,680
Total Sewer Utility Capital Improvements	\$ 2,317,822	\$ 26,832,900	\$ 16,173,281	\$ 14,237,680
Water Reclamation Utility Projects				
Reuse Water Distribution System - Lines & Facilities				
Meadow Island - Diversion Structure	\$ -	\$ 84,540	\$ -	\$ 84,540
Public Works - Engineering and Legal Services	76,634	175,125	175,125	175,000
Total Distribution System Projects	\$ 76,634	\$ 259,665	\$ 175,125	\$ 259,540
Reuse Water Acquisition and Storage				
Heit Pit - CCWCD Lease Payment	\$ 25,000	\$ 43,855	\$ 43,855	\$ 44,460
Heit Pit - Outlet Facility	17,700	-	580,114	-
Heit Pit - Pump Station/Inlet Improvements	-	616,070	-	616,070
Heit Pit - Well Field	-	506,513	-	-
Total Reuse Water Storage	\$ 42,700	\$ 1,166,438	\$ 623,969	\$ 660,530
Planning and Administration				
Reuse Water System Master Plan - Citywide	\$ -	\$ -	\$ 254,505	\$ -
Total Planning and Administration	\$ -	\$ -	\$ 254,505	\$ -
Total Water Reclamation Utility Capital Improvements	\$ 119,334	\$ 1,426,103	\$ 1,053,599	\$ 920,070

Table 3E is continued on the next page.

TABLE 3E - PAGE 7
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017
Planning, Administration & Other Expenditures				
Capital Improvements Fund				
Asset Protection Fund Projects - Citywide	\$ 121,500	\$ 121,500	\$ 121,500	\$ 100,000
Citizen/Council Priority Projects - Citywide	-	25,000	25,000	25,000
Civic Center Property - Acquisition	3,631,592	-	68,408	-
Comprehension and Transportation - Master Plan Update	78,706	-	176,294	-
Cultural Affairs - Master Plan Update	7,250	-	-	-
Eagle Trace Golf Club - Access Easement	-	-	35,000	-
Enhance Broomfield Program	71,556	100,000	228,444	100,000
Jefferson Parkway Participation	200,000	200,000	200,000	200,000
Neighborhood Grant Program - Citywide	713	10,000	10,000	10,000
Ralston House - Broomfield's Share	-	-	30,000	-
Total Planning, Administration & Other Expenditures	\$ 4,111,317	\$ 456,500	\$ 894,646	\$ 435,000
Public Art & Cultural Projects				
Capital Improvements Fund				
Public Art & Cultural Projects	\$ 124,895	\$ 141,619	\$ 361,204	\$ 76,239
Total Public Art & Cultural Projects	\$ 124,895	\$ 141,619	\$ 361,204	\$ 76,239
Total Capital Improvement Projects	\$ 55,105,381	\$ 81,920,055	\$ 140,676,326	\$ 53,650,186
Transfer to Reserve				
Capital Improvements Fund				
Asset Protection Allocation	\$ 400,000	\$ 400,000	\$ 100,000	\$ 300,000
Facilities Improvements Allocation	2,000,000	1,000,000	3,288,229	5,446,193
IT - System Replacement Allocation	500,000	-	-	-
Transfer to Reserve	\$ 2,900,000	\$ 1,400,000	\$ 3,388,229	\$ 5,746,193
Interfund Activities				
Capital Improvements Fund				
Transfer to Debt Service Fund	\$ 5,429,471	\$ 5,603,926	\$ 5,603,782	\$ 5,597,154
Transfer to Open Space & Park	125,000	1,888,021	1,871,495	247,500
Open Space & Park Land Fund				
Debt Service Fund - Open Space Acquisitions	\$ 249,082	\$ 249,083	\$ 249,077	\$ 249,205
CIP - Repayment of Nordstrom Acquisition Phase I	325,269	-	-	-
Water Fund - Repayment of Norstrom Acquisition Phase II	-	-	-	1,084,572
Services Expansion Fee Fund				
Transfer to Development Agreement Fund	\$ 597,840	\$ 554,630	\$ 572,413	\$ 356,900
Development Agreements Fund				
Transfer to Debt Service Fund	\$ 1,947,171	\$ 1,947,042	\$ 1,947,170	\$ 1,947,170
Interest Allocation to General Development	-	55,000	96,644	55,000
Water Reclamation Fund				
Transfer to Sewer Fund for Debt Services	\$ 1,401,318	\$ 1,404,134	\$ 1,404,134	\$ 1,404,525
Total Interfund Activities	\$ 10,075,151	\$ 11,701,836	\$ 11,744,715	\$ 10,942,026
Total Capital Improvements Program	\$ 68,080,532	\$ 95,021,891	\$ 155,809,270	\$ 70,338,405

TABLE 4A
CITY AND COUNTY OF BROOMFIELD BUDGET
APPLICABLE BONDED INDEBTEDNESS TO CHARTER'S G.O. BOND LIMITS

**Applicable Bonded Indebtedness Regarding Total General Obligation
Debt Limitations As Set Forth In Chapter 14, Section 14.7 of the City Charter**
Chapter 14, Section 14.7 of the City Charter provides that general obligation debt shall not exceed 10% of the City's assessed valuation. Applicable bonded indebtedness is summarized below.

Assessed Valuation and Bonds	Actual 2015	Original Budget 2016	Revised Budget 2016	Estimate 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Assessed Valuation of City and County	\$ 1,081,801,540	\$ 1,227,797,742	\$ 1,225,621,743	\$ 1,252,204,168	1.99%	2.17%
Maximum Allowable Bonded Indebtedness (10%)	\$ 108,180,154	\$ 122,779,774	\$ 122,562,174	\$ 125,220,417	1.99%	2.17%
Total Debt Outstanding Subject to 10% Charter Limitation	\$ -	\$ -	\$ -	\$ -	NA	NA
Total	\$ -	\$ -	\$ -	\$ -	NA	NA
Maximum General Obligation Debt Expansion per City Charter	\$ 108,180,154	\$ 122,779,774	\$ 122,562,174	\$ 125,220,417	1.99%	2.17%

**TABLE 4B
CITY AND COUNTY OF BROOMFIELD BUDGET
SUMMARY - TOTAL BONDED INDEBTEDNESS**

In accordance with the provisions of Section 12.3 of the City Charter, the following is a summary of the City's debt position

Fund	Date of Issue	Original Principal Amount	Projected Principal Remaining 12-31-15	Projected Principal Remaining 12-31-16	Projected Principal Remaining 12-31-17	% Chg 16 Original 2017
Water Fund						
Water Revenue Bonds - 2000	5-1-00	\$ 31,000,000	\$ -	\$ -	\$ -	NA
Water Revenue Bonds - 2002	9-1-02	43,000,000	-	-	-	NA
Water Revenue Bonds - 2012	4-24-12	49,750,000	37,595,000	33,520,000	29,130,000	-13.10%
Allotment Payments to NCWCD		5,387,973	821,126	552,188	276,270	-49.97%
Total Water Fund		\$ 129,137,973	\$ 38,416,126	\$ 34,072,188	\$ 29,406,270	-13.69%
Sewer Fund						
Sewer Revenue Bonds, Series 1998B	2-1-98	\$ 4,095,000	\$ -	\$ -	\$ -	NA
Colorado Water Resources & Power Development Authority Loan 1996	10-31-96	2,514,119	-	-	-	NA
Sewer Revenue Bonds, Series 2001	8-15-01	36,380,000	-	-	-	NA
Sewer Revenue Bonds, Series 2012	8-28-12	32,360,973	29,635,130	28,674,133	27,677,712	-3.47%
Total Sewer Fund		\$ 75,350,092	\$ 29,635,130	\$ 28,674,133	\$ 27,677,712	-3.47%
Water Reclamation Fund						
Revenue Bonds, Series 2001	8-15-01	\$ 18,550,000	\$ -	\$ -	\$ -	NA
Revenue Bonds, Series 2012	8-28-12	11,379,027	8,374,870	7,330,867	6,242,288	-14.85%
Total Water Reclamation Fund		\$ 29,929,027	\$ 8,374,870	\$ 7,330,867	\$ 6,242,288	-14.85%
Capital Improvements Fund						
Sales & Use Tax Revenue Bonds - 2002A	2-15-02	\$ 18,886,082	\$ -	\$ -	\$ -	NA
Sales & Use Tax Revenue Bonds - 2002B	2-15-02	10,960,000	-	-	-	NA
Sales & Use Tax Revenue Bonds - 2009	5-29-09	13,000,000	-	-	-	NA
Sales & Use Tax Revenue Bonds - 2012A	10-25-12	42,509,787	41,119,787	37,259,787	33,109,787	-11.14%
Total Capital Improvements Fund		\$ 85,355,869	\$ 41,119,787	\$ 37,259,787	\$ 33,109,787	-11.14%
Open Space & Parks Fund						
Sales & Use Tax Revenue Bonds, 2002A	2-15-02	\$ 4,979,720	\$ -	\$ -	\$ -	NA
Sales & Use Tax Revenue Bonds, 2012A	10-25-12	4,981,326	4,981,326	4,981,326	-	-100.00%
Total Open Space Fund		\$ 9,961,046	\$ 4,981,326	\$ 4,981,326	\$ -	-100.00%
Development Agreement Fund						
Sales & Use Tax Revenue Bonds - 2002A	2-15-02	\$ 52,789,198	\$ -	\$ -	\$ -	NA
Sales & Use Tax Revenue Bonds - 2002C	2-15-02	30,025,940	-	-	-	NA
Sales & Use Tax Revenue Bonds - 2012A	10-25-12	51,818,887	50,818,887	50,818,887	50,818,887	0.00%
Sales & Use Tax Revenue Bonds - 2012B	10-25-12	5,015,000	-	-	-	NA
Total Development Agreement Fund		\$ 139,649,025	\$ 50,818,887	\$ 50,818,887	\$ 50,818,887	0.00%
Grand Total		\$ 469,383,032	\$ 173,346,126	\$ 163,137,188	\$ 147,254,944	-9.74%

Bonds	Purposes
Water Fund	
Water Revenue Bonds - 2000	Funded acquisition of water rights, expanded water treatment plant and system improvements (pump stations)
Water Revenue Bonds - 2002	Funded acquisition of water rights and provided funds to purchase land for local reservoir
Water Revenue Bonds - 2012	Refunded 2000 and 2002 Bonds to reduce interest and save \$6.2 million
Allotment Payments to NCWCD	Funded acquisition of shares in Windy Gap water project
Sewer Fund	
Sewer Revenue Bonds, Series 1998B	Funded extension of sewer lines for connections to wastewater treatment plant
Colorado Water Resources & Power Development Authority Loan 1996	Funded acquisition of biosolids farm
Sewer Revenue Bonds, Series 2001	Funded EPA mandated upgrades to plant, expansion of plant to 8 MGD and extension of lines and interceptors
Sewer Revenue Bonds, Series 2012	Refunded 2001 Bonds to reduce interest and save \$9 million
Water Reclamation Fund	
Revenue Bonds, Series 2001	Funded construction of reclamation system (including treatment plant, pipeline, distribution system, storage)
Revenue Bonds, Series 2012	Refunded 2001 Bonds to reduce interest and save \$.5 million
Capital Improvements Fund	
Sales & Use Tax Revenue Bonds - 2002 A	(1) Refunded 1992 bonds (which refunded the 1989 bonds providing additional funds for municipal center projects - city hall, Bay, service center, senior center) AND funded streets improvements - including Miramonte, Midway and Lamar; (2) cemetery construction, (3) additional street improvements (Sheridan Blvd, First Street, Main Street, South 124th/Aspen Street)
Sales & Use Tax Revenue Bonds - 2002 B	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2009	Wadsworth Interchange/ 120th Avenue Connection with CDOT
Sales & Use Tax Revenue Bonds - 2012A	Refunded 2002 & 2009 bonds
Open Space & Parks Fund	
Sales & Use Tax Revenue Bonds, 2002A	Refund 1995 bonds (which funded "The Field" open space acquisition)
Sales & Use Tax Revenue Bonds, 2012A	Refunded 2002 bonds
Development Agreement Fund	
Sales & Use Tax Revenue Bonds - 2002A	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2002C	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2012A	Refunded 2002 bonds
Sales & Use Tax Revenue Bonds - 2012B	Refunded 2002 bonds

TABLE 4C
CITY AND COUNTY OF BROOMFIELD BUDGET
SUMMARY - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS

Year	Municipal Bonds					COPs* Lease/ Purchase Payments	Total Annual Payments
	Water Fund	Sewer Fund	Capital Improvements Fund	Development Agreement Fund	Open Space & Parks Fund		
2015	5,596,346	3,514,280	1,947,042	249,067	7,799,676	9,157,175	28,263,586
2016	6,039,130	3,712,864	1,947,042	249,066	7,790,175	7,598,737	27,337,014
2017	6,015,297	3,704,488	1,947,041	4,094,066	7,791,924	7,683,738	31,236,554
2018	5,711,850	3,837,013	4,247,042	1,193,143	7,797,926	7,677,937	30,464,911
2019	5,724,450	3,852,413	4,977,041	7,797,424	-	7,682,188	30,033,516
2020	5,714,250	3,858,013	7,794,626	-	-	7,682,437	25,049,326
2021	5,717,500	3,869,013	7,792,624	-	-	4,006,438	21,385,575
2022	5,738,250	2,430,013	7,794,851	-	-	4,008,675	19,971,789
2023	-	2,437,263	7,797,850	-	-	4,011,675	14,246,788
2024	-	2,445,013	7,791,601	-	-	4,003,425	14,240,039
2025	-	2,453,013	7,790,850	-	-	4,004,175	14,248,038
2026	-	2,456,013	7,790,100	-	-	4,008,175	14,254,288
2027	-	2,469,813	7,793,500	-	-	4,009,925	14,273,238
2028	-	2,476,363	-	-	-	4,004,175	6,480,538
2029	-	2,485,813	7,792,000	-	-	12,437,250	22,715,063
2030	-	2,500,188	7,781,651	-	-	-	10,281,839
2031	-	2,508,975	249,067	6,034,409	-	-	8,792,451
Total	\$ 46,257,073	\$ 51,010,545	\$ 93,233,928	\$ 19,617,175	\$ 31,179,701	\$ 91,976,125	\$ 333,274,547

* Certificates of Participation and Lease/Purchase payments do not constitute an indebtedness of the City & County and are subject to annual appropriations

TABLE 4D - PAGE 1
CITY AND COUNTY OF BROOMFIELD BUDGET
DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS

Year/Bonds	Principal	Interest	Total P & I
2015			
Water Fund	\$ 4,075,000	\$ 1,521,346	\$ 5,596,346
Sewer Fund	2,005,000	1,509,280	3,514,280
Sales & Use Tax Capital Improvements Fund	-	1,947,042	1,947,042
Development Agreements Fund	-	249,067	249,067
Open Space & Parks Fund	4,150,000	3,649,676	7,799,676
Certificates Of Participation	5,965,000	3,192,175	9,157,175
2015 Total	\$ 16,195,000	\$ 12,068,586	\$ 28,263,586
2016			
Water Fund	\$ 4,230,000	\$ 1,809,130	\$ 6,039,130
Sewer Fund	2,085,000	1,627,864	3,712,864
Sales & Use Tax Capital Improvements Fund	-	1,947,042	1,947,042
Development Agreements Fund	-	249,066	249,066
Open Space & Parks Fund	4,265,000	3,525,175	7,790,175
Certificates Of Participation	4,700,000	2,898,737	7,598,737
2016 Total	\$ 15,280,000	\$ 12,057,014	\$ 27,337,014
2017			
Water Fund	\$ 4,390,000	\$ 1,625,297	\$ 6,015,297
Sewer Fund	2,190,000	1,514,488	3,704,488
Sales & Use Tax Capital Improvements Fund	-	1,947,041	1,947,041
Development Agreements Fund	3,845,000	249,066	4,094,066
Open Space & Parks Fund	4,480,000	3,311,924	7,791,924
Certificates Of Participation	5,020,000	2,663,738	7,683,738
2017 Total	\$ 19,925,000	\$ 11,311,554	\$ 31,236,554
2018			
Water Fund	\$ 4,560,000	\$ 1,151,850	\$ 5,711,850
Sewer Fund	2,615,000	1,222,013	3,837,013
Sales & Use Tax Capital Improvements Fund	2,300,000	1,947,042	4,247,042
Development Agreements Fund	1,136,326	56,817	1,193,143
Open Space & Parks Fund	4,710,000	3,087,926	7,797,926
Certificates Of Participation	5,215,000	2,462,937	7,677,937
2018 Total	\$ 20,536,326	\$ 9,928,585	\$ 30,464,911
2019			
Water Fund	\$ 4,755,000	\$ 969,450	\$ 5,724,450
Sewer Fund	2,735,000	1,117,413	3,852,413
Sales & Use Tax Capital Improvements Fund	3,145,000	1,832,041	4,977,041
Development Agreements Fund	4,945,000	2,852,424	7,797,424
Open Space & Parks Fund	-	-	-
Certificates Of Participation	5,480,000	2,202,188	7,682,188
2019 Total	\$ 21,060,000	\$ 8,973,516	\$ 30,033,516
2020			
Water Fund	\$ 4,935,000	\$ 779,250	\$ 5,714,250
Sewer Fund	2,850,000	1,008,013	3,858,013
Sales & Use Tax Capital Improvements Fund	5,140,000	2,654,626	7,794,626
Development Agreements Fund	-	-	-
Open Space & Parks Fund	-	-	-
Certificates Of Participation	5,720,000	1,962,437	7,682,437
2020 Total	\$ 18,645,000	\$ 6,404,326	\$ 25,049,326
2021			
Water Fund	\$ 5,185,000	\$ 532,500	\$ 5,717,500
Sales & Use Tax Capital Improvements Fund	5,395,000	2,397,624	7,792,624
Development Agreements Fund	-	-	-
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,330,000	1,676,438	4,006,438
2021 Total	\$ 15,885,000	\$ 5,500,575	\$ 21,385,575

Table 4D is continued on the next page.

TABLE 4D - PAGE 2
CITY AND COUNTY OF BROOMFIELD BUDGET
DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS

Year/Bonds	Principal	Interest	Total P & I
2022			
Water Fund	\$ 5,465,000	\$ 273,250	\$ 5,738,250
Sewer Fund	1,655,000	775,013	2,430,013
Sales & Use Tax Capital Improvements Fund	5,640,000	2,154,851	7,794,851
Development Agreements Fund	-	-	-
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,440,000	1,568,675	4,008,675
2022 Total	\$ 15,200,000	\$ 4,771,789	\$ 19,971,789
2023			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	1,745,000	692,263	2,437,263
Sales & Use Tax Capital Improvements Fund	5,925,000	1,872,850	7,797,850
Development Agreements Fund	-	-	-
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,565,000	1,446,675	4,011,675
2023 Total	\$ 10,235,000	\$ 4,011,788	\$ 14,246,788
2024			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	1,840,000	605,013	2,445,013
Sales & Use Tax Capital Improvements Fund	6,215,000	1,576,601	7,791,601
Development Agreements Fund	-	-	-
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,685,000	1,318,425	4,003,425
2024 Total	\$ 10,740,000	\$ 3,500,039	\$ 14,240,039
2025			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	1,940,000	513,013	2,453,013
Sales & Use Tax Capital Improvements Fund	6,525,000	1,265,850	7,790,850
Development Agreements Fund	-	-	-
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,820,000	1,184,175	4,004,175
2025 Total	\$ 11,285,000	\$ 2,963,038	\$ 14,248,038
2026			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,040,000	416,013	2,456,013
Sales & Use Tax Capital Improvements Fund	6,720,000	1,070,100	7,790,100
Development Agreements Fund	-	-	-
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,965,000	1,043,175	4,008,175
2026 Total	\$ 11,725,000	\$ 2,529,288	\$ 14,254,288
2027			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,115,000	354,813	2,469,813
Sales & Use Tax Capital Improvements Fund	6,925,000	868,500	7,793,500
Development Agreements Fund	-	-	-
Open Space & Parks Fund	-	-	-
Certificates Of Participation	3,115,000	894,925	4,009,925
2027 Total	\$ 12,155,000	\$ 2,118,238	\$ 14,273,238

Table 4D is continued on the next page.

TABLE 4D - PAGE 3
CITY AND COUNTY OF BROOMFIELD BUDGET
DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS

Year/Bonds	Principal	Interest	Total P & I
2028			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,185,000	291,363	2,476,363
Sales & Use Tax Capital Improvements Fund	-	-	-
Development Agreements Fund	-	-	-
Open Space & Parks Fund	-	-	-
Certificates Of Participation	3,265,000	739,175	4,004,175
2028 Total	\$ 5,450,000	\$ 1,030,538	\$ 6,480,538
2029			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,260,000	225,813	2,485,813
Sales & Use Tax Capital Improvements Fund	7,345,000	447,000	7,792,000
Development Agreements Fund	-	-	-
Open Space & Parks Fund	-	-	-
Certificates Of Participation	11,845,000	592,250	12,437,250
2029 Total	\$ 21,450,000	\$ 1,265,063	\$ 22,715,063
2030			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,345,000	155,188	2,500,188
Sales & Use Tax Capital Improvements Fund	7,555,000	226,651	7,781,651
Development Agreements Fund	-	-	-
Open Space & Parks Fund	-	-	-
Certificates Of Participation	-	-	-
2030 Total	\$ 9,900,000	\$ 381,839	\$ 10,281,839
2031			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,430,000	78,975	2,508,975
Sales & Use Tax Capital Improvements Fund	-	249,066	249,067
Development Agreements Fund	4,981,326	1,053,082	6,034,409
Open Space & Parks Fund	-	-	-
Certificates Of Participation	-	-	-
2031 Total	\$ 7,411,326	\$ 1,381,123	\$ 8,792,451
Total - All			
Water Fund	\$ 37,595,000	\$ 8,662,073	\$ 46,257,073
Sewer Fund	\$ 38,010,000	\$ 13,000,545	\$ 51,010,545
Sales & Use Tax Capital Improvements Fund	\$ 68,830,000	\$ 24,403,927	\$ 93,233,928
Development Agreements Fund	\$ 14,907,652	\$ 4,709,522	\$ 19,617,175
Open Space & Parks Fund	\$ 17,605,000	\$ 13,574,701	\$ 31,179,701
Certificates Of Participation	\$ 66,130,000	\$ 25,846,125	\$ 91,976,125
Total - All	\$ 243,077,652	\$ 90,196,893	\$ 333,274,547

**TABLE 5A
CITY & COUNTY OF BROOMFIELD BUDGET
SUMMARY - TOTAL CITY & COUNTY PERSONNEL COMPLEMENT (FULL AND PART TIME FTE)**

Function/Activity	ACTUAL 2015	ORIGINAL BUDGET 2016	REVISED BUDGET 2016	ORIGINAL BUDGET 2017
	Total FTE	Total FTE	Total FTE	Total FTE
City of Broomfield				
General Government	39.82	39.82	40.57	40.57
Finance	29.10	29.10	29.20	29.20
Information Technology	19.50	24.50	24.50	24.50
Community Development	41.13	43.13	44.88	46.88
Public Safety - Police	125.35	126.35	126.35	129.35
Community Resources	110.91	111.71	110.96	112.24
Public Works	154.45	161.15	161.15	172.58
Total City	520.26	535.76	537.61	555.32
County of Broomfield				
General Government	23.20	23.20	23.20	23.20
Finance	4.00	4.00	4.00	4.00
Community Development	2.00	2.00	2.00	2.00
Public Safety - Police	80.00	80.00	80.00	80.00
Health and Human Services	90.75	97.25	97.64	99.14
Total County	199.95	206.45	206.84	208.34
Total City and County	720.21	742.21	744.45	763.66
City of Broomfield - LIMITED APPOINTMENT				
General Government	1.00	1.00	1.00	1.00
Finance	-	-	0.80	0.80
Community Development	2.00	1.00	1.00	1.00
Public Safety - Police	7.00	7.00	7.00	7.00
Public Works	2.00	-	-	-
Total City - LIMITED APPT	12.00	9.00	9.80	9.80
County of Broomfield - LIMITED APPOINTMENT				
Public Safety - Police	-	-	-	-
Health and Human Services	5.28	2.03	4.55	5.55
Total County- LIMITED APPT	5.28	2.03	4.55	5.55
Total City and County -LIMITED APPT	17.28	11.03	14.35	15.35
COMBINED CITY AND COUNTY (INCLUDING LIMITED APPOINTMENT)				
General Government	64.02	64.02	64.77	64.77
Finance	33.10	33.10	34.00	34.00
Information Technology	19.50	24.50	24.50	24.50
Community Development	45.13	46.13	47.88	49.88
Public Safety - Police	212.35	213.35	213.35	216.35
Community Resources	110.91	111.71	110.96	112.24
Public Works	156.45	161.15	161.15	172.58
Health and Human Services	96.03	99.28	102.19	104.69
Total - City and County	737.49	753.24	758.80	779.01

TABLE 5B - PAGE 1
DETAILS - TOTAL CITY & COUNTY PERSONNEL COMPLEMENT
CITY - REGULAR FULL AND PART TIME FTE

Function/Department	Actual 2015			ORIGINAL BUDGET -2016			REVISED BUDGET -2016			ORIGINAL BUDGET -2017		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
City of Broomfield												
General Government												
Executive Management	6.00	0.70	6.70	6.00	0.70	6.70	6.00	0.70	6.70	6.00	0.70	6.70
Project Administration	-	-	-	-	-	-	-	-	-	-	-	-
Economic Development	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Internal Audit	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
City Clerk	3.00	1.60	4.60	3.00	1.60	4.60	3.00	1.60	4.60	3.00	1.60	4.60
City Attorney	3.15	-	3.15	3.15	-	3.15	3.15	-	3.15	3.15	-	3.15
Communications	5.00	-	5.00	5.00	-	5.00	5.00	0.75	5.75	5.00	0.75	5.75
Citizen's Assistance Center	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Human Resources	6.00	0.72	6.72	6.00	0.72	6.72	6.00	0.72	6.72	6.00	0.72	6.72
Municipal Court	4.00	0.65	4.65	4.00	0.65	4.65	4.00	0.65	4.65	4.00	0.65	4.65
Housing Authority	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Total General Government	36.15	3.67	39.82	36.15	3.67	39.82	36.15	4.42	40.57	36.15	4.42	40.57
Finance												
Fiscal Services	11.40	2.26	13.66	11.40	2.26	13.66	11.40	1.77	13.17	11.40	1.77	13.17
Budget & Compliance	3.60	0.80	4.40	3.60	0.80	4.40	4.60	-	4.60	4.60	-	4.60
Risk Management	1.35	-	1.35	1.35	-	1.35	1.10	0.16	1.26	1.10	0.16	1.26
Purchasing	1.65	0.64	2.29	1.65	0.64	2.29	1.90	0.97	2.87	1.90	0.97	2.87
Revenue Management	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Utility Billing - Water	3.00	1.05	4.05	3.00	1.05	4.05	3.00	0.98	3.98	3.00	0.98	3.98
Utility Billing - Sewer	1.00	0.35	1.35	1.00	0.35	1.35	1.00	0.32	1.32	1.00	0.32	1.32
Total Finance	24.00	5.10	29.10	24.00	5.10	29.10	25.00	4.20	29.20	25.00	4.20	29.20
Information Technology												
Administration	-	-	-	3.00	0.50	3.50	3.00	0.50	3.50	5.00	0.50	5.50
Applications	6.66	0.50	7.16	5.00	-	5.00	5.00	-	5.00	19.00	-	19.00
Client Services	3.66	-	3.66	6.00	-	6.00	6.00	-	6.00	-	-	-
Operations	5.68	-	5.68	4.00	-	4.00	4.00	-	4.00	-	-	-
Geographic Information Services - IT	2.00	-	2.00	3.00	-	3.00	3.00	-	3.00	-	-	-
Project Management	-	-	-	2.00	-	2.00	2.00	-	2.00	-	-	-
Telecommunications	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	-	-	-
Total Information Technology	19.00	0.50	19.50	24.00	0.50	24.50	24.00	0.50	24.50	24.00	0.50	24.50
Community Development												
Administration	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80
Planning	5.50	0.80	6.30	5.50	0.80	6.30	5.50	0.80	6.30	6.50	0.80	7.30
Engineering	6.50	2.13	8.63	7.50	2.13	9.63	8.50	1.38	9.88	8.50	1.38	9.88
Building Inspections	10.00	-	10.00	10.00	-	10.00	11.00	0.50	11.50	11.00	0.50	11.50
Geographic Information Services	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50
Code Compliance	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Capital Improvements	4.50	1.40	5.90	5.50	1.40	6.90	5.50	1.40	6.90	6.50	1.40	7.90
Total Community Development	36.00	5.13	41.13	38.00	5.13	43.13	40.00	4.88	44.88	42.00	4.88	46.88
Public Safety - Police												
Administration	6.00	0.80	6.80	7.00	0.80	7.80	7.00	0.80	7.80	7.00	0.80	7.80
Investigations	18.00	-	18.00	18.00	-	18.00	18.00	-	18.00	18.00	-	18.00
Patrol	56.00	1.55	57.55	56.00	1.55	57.55	54.00	1.55	55.55	56.00	1.55	57.55
Records and Communications	17.00	-	17.00	17.00	-	17.00	17.00	-	17.00	18.00	-	18.00
Special Operations	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Traffic	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Animal Control Unit	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Flatiron Services Unit	4.00	-	4.00	4.00	-	4.00	5.00	-	5.00	5.00	-	5.00
Northwest Parkway	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
North Metro Drug Task Force	2.00	-	2.00	2.00	-	2.00	3.00	-	3.00	3.00	-	3.00
Event Center	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Total Public Safety - Police	123.00	2.35	125.35	124.00	2.35	126.35	124.00	2.35	126.35	127.00	2.35	129.35
Community Resources												
Cultural Affairs	2.55	1.50	4.05	2.55	1.50	4.05	2.55	1.50	4.05	3.55	0.70	4.25
Open Space & Trails	2.15	-	2.15	2.15	-	2.15	2.15	-	2.15	2.15	-	2.15
Public Library	12.45	16.09	28.54	12.45	16.09	28.54	12.45	16.04	28.49	12.45	16.34	28.79
Museum Director	-	0.80	0.80	-	0.80	0.80	-	0.80	0.80	1.00	-	1.00
Cemetery	0.15	-	0.15	0.15	-	0.15	0.20	-	0.20	0.20	-	0.20
Recreation Administration	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20
Recreation Facilities and Programs	25.75	48.27	74.02	25.75	49.07	74.82	25.75	48.32	74.07	25.75	48.90	74.65
Total Community Resources	44.25	66.66	110.91	44.25	67.46	111.71	44.30	66.66	110.96	46.30	65.94	112.24
Public Works												
Administration	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75
Fleet Maintenance	8.10	1.40	9.50	8.10	1.40	9.50	8.10	1.40	9.50	8.10	1.40	9.50
Park Maintenance	32.20	-	32.20	34.20	-	34.20	34.20	-	34.20	37.20	-	37.20
Cemetery Maintenance	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Facility Maintenance	24.15	7.70	31.85	26.15	6.40	32.55	26.15	6.40	32.55	30.15	6.83	36.98
Streets - Maintenance of Condition	7.77	-	7.77	8.71	-	8.71	8.71	-	8.71	8.71	-	8.71
Streets - Snow and Ice Control	0.96	-	0.96	1.14	-	1.14	1.14	-	1.14	5.14	-	5.14
Streets - Traffic Control	5.94	-	5.94	6.88	-	6.88	6.88	-	6.88	6.88	-	6.88
Streets - Cleaning	1.48	-	1.48	1.48	-	1.48	1.48	-	1.48	1.48	-	1.48
Streets - Stormwater	-	-	-	0.94	-	0.94	0.94	-	0.94	0.94	-	0.94
Water - Supply	2.30	-	2.30	2.30	-	2.30	2.30	-	2.30	1.75	-	1.75
Water - Treatment Plant	9.40	-	9.40	9.40	-	9.40	9.40	-	9.40	9.95	-	9.95
Water - Systems Operations/Maintenance	11.70	-	11.70	12.70	-	12.70	12.70	-	12.70	12.70	-	12.70
Water - Environmental Monitoring	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75
Wastewater - System Operations/Maintenance	7.70	-	7.70	7.70	-	7.70	7.70	-	7.70	7.70	-	7.70
Wastewater - Treatment Plant	11.00	0.80	11.80	11.00	0.80	11.80	11.00	-	11.00	11.00	-	11.00
Wastewater - Industrial Pretreatment	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50
Wastewater - Laboratory Operations	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05
Storm Water - Sewer	2.50	-	2.50	2.50	-	2.50	1.50	0.80	2.30	1.50	0.80	2.30
Storm Water - Environmental Monitoring	-	-	-	-	-	-	1.00	-	1.00	1.00	-	1.00
Water Reclamation Resources & Planning	-	-	-	-	-	-	-	-	-	1.25	-	1.25
Water Reclamation	1.30	-	1.30	1.30	-	1.30	1.30	-	1.30	0.05	-	0.05
Total Public Works	143.75	10.70	154.45	151.75	9.40	161.15	151.75	9.40	161.15	162.75	9.83	172.58
City - Total Full and Part Time	426.15	94.11	520.26	442.15	93.61	535.76	445.20	92.41	537.61	463.20	92.12	555.32

Table 5B is continued on the next page.

TABLE 5B - PAGE 2
DETAILS - TOTAL CITY & COUNTY PERSONNEL COMPLEMENT
COUNTY - REGULAR FULL AND PART TIME FTE

Function/Department	Actual 2015			ORIGINAL BUDGET -2016			REVISED BUDGET -2016			ORIGINAL BUDGET -2017		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
County of Broomfield												
General Government												
Clerk and Recorder - Administration	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Elections	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Motor Vehicle	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Central Records Office	-	-	-	-	-	-	-	-	-	-	-	-
Recorder	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
County Attorney	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20
Assessor	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Total General Government	23.20	-	23.20	23.20	-	23.20	23.20	-	23.20	23.20	-	23.20
Finance												
Revenue Management	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Total Finance	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Community Development												
Geographic Information Services	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Total Community Development	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Public Safety - Police												
Patrol	-	-	-	-	-	-	-	-	-	-	-	-
Training	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Detention Administration	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Detention Operations	46.00	-	46.00	46.00	-	46.00	41.00	-	41.00	41.00	-	41.00
Court Security	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Transport	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Inmate Programs	-	-	-	-	-	-	-	-	-	-	-	-
Building Maintenance	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Emergency Management	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Civil Process	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Property/Evidence	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Alternative Sentencing Unit	-	-	-	-	-	-	5.00	-	5.00	5.00	-	5.00
Total Public Safety - Police	80.00	-	80.00	80.00	-	80.00	80.00	-	80.00	80.00	-	80.00
Health and Human Services												
HS - Support	2.65	-	2.65	2.65	-	2.65	2.65	-	2.65	2.65	-	2.65
HS - Operations & Administration	7.21	-	7.21	8.21	-	8.21	6.73	-	6.73	7.07	-	7.07
HS - Child Welfare	20.50	-	20.50	21.50	-	21.50	21.00	-	21.00	19.61	-	19.61
HS - Child Care Assistance	1.14	-	1.14	1.14	-	1.14	1.23	-	1.23	1.26	-	1.26
HS - Public Assistance	10.97	0.40	11.37	13.97	0.40	14.37	17.48	0.63	18.11	17.15	0.63	17.78
HS - Adult Services	1.00	-	1.00	1.00	-	1.00	1.05	-	1.05	1.00	-	1.00
HS - Child Support Enforcement	3.73	1.00	4.73	3.73	1.00	4.73	2.87	1.00	3.87	2.83	1.00	3.83
HS - TANF Administration	3.85	-	3.85	3.85	-	3.85	2.45	-	2.45	2.72	-	2.72
HS - Workforce Center	9.31	0.80	10.11	10.31	1.30	11.61	10.31	1.28	11.59	10.58	1.28	11.86
PH - Oil & Gas Inspections	-	-	-	-	-	-	-	-	-	1.00	-	1.00
PH - Administration	1.96	-	1.96	1.96	-	1.96	2.57	-	2.57	1.84	-	1.84
PH - Reproductive Health	1.15	1.00	2.15	1.15	1.00	2.15	1.65	0.50	2.15	1.65	0.50	2.15
PH - Women, Infants & Children	1.50	-	1.50	1.50	-	1.50	1.50	-	1.50	1.30	0.50	1.80
PH - Immunizations	4.65	-	4.65	4.65	-	4.65	4.65	-	4.65	4.65	-	4.65
PH - Environmental Health	4.60	0.50	5.10	4.60	0.50	5.10	4.60	0.50	5.10	4.60	0.50	5.10
PH - Health Promotions	1.15	-	1.15	1.15	-	1.15	1.15	-	1.15	1.35	-	1.35
PH - Vital Statistics	0.25	-	0.25	0.25	-	0.25	0.25	-	0.25	0.88	-	0.88
PH - CSU Extension	0.03	0.50	0.53	0.03	0.50	0.53	0.01	0.50	0.51	0.01	0.50	0.51
PH - Child with Special Needs	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Seniors - Administration	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	3.00	-	3.00
Seniors - Community Services	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Seniors - Easy Ride	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80
Seniors - Senior Nutrition	1.00	2.10	3.10	1.00	2.10	3.10	1.00	2.28	3.28	1.00	2.28	3.28
Total Health and Human Services	83.65	7.10	90.75	89.65	7.60	97.25	90.15	7.49	97.64	91.15	7.99	99.14
Total County Full and Part Time	192.85	7.10	199.95	198.85	7.60	206.45	199.35	7.49	206.84	200.35	7.99	208.34
Total City & County Full and Part	619.00	101.21	720.21	641.00	101.21	742.21	644.55	99.90	744.45	663.55	100.11	763.66

Table 5B is continued on the next page.

TABLE 5B - PAGE 3
DETAILS - TOTAL CITY & COUNTY PERSONNEL COMPLEMENT
CITY LIMITED APPOINTMENT -FULL AND PART TIME FTE

Function/Department	Actual 2015			ORIGINAL BUDGET -2016			REVISED BUDGET -2016			ORIGINAL BUDGET -2017		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
City of Broomfield												
General Government												
Executive Management	-	-	-	-	-	-	-	-	-	-	-	-
Project Administration	-	-	-	-	-	-	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-	-	-	-	-	-	-
City Clerk	-	-	-	-	-	-	-	-	-	-	-	-
City Attorney	-	-	-	-	-	-	-	-	-	-	-	-
Communications	-	-	-	-	-	-	-	-	-	-	-	-
Citizen's Assistance Center	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Municipal Court	-	-	-	-	-	-	-	-	-	-	-	-
Housing Authority	-	-	-	-	-	-	-	-	-	-	-	-
Public Information	-	-	-	-	-	-	-	-	-	-	-	-
Total General Government	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Finance												
Fiscal Services	-	-	-	-	-	-	-	-	-	-	-	-
Budget & Compliance	-	-	-	-	-	-	-	-	-	-	-	-
Risk Management	-	-	-	-	-	-	-	-	-	-	-	-
Purchasing	-	-	-	-	-	-	-	0.80	0.80	-	0.80	0.80
Revenue Management	-	-	-	-	-	-	-	-	-	-	-	-
Utility Billing - Water	-	-	-	-	-	-	-	-	-	-	-	-
Utility Billing - Sewer	-	-	-	-	-	-	-	-	-	-	-	-
Total Finance	-	-	-	-	-	-	-	0.80	0.80	-	0.80	0.80
Community Development												
Administration	-	-	-	-	-	-	-	-	-	-	-	-
Planning	-	-	-	-	-	-	-	-	-	-	-	-
Engineering	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Building Inspections	-	-	-	-	-	-	-	-	-	-	-	-
Geographic Information Services	-	-	-	-	-	-	-	-	-	-	-	-
Code Compliance	-	-	-	-	-	-	-	-	-	-	-	-
Capital Improvements	1.00	-	1.00	-	-	-	-	-	-	-	-	-
Total Community Development	2.00	-	2.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Public Safety - Police												
Administration	-	-	-	-	-	-	-	-	-	-	-	-
Investigations	-	-	-	-	-	-	-	-	-	-	-	-
Patrol	-	-	-	-	-	-	-	-	-	-	-	-
Training	-	-	-	-	-	-	-	-	-	-	-	-
Records and Communications	-	-	-	-	-	-	-	-	-	-	-	-
Special Operations	-	-	-	-	-	-	-	-	-	-	-	-
Traffic Unit	-	-	-	-	-	-	-	-	-	-	-	-
Animal Control Unit	-	-	-	-	-	-	-	-	-	-	-	-
Communications - North Metro Fire	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Flatiron Services Unit	-	-	-	-	-	-	-	-	-	-	-	-
Northwest Parkway	-	-	-	-	-	-	-	-	-	-	-	-
North Metro Task Force	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Property/Evidence	-	-	-	-	-	-	-	-	-	-	-	-
Event Center	-	-	-	-	-	-	-	-	-	-	-	-
Total Public Safety - Police	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Public Works												
Administration	-	-	-	-	-	-	-	-	-	-	-	-
Fleet Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Park Maintenance	2.00	-	2.00	-	-	-	-	-	-	-	-	-
Cemetery Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Facility Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Streets - Maintenance of Condition	-	-	-	-	-	-	-	-	-	-	-	-
Streets - Snow and Ice Control	-	-	-	-	-	-	-	-	-	-	-	-
Streets - Traffic Control	-	-	-	-	-	-	-	-	-	-	-	-
Streets - Highway Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Streets - Cleaning	-	-	-	-	-	-	-	-	-	-	-	-
Water - Supply	-	-	-	-	-	-	-	-	-	-	-	-
Water - Treatment Plant	-	-	-	-	-	-	-	-	-	-	-	-
Water - Systems Operations/Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Water - Environmental Monitoring	-	-	-	-	-	-	-	-	-	-	-	-
Wastewater - System Operations/Mainten	-	-	-	-	-	-	-	-	-	-	-	-
Wastewater - Treatment Plant	-	-	-	-	-	-	-	-	-	-	-	-
Wastewater - Industrial Pretreatment	-	-	-	-	-	-	-	-	-	-	-	-
Wastewater - Laboratory Operations	-	-	-	-	-	-	-	-	-	-	-	-
Storm Water	-	-	-	-	-	-	-	-	-	-	-	-
Storm Water Sewer	-	-	-	-	-	-	-	-	-	-	-	-
Water Reclamation Resources & Planning	-	-	-	-	-	-	-	-	-	-	-	-
Water Reclamation	-	-	-	-	-	-	-	-	-	-	-	-
Total Public Works	2.00	-	2.00	-	-	-	-	-	-	-	-	-
City - Total Full and Part Time	12.00	-	12.00	9.00	-	9.00	9.00	0.80	9.80	9.00	0.80	9.80

County of Broomfield												
Health and Human Services												
HS - Support	-	-	-	-	-	-	-	-	-	-	-	-
HS - Operations & Administration	-	-	-	-	-	-	-	-	-	-	-	-
HS - Child Welfare	-	-	-	-	-	-	-	-	-	1.00	-	1.00
HS - Child Care Assistance	-	-	-	-	-	-	-	-	-	-	-	-
HS - Public Assistance	3.00	-	3.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
HS - Adult Services	-	-	-	-	-	-	-	-	-	-	-	-
HS - Child Support Enforcement	-	-	-	-	-	-	-	-	-	-	-	-
HS - TANF Administration	-	-	-	-	-	-	-	-	-	-	-	-
HS - Workforce Center	-	1.28	1.28	-	0.03	0.03	-	0.05	0.05	-	0.05	0.05
PH - Oil & Gas Inspections	-	-	-	-	-	-	-	-	-	-	-	-
PH - Administration	-	0.50	0.50	-	0.50	0.50	-	0.50	0.50	-	0.50	0.50
PH - Reproductive Health	-	-	-	-	-	-	-	-	-	-	-	-
PH - Women, Infants & Children	-	-	-	-	-	-	-	-	-	-	-	-
PH - Immunizations	-	-	-	-	-	-	-	-	-	-	-	-
PH - Environmental Health	-	-	-	-	-	-	-	-	-	-	-	-
PH - Health Promotions	-	0.50	0.50	-	0.50	0.50	2.00	1.00	3.00	2.00	1.00	3.00
PH - Vital Statistics	-	-	-	-	-	-	-	-	-	-	-	-
PH - CSU Extension	-	-	-	-	-	-	-	-	-	-	-	-
PH - Child with Special Needs	-	-	-	-	-	-	-	-	-	-	-	-
Seniors - Administration	-	-	-	-	-	-	-	-	-	-	-	-
Seniors - Community Services	-	-	-	-	-	-	-	-	-	-	-	-
Seniors - Easy Ride	-	-	-	-	-	-	-	-	-	-	-	-
Seniors - Catering	-	-	-	-	-	-	-	-	-	-	-	-
Seniors - Senior Nutrition	-	-	-	-	-	-	-	-	-	-	-	-
Total Health and Human Services	3.00	2.28	5.28	1.00	1.03	2.03	3.00	1.55	4.55	4.00	1.55	5.55
Total County Full and Part Time	3.00	2.28	5.28	1.00	1.03	2.03	3.00	1.55	4.55	4.00	1.55	5.55
Total City & County Full and Part Time	15.00	2.28	17.28	10.00	1.03	11.03	12.00	2.35	14.35	13.00	2.35	15.35

Table 5B is continued on the next page.

TABLE 5B - PAGE 4
DETAILS - COMBINED CITY & COUNTY FULL AND PART TIME PERSONNEL COMPLEMENT
BY FUNCTION AND DEPARTMENT

Function/Department	Actual 2015			ORIGINAL BUDGET -2016			REVISED BUDGET -2016			ORIGINAL BUDGET -2017		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
General Government												
Executive Management	6.00	0.70	6.70	6.00	0.70	6.70	6.00	0.70	6.70	6.00	0.70	6.70
Economic Development	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Internal Audit	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
City Clerk	3.00	1.60	4.60	3.00	1.60	4.60	3.00	1.60	4.60	3.00	1.60	4.60
Clerk and Recorder - Administration	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Elections	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Motor Vehicle	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Recorder	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
City Attorney	3.15	-	3.15	3.15	-	3.15	3.15	-	3.15	3.15	-	3.15
County Attorney	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20
Communications	5.00	-	5.00	5.00	-	5.00	5.00	0.75	5.75	5.00	0.75	5.75
Citizen's Assistance Center	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Human Resources	7.00	0.72	7.72	7.00	0.72	7.72	7.00	0.72	7.72	7.00	0.72	7.72
Municipal Court	4.00	0.65	4.65	4.00	0.65	4.65	4.00	0.65	4.65	4.00	0.65	4.65
Housing Authority	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Assessor	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Total General Government	60.35	3.67	64.02	60.35	3.67	64.02	60.35	4.42	64.77	60.35	4.42	64.77
Finance												
Fiscal Services	11.40	2.26	13.66	11.40	2.26	13.66	11.40	1.77	13.17	11.40	1.77	13.17
Budget & Compliance	3.60	0.80	4.40	3.60	0.80	4.40	4.60	-	4.60	4.60	-	4.60
Risk Management	1.35	-	1.35	1.35	-	1.35	1.10	0.16	1.26	1.10	0.16	1.26
Purchasing	1.65	0.64	2.29	1.65	0.64	2.29	1.90	1.77	3.67	1.90	1.77	3.67
Revenue Management - City	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Revenue Management - County	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Utility Billing - Water	3.00	1.05	4.05	3.00	1.05	4.05	3.00	0.98	3.98	3.00	0.98	3.98
Utility Billing - Sewer	1.00	0.35	1.35	1.00	0.35	1.35	1.00	0.32	1.32	1.00	0.32	1.32
Total Finance	28.00	5.10	33.10	28.00	5.10	33.10	29.00	5.00	34.00	29.00	5.00	34.00
Information Technology												
Administration	-	-	-	3.00	0.50	3.50	3.00	0.50	3.50	5.00	0.50	5.50
Applications	6.66	0.50	7.16	5.00	-	5.00	5.00	-	5.00	19.00	-	19.00
Client Services	3.66	-	3.66	6.00	-	6.00	6.00	-	6.00	-	-	-
Operations	5.68	-	5.68	4.00	-	4.00	4.00	-	4.00	-	-	-
Geographic Information Services - IT	2.00	-	2.00	3.00	-	3.00	3.00	-	3.00	-	-	-
Project Management	-	-	-	2.00	-	2.00	2.00	-	2.00	-	-	-
Telecommunications	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	-	-	-
Total Information Technology	19.00	0.50	19.50	24.00	0.50	24.50	24.00	0.50	24.50	24.00	0.50	24.50
Community Development												
Administration	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80
Planning	5.50	0.80	6.30	5.50	0.80	6.30	5.50	0.80	6.30	6.50	0.80	7.30
Engineering	7.50	2.13	9.63	8.50	2.13	10.63	9.50	1.38	10.88	9.50	1.38	10.88
Building Inspections	10.00	-	10.00	10.00	-	10.00	11.00	0.50	11.50	11.00	0.50	11.50
Geographic Information Services - City	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50
Geographic Information Services - County	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Code Compliance	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Capital Improvements	5.50	1.40	6.90	5.50	1.40	6.90	5.50	1.40	6.90	6.50	1.40	7.90
Total Community Development	40.00	5.13	45.13	41.00	5.13	46.13	43.00	4.88	47.88	45.00	4.88	49.88
Public Safety - Police												
Administration	6.00	0.80	6.80	7.00	0.80	7.80	7.00	0.80	7.80	7.00	0.80	7.80
Investigations	18.00	-	18.00	18.00	-	18.00	18.00	-	18.00	18.00	-	18.00
Patrol	56.00	1.55	57.55	56.00	1.55	57.55	54.00	1.55	55.55	56.00	1.55	57.55
Training	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Records and Communications	17.00	-	17.00	17.00	-	17.00	17.00	-	17.00	18.00	-	18.00
Special Operations	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Traffic Unit	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Animal Control Unit	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Communications - North Metro Fire	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Flatiron Services Unit	4.00	-	4.00	4.00	-	4.00	5.00	-	5.00	5.00	-	5.00
Northwest Parkway	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
North Metro Task Force	3.00	-	3.00	3.00	-	3.00	4.00	-	4.00	4.00	-	4.00
Event Center	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Detention Administration	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Detention Operations	46.00	-	46.00	46.00	-	46.00	41.00	-	41.00	41.00	-	41.00
Court Security	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Transport	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Building Maintenance	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Emergency Management	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Civil Process	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Property/Evidence	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Alternative Sentencing Unit	-	-	-	-	-	-	5.00	-	5.00	5.00	-	5.00
Total Public Safety - Police	210.00	2.35	212.35	211.00	2.35	213.35	211.00	2.35	213.35	214.00	2.35	216.35

Table 5B is continued on the next page.

TABLE 5B - PAGE 5
DETAILS - COMBINED CITY & COUNTY FULL AND PART TIME PERSONNEL COMPLEMENT
BY FUNCTION AND DEPARTMENT

Function/Department	Actual 2015			ORIGINAL BUDGET -2016			REVISED BUDGET -2016			ORIGINAL BUDGET -2017		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
Community Resources												
Cultural Affairs	2.55	1.50	4.05	2.55	1.50	4.05	2.55	1.50	4.05	3.55	0.70	4.25
Open Space & Trails	2.15	-	2.15	2.15	-	2.15	2.15	-	2.15	2.15	-	2.15
Public Library	12.45	16.09	28.54	12.45	16.09	28.54	12.45	16.04	28.49	12.45	16.34	28.79
Museum Director	-	0.80	0.80	-	0.80	0.80	-	0.80	0.80	1.00	-	1.00
Cemetery	0.15	-	0.15	0.15	-	0.15	0.20	-	0.20	0.20	-	0.20
Recreation Administration	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20
Recreation Facilities and Programs	25.75	48.27	74.02	25.75	49.07	74.82	25.75	48.32	74.07	25.75	48.90	74.65
Total Community Resources	44.25	66.66	110.91	44.25	67.46	111.71	44.30	66.66	110.96	46.30	65.94	112.24
Public Works												
Administration	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75
Fleet Maintenance	8.10	1.40	9.50	8.10	1.40	9.50	8.10	1.40	9.50	8.10	1.40	9.50
Park Maintenance	34.20	-	34.20	34.20	-	34.20	34.20	-	34.20	37.20	-	37.20
Cemetery Maintenance	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Facility Maintenance	24.15	7.70	31.85	26.15	6.40	32.55	26.15	6.40	32.55	30.15	6.83	36.98
Streets - Maintenance of Condition	7.77	-	7.77	8.71	-	8.71	8.71	-	8.71	8.71	-	8.71
Streets - Snow and Ice Control	0.96	-	0.96	1.14	-	1.14	1.14	-	1.14	5.14	-	5.14
Streets - Traffic Control	5.94	-	5.94	6.88	-	6.88	6.88	-	6.88	6.88	-	6.88
Streets - Cleaning	1.48	-	1.48	1.48	-	1.48	1.48	-	1.48	1.48	-	1.48
Streets - Stormwater	-	-	-	0.94	-	0.94	0.94	-	0.94	0.94	-	0.94
Water - Supply	2.30	-	2.30	2.30	-	2.30	2.30	-	2.30	1.75	-	1.75
Water - Treatment Plant	9.40	-	9.40	9.40	-	9.40	9.40	-	9.40	9.95	-	9.95
Water - Systems Operations/Maintenance	11.70	-	11.70	12.70	-	12.70	12.70	-	12.70	12.70	-	12.70
Water - Environmental Monitoring	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75
Wastewater - System Operations/Maintenance	7.70	-	7.70	7.70	-	7.70	7.70	-	7.70	7.70	-	7.70
Wastewater - Treatment Plant	11.00	0.80	11.80	11.00	0.80	11.80	11.00	-	11.00	11.00	-	11.00
Wastewater - Industrial Pretreatment	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50
Wastewater - Laboratory Operations	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05
Storm Water - Sewer	2.50	-	2.50	2.50	-	2.50	1.50	0.80	2.30	1.50	0.80	2.30
Storm Water - Environmental Monitoring	-	-	-	-	-	-	1.00	-	1.00	1.00	-	1.00
Water Reclamation Resources & Planning	-	-	-	-	-	-	-	-	-	1.25	-	1.25
Water Reclamation	1.30	-	1.30	1.30	-	1.30	1.30	-	1.30	0.05	-	0.05
Total Public Works	145.75	10.70	156.45	151.75	9.40	161.15	151.75	9.40	161.15	162.75	9.83	172.58
Health and Human Services												
HS - Support	2.65	-	2.65	2.65	-	2.65	2.65	-	2.65	2.65	-	2.65
HS - Operations & Administration	7.21	-	7.21	8.21	-	8.21	6.73	-	6.73	7.07	-	7.07
HS - Child Welfare	20.50	-	20.50	21.50	-	21.50	21.00	-	21.00	20.61	-	20.61
HS - Child Care Assistance	1.14	-	1.14	1.14	-	1.14	1.23	-	1.23	1.26	-	1.26
HS - Public Assistance	13.97	0.40	14.37	14.97	0.40	15.37	18.48	0.63	19.11	18.15	0.63	18.78
HS - Adult Services	1.00	-	1.00	1.00	-	1.00	1.05	-	1.05	1.00	-	1.00
HS - Child Support Enforcement	3.73	1.00	4.73	3.73	1.00	4.73	2.87	1.00	3.87	2.83	1.00	3.83
HS - TANF Administration	3.85	-	3.85	3.85	-	3.85	2.45	-	2.45	2.72	-	2.72
HS - Workforce Center	9.31	2.08	11.39	10.31	1.33	11.64	10.31	1.33	11.64	10.58	1.33	11.91
PH - Oil & Gas Inspections	-	-	-	-	-	-	-	-	-	1.00	-	1.00
PH - Administration	1.96	0.50	2.46	1.96	0.50	2.46	2.57	0.50	3.07	1.84	0.50	2.34
PH - Reproductive Health	1.15	1.00	2.15	1.15	1.00	2.15	1.65	0.50	2.15	1.65	0.50	2.15
PH - Women, Infants & Children	1.50	-	1.50	1.50	-	1.50	1.50	-	1.50	1.30	0.50	1.80
PH - Immunizations	4.65	-	4.65	4.65	-	4.65	4.65	-	4.65	4.65	-	4.65
PH - Environmental Health	4.60	0.50	5.10	4.60	0.50	5.10	4.60	0.50	5.10	4.60	0.50	5.10
PH - Health Promotions	1.15	0.50	1.65	1.15	0.50	1.65	3.15	1.00	4.15	3.35	1.00	4.35
PH - Vital Statistics	0.25	-	0.25	0.25	-	0.25	0.25	-	0.25	0.88	-	0.88
PH - CSU Extension	0.03	0.50	0.53	0.03	0.50	0.53	0.01	0.50	0.51	0.01	0.50	0.51
PH - Child with Special Needs	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Seniors - Administration	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	3.00	-	3.00
Seniors - Community Services	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Seniors - Easy Ride	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80
Seniors - Senior Nutrition	1.00	2.10	3.10	1.00	2.10	3.10	1.00	2.28	3.28	1.00	2.28	3.28
Total Health and Human Services	86.65	9.38	96.03	90.65	8.63	99.28	93.15	9.04	102.19	95.15	9.54	104.69
Total Integrated City & County	634.00	103.49	737.49	651.00	102.24	753.24	656.55	102.25	758.80	676.55	102.46	779.01

BROOMFIELD URBAN RENEWAL AUTHORITY





BUDGET MESSAGE

TO: Mayor and City Council
FROM: Charles Ozaki, City and County Manager
SUBJECT: 2017 Proposed Budget for the Broomfield Urban Renewal Authority
DATE: October 4, 2016

The Broomfield Urban Renewal Authority (BURA) was organized to finance various improvement projects within the Authority's boundaries. Incremental tax revenues, including sales, use, and property, are the primary funding sources for BURA. In August 2013, the Authority realigned the urban renewal boundaries and added new areas.

BURA also makes payments to the City and County of Broomfield to cover administration costs and professional services related to the development of urban renewal areas. In the 2017 budget, these administrative and professional services expenditures are projected to be \$2,500,000. Other specific project areas that are addressed in the 2017 budget are outlined below.

AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR

This new URA includes areas of the previous West 120th Gateway Corridor URA, specifically Barbers/Walmart and Broomfield Town Center. Additionally, it includes the area along the north side of West 120th Avenue between Broomfield Town Center and the Safeway shopping center. The southwest corner of Main Street and West 120th Avenue is also included.

The parcel of land previously identified as the Barber property was acquired for re-development by Walmart in 2009. Walmart broke ground on that parcel for a retail superstore in July 2009 and opened the store in May 2010.

An agreement with Walmart and the Barber family commits BURA to share in the sales tax revenues from that retail store to fund relocation costs of the Barber family's business and installation of public infrastructure built by the developer. Additionally, land adjacent to the Walmart site is being developed by another development group for retail and commercial uses. Several establishments have opened for business since 2008. Amounts committed by BURA through the sales tax sharing agreement in the 2017 budget are estimated at \$747,054.

Until funds are needed within the project to fund additional improvements identified in the long-range development plan, available balances in the West 120th Avenue Gateway Corridor project fund are being used for short term advances to other urban renewal areas to finance their early development periods when revenues are growing. These advances are non-interest bearing and will be repaid as the development in the borrowing area generates sufficient revenues. In 2017, these advances are projected to be \$2,321,415.

BROOMFIELD PLAZA/CIVIC CENTER

This area includes the Broomfield Plaza Shopping Center (the shopping area at West 120th & Sheridan) and the area between Main Street on the west, Ash Street on the east, East 1st Avenue on the south and the City and County of Broomfield buildings on the north. The Civic Center Vision is being developed for this area. In 2016, several new retails opened in this BURA area.

LOWELL GATEWAY

This area is between Lowell Blvd on the east, Tennyson Way on the west, West 121st Place on the north and West 120th Avenue on the south. Projects for this area, previously part of the West 120th Avenue Gateway Corridor URA, have not been identified at this time.

NORTH PARK PROJECT

In October of 2009, the Council approved the North Park Urban Renewal Plan for property located south of State Highway 7, west of I-25, and north of the Northwest Parkway. This area is being developed by McWhinney CCOB Land Investments LLC. The project's objectives include provisions for 17.2 million square feet of mixed use commercial development, an applied research and science park, up to 6,205 residential units, and the development of a 145 acre open land system including parks, public plazas and squares, and a 41 acre athletic practice field facility.

BURA participates in revenue sharing agreements with the Metro Districts for that area and with the North Metro Fire and Rescue District. It is anticipated that a revenue sharing agreement will also be entered into with Adams County School District #12 in the future. These agreements assist the districts in fulfilling their obligations to provide facilities and services in this area. In the 2017 budget, \$71,455 is included for these revenue sharing obligations.

NORTH PARK WEST PROJECT

In April of 2004, the City Council approved the North Park West Urban Renewal Plan for the area north of State Highway 7 and west of I-25. This area is currently in the early stages of development. The Plan's objectives include implementation of the Master Plan and the I-25 Sub-Area Plan, creation of a gateway image, elimination and prevention of blight, promotion of economic growth, and upgrading public infrastructure in the area. In October 2008, Children's Hospital opened an Ambulatory Surgery Center and Clinic in the project area. BURA funds were used to pay for sewer and water license fees for the Children's Hospital facility. Construction on the National Archives and Records Administration facility was completed in 2012. In 2013, a residential development of 161 single family homes was approved and construction began in 2014. In 2016, a major retailer announced they planned to purchase land and in the future open a regional store.

BURA currently participates in property tax sharing agreements with the North Park West Metro District and the North Metro Fire and Rescue District. In addition, an agreement with St. Vrain School District has been approved. These agreements ensure that the districts can fulfill their obligations to provide facilities and services in this area. The 2017 expenditure budget for this urban renewal area includes these property tax sharing obligations in the amount of \$1,659,762.

ORIGINAL BROOMFIELD

This URA is bounded by US Highway 36 on the west, Main Street on the east, West 120th Avenue on the north and the City and County of Broomfield border on the south. Projects for this are being evaluated and will be incorporated in future budgets.

US 36 WEST CORRIDOR

This URA includes the Broomfield Shopping Center URA and extends northwest along US Highway 36 to and including the Broomfield Marketplace shopping area. The balance from the Broomfield Shopping Center URA was transferred to this URA and will be used for future projects when they are identified.

WADSWORTH INTERCHANGE PROJECT (1STBANK CENTER)

In June of 2005, the Wadsworth Interchange Project, located east of Wadsworth Blvd and south of U.S. 36, was created to facilitate the Arista transit oriented development project. Included was the issuance of \$61 million in bonds and notes to finance construction of the 1STBANK Center. Revenue sources for this taxing area include property tax incremental revenue and a portion of the sales taxes generated from retail operations within the Arista development. The bond issue included capitalized interest to make debt service payments through June 2009. Development in Arista has progressed slower than planned. Transfers from the Debt Service Reserve and advances from other urban renewal areas (West 120th Avenue Gateway, West Midway Extension and North Park West) are necessary in the short term to fund current debt service. Projected advances from the other areas included in the 2017 budget total \$2,321,415. Debt service payments included in the 2017 budget equal \$3,865,000.

The event center operator, Peak Entertainment, continues to show success as they enter the sixth year of their contract with BURA. Since 2010, BURA has funded capital improvements for the event center and adjacent parking lots. Additionally, BURA annually advances approximately \$352,000 to the Arista Metro District representing parking revenues from events at the center that are pledged to support the Arista Metro District's bond debt service associated with the parking garage adjacent to the center. Peak Entertainment reimburses BURA for the parking advance annually, in October of the following year. The Proposed Budget anticipates continuation of the moral obligation pledge to support debt service on the Arista Metro District parking bonds. These amount are \$500,000 in both 2016 and 2017. BURA is also participating in property tax sharing agreements for this URA with the Arista Metro District and the North Metro Fire and Rescue District. These agreements ensure that both districts fulfill their obligations to provide facilities and services in this area. In the 2017 budget, payments under the tax sharing agreements are projected to be \$3,038,909.

WEST MIDWAY EXTENSION (HUNTER DOUGLAS PROJECT)

This urban renewal area reached its termination date in 2013 and consequently revenue allocation ceased. When the advances to Wadsworth Interchange Urban Renewal are repaid the planned project will proceed. Improvements in this area, including an extension of Midway Boulevard to provide a west access to the area, were originally financed with the issuance of the Series 1988A BURA Revenue Bonds. Debt repayments on these bonds were completed in 2008. Property tax increment revenues from this taxing area supported the debt service payments and provide for continuing infrastructure improvements within BURA. An additional improvement planned in this

taxing area is to connect Midway Boulevard to Industrial Lane at approximately Hoyt Street providing vehicular, pedestrian and bicycle connections. This portion of the project will improve the traffic options in the area, and includes a plan to cross the railroad tracks to provide additional access to the area. The design process is currently moving forward with plans for a bike/pedestrian bridge. This will include working with Hunter Douglas to acquire a parcel and pursuing permits from Burlington Northern Santa Fe Railroad to cross their tracks with that structure. The inclusion of the corridor in the FasTracks program has caused some uncertainty as to the ultimate trackage in the corridor and thus the bridge span necessary to cross the railroad right-of-way. It is unknown at this time when the decision on the necessary bridge span will be made.

CONCLUSION

The Broomfield Urban Renewal Authority is meeting its goal of improving the image of Broomfield's gateways and expanding diversification into a solid commercial and retail base. Going forward, the projects outlined above will continue to provide valuable assets to the Broomfield community.

Respectfully submitted,



Charles Ozaki
City and County Manager

**TABLE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
ASSESSED VALUATION, MILL LEVIES, AND PROPERTY TAX INCREMENT REVENUES**

ASSESSED VALUATION						
Assessed Valuation by Urban Renewal Area (BURA)	Amended 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Amended West 120th Ave Gateway Corridor	\$ 28,682,283	\$ 28,362,398	\$ 29,379,013	\$ 29,446,863	3.82%	0.23%
Lowell Gateway	199,660	445,501	223,882	224,452	-49.62%	0.25%
North Park	44,039	450,237	459,126	1,557,666	245.97%	239.27%
North Park West	8,929,882	12,055,748	11,980,715	14,155,369	17.42%	18.15%
Original Broomfield	-	2,196,239	2,588,710	2,780,839	26.62%	7.42%
U.S.36 West Corridor	684,345	-	763,092	229,812	100.00%	-69.88%
Wadsworth Interchange (Event Center)	18,201,045	23,100,234	22,849,080	32,359,502	40.08%	41.62%
Broomfield Plaza/Civic Center	-	-	-	397,420	100.00%	100.00%
	\$ 56,741,254	\$ 66,610,357	\$ 68,243,618	\$ 81,151,923	21.83%	18.92%

MILL LEVY						
Mill Levy by Urban Renewal Area (BURA)	Amended 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Amended West 120th Avenue Gateway Corridor	98.844	64.381	96.282	96.282	49.55%	NA
Lowell Gateway	109.427	109.427	110.250	110.250	0.75%	NA
North Park	106.853	106.853	138.215	138.215	29.35%	NA
North Park West	124.007	124.007	140.839	140.839	13.57%	NA
Original Broomfield	92.149	92.149	91.721	91.721	-0.46%	NA
U.S.36 West Corridor	105.194	-	96.728	96.728	100.00%	NA
Wadsworth Interchange (Event Center)	166.776	166.776	164.006	164.006	-1.66%	NA
Broomfield Plaza/Civic Center	-	-	-	100.650	100.00%	100.00%

PROPERTY TAX INCREMENT REVENUE						
Property Tax Increment Revenue by Urban Renewal Area (BURA)	Amended 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Amended West 120th Avenue Gateway Corridor	\$ 2,835,066	\$ 1,825,992	\$ 2,828,667	\$ 2,835,200	55.27%	0.23%
Lowell Gateway	22,634	48,750	24,683	24,746	-49.24%	0.26%
North Park	4,887	48,109	63,458	215,292	347.51%	239.27%
North Park West	1,142,606	1,495,002	1,687,347	1,993,622	33.35%	18.15%
U.S.36 West Corridor	64,245	-	73,812	22,229	100.00%	-69.88%
Original Broomfield	-	202,381	237,439	255,061	26.03%	7.42%
Wadsworth Interchange (Event Center)	3,108,388	3,852,566	3,747,385	5,307,151	37.76%	41.62%
Broomfield Plaza/Civic Center	-	-	-	40,000	100.00%	100.00%
Property Tax Revenue	\$ 7,177,826	\$ 7,472,800	\$ 8,662,791	\$ 10,693,301	43.10%	23.44%

**TABLE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
TOTAL BUDGET SUMMARY - ALL URBAN RENEWAL AREAS**

Sources and Uses of Funds	Amended 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Sources of Funds						
Beginning Balance						
Amended West 120th Avenue Gateway Corridor BURA	4,404,681	1,125,682	3,010,674	2,598,652	130.85%	-13.69%
Broomfield Plaza/Civic Center BURA	-	-	-	-	NA	NA
General BURA Services BURA	-	-	-	53,771	100.00%	100.00%
Lowell Gateway BURA	-	22,618	22,634	15,153	-33.00%	-33.05%
North Park BURA	14,817	18,243	19,048	40,172	120.21%	110.90%
North Park West BURA	531,047	7,055	563,401	635,260	8904.39%	12.75%
Original Broomfield BURA	-	-	-	152,862	100.00%	100.00%
US 36 West Corridor BURA	313,355	352,047	352,614	226,426	-35.68%	-35.79%
Wadsworth Interchange BURA - Event Center	-	-	-	-	NA	NA
West Midway Extended BURA	2,743	2,743	2,743	2,743	NA	NA
Total Beginning Balance	\$ 5,266,643	\$ 1,528,388	\$ 3,971,114	\$ 3,725,039	143.72%	-6.20%
Revenues						
Amended West 120th Avenue Gateway Corridor BURA	4,035,358	3,379,422	4,364,937	5,894,561	74.43%	35.04%
Broomfield Plaza/Civic Center BURA	-	-	278,554	326,910	100.00%	17.36%
General BURA Services BURA	1,623,913	1,645,596	2,264,421	2,640,295	60.45%	16.60%
Lowell Gateway BURA	22,634	48,750	24,683	24,746	-49.24%	0.26%
North Park BURA	4,887	97,548	117,742	260,836	167.39%	121.53%
North Park West BURA	1,404,541	1,694,216	2,178,220	2,085,721	23.11%	-4.25%
Original Broomfield BURA	-	202,381	237,439	255,061	26.03%	7.42%
US 36 West Corridor BURA	64,245	-	73,812	22,229	100.00%	-69.88%
Wadsworth Interchange BURA - Event Center	7,183,954	7,452,596	6,764,183	8,206,023	10.11%	21.32%
West Midway Extended BURA	-	-	-	-	NA	NA
Total Revenues	14,339,532	14,520,509	16,303,991	19,716,382	35.78%	20.93%
Total Sources of Funds						
Amended West 120th Avenue Gateway Corridor BURA	8,440,039	4,505,104	7,375,611	8,493,213	88.52%	15.15%
Broomfield Plaza/Civic Center BURA	-	-	278,554	326,910	100.00%	17.36%
General BURA Services BURA	1,623,913	1,645,596	2,264,421	2,694,066	63.71%	18.97%
Lowell Gateway BURA	22,634	71,368	47,317	39,899	-44.09%	-15.68%
North Park BURA	19,704	115,791	136,790	301,008	159.96%	120.05%
North Park West BURA	1,935,588	1,701,271	2,741,621	2,720,981	59.94%	-0.75%
Original Broomfield BURA	-	202,381	237,439	407,923	101.56%	71.80%
US 36 West Corridor BURA	377,600	352,047	426,426	248,655	-29.37%	-41.69%
Wadsworth Interchange BURA - Event Center	7,183,954	7,452,596	6,764,183	8,206,023	10.11%	21.32%
West Midway Extended BURA	2,743	2,743	2,743	2,743	NA	NA
Total Sources of Funds	19,606,175	16,048,897	20,275,105	23,441,421	46.06%	15.62%
Use of Funds						
Expenditures						
Amended West 120th Avenue Gateway Corridor BURA	5,429,365	4,483,084	4,776,959	6,519,249	45.42%	36.47%
Broomfield Plaza/Civic Center BURA	-	-	278,554	286,910	100.00%	3.00%
General BURA Services BURA	1,623,913	1,645,596	2,210,650	2,685,000	63.16%	21.46%
Lowell Gateway BURA	-	60,750	32,164	20,000	-67.08%	-37.82%
North Park BURA	656	64,889	96,618	166,999	157.36%	72.84%
North Park West BURA	1,372,187	1,694,341	2,106,361	2,501,861	47.66%	18.78%
Original Broomfield BURA	-	200,000	84,577	150,000	-25.00%	77.35%
US 36 West Corridor BURA	24,986	348,000	200,000	167,295	-51.93%	-16.35%
Wadsworth Interchange BURA - Event Center	7,183,954	7,452,596	6,764,183	8,148,327	9.34%	20.46%
West Midway Extended BURA	-	-	-	-	NA	NA
Total Use of Funds	15,635,061	15,949,256	16,550,066	20,645,641	29.45%	24.75%
Ending Balance						
Amended West 120th Avenue Gateway Corridor BURA	3,010,674	22,020	2,598,652	1,973,964	8864.41%	-24.04%
Broomfield Plaza/Civic Center BURA	-	-	-	40,000	100.00%	100.00%
General BURA Services BURA	-	-	53,771	9,066	100.00%	-83.14%
Lowell Gateway BURA	22,634	10,618	15,153	19,899	87.41%	31.32%
North Park BURA	19,048	50,902	40,172	134,009	163.27%	233.59%
North Park West BURA	563,401	6,930	635,260	219,120	3061.90%	-65.51%
Original Broomfield BURA	-	2,381	152,862	257,923	10732.55%	68.73%
US 36 West Corridor BURA	352,614	4,047	226,426	81,360	1910.38%	-64.07%
Wadsworth Interchange BURA - Event Center	-	-	-	57,696	100.00%	100.00%
West Midway Extended BURA	2,743	2,743	2,743	2,743	NA	NA
Total Ending	3,971,114	99,641	3,725,039	2,795,780	2705.85%	-24.95%

**TABLE 3A
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 4,404,681	\$ 1,125,682	\$ 3,010,674	\$ 2,598,652	130.85%	-13.69%
Revenues						
Taxes						
Property Tax Increment	\$ 2,835,066	\$ 1,825,992	\$ 2,828,667	\$ 2,835,200	55.27%	0.23%
Sales Tax	1,200,280	1,203,430	1,236,270	1,273,361	5.81%	3.00%
Total Taxes	\$ 4,035,346	\$ 3,029,422	\$ 4,064,937	\$ 4,108,561	35.62%	1.07%
Interest Earnings & Miscellaneous Revenue						
Interest	\$ 12	\$ -	\$ -	\$ -	NA	NA
Intra Fund Transfer	-	350,000	300,000	1,786,000	410.29%	495.33%
Total Interest Earnings & Miscellaneous Revenue	\$ 12	\$ 350,000	\$ 300,000	\$ 1,786,000	410.29%	495.33%
Total Revenue	\$ 4,035,358	\$ 3,379,422	\$ 4,364,937	\$ 5,894,561	74.43%	35.04%
Total Sources of Funds	\$ 8,440,039	\$ 4,505,104	\$ 7,375,611	\$ 8,493,213	88.52%	15.15%
<i>Uses of Funds</i>						
Expenditures						
Advance To Wadsworth Interchange	\$ 3,434,662	\$ 3,017,573	\$ 2,450,334	\$ 2,321,415	-23.07%	-5.26%
Allocation to General BURA	1,078,683	246,846	1,136,000	1,500,000	507.67%	32.04%
Infrastructure Improvements	57,907	-	-	-	NA	NA
Intra Fund Transfer	-	350,000	300,000	1,786,000	410.29%	495.33%
Payment to Developer (Broomfield Corner)	144,017	148,135	148,330	152,780	3.14%	3.00%
Professional Services	6,332	17,000	17,000	12,000	-29.41%	-29.41%
Transfer to Reserve	707,764	703,530	725,295	747,054	6.19%	3.00%
Total Expenditures	\$ 5,429,365	\$ 4,483,084	\$ 4,776,959	\$ 6,519,249	45.42%	36.47%
Total Uses of Funds	\$ 5,429,365	\$ 4,483,084	\$ 4,776,959	\$ 6,519,249	45.42%	36.47%
Ending Balance	\$ 3,010,674	\$ 22,020	\$ 2,598,652	\$ 1,973,964	8864.41%	-24.04%

TABLE 3B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 3,076,107	\$ 1,103,427	\$ 1,335,589	\$ 862,922	-21.80%	-35.39%
Revenues						
Taxes						
Property Tax Increment	\$ 2,835,066	\$ 1,825,992	\$ 2,828,667	\$ 2,835,200	55.27%	0.23%
Total Taxes	\$ 2,835,066	\$ 1,825,992	\$ 2,828,667	\$ 2,835,200	55.27%	0.23%
Interest Earnings & Miscellaneous Revenue						
Transfer from Amended West 120th	\$ -	\$ 350,000	\$ 300,000	\$ 1,786,000	410.29%	495.33%
Total Interest Earnings & Miscellaneous Revenue	\$ -	\$ 350,000	\$ 300,000	\$ 1,786,000	410.29%	495.33%
Total Revenue	\$ 2,835,066	\$ 2,175,992	\$ 3,128,667	\$ 4,621,200	112.37%	47.71%
Total Sources of Funds	\$ 5,911,173	\$ 3,279,419	\$ 4,464,256	\$ 5,484,122	67.23%	22.85%
<i>Uses of Funds</i>						
Expenditures						
Advance To Wadsworth Interchange	\$ 3,434,662	\$ 3,017,573	\$ 2,450,334	\$ 2,321,415	-23.07%	-5.26%
Allocation to General BURA	1,078,683	246,846	1,136,000	1,500,000	507.67%	32.04%
Infrastructure Improvements	57,907	-	-	-	NA	NA
Professional Services	4,332	15,000	15,000	10,000	-33.33%	-33.33%
Total Expenditures	\$ 4,575,584	\$ 3,279,419	\$ 3,601,334	\$ 3,831,415	16.83%	6.39%
Total Uses of Funds	\$ 4,575,584	\$ 3,279,419	\$ 3,601,334	\$ 3,831,415	16.83%	6.39%
Ending Balance	\$ 1,335,589	\$ -	\$ 862,922	\$ 1,652,707	100.00%	91.52%

Table 3B is continued on the next page.

TABLE 3B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE

Advance and Repayment of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Advance From Other Funds						
Beginning Balance	\$ 4,588,868	\$ 8,880,173	\$ 8,023,530	\$ 10,473,864	17.95%	30.54%
Additions						
Advance to Wadsworth Interchange	\$ 3,434,662	\$ 3,017,573	\$ 2,450,334	\$ 2,321,415	-23.07%	-5.26%
Total Additions	\$ 3,434,662	\$ 3,017,573	\$ 2,450,334	\$ 2,321,415	-23.07%	-5.26%
Total Advance from Other Funds	\$ 8,023,530	\$ 11,897,746	\$ 10,473,864	\$ 12,795,279	7.54%	22.16%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 8,023,530	\$ 11,897,746	\$ 10,473,864	\$ 12,795,279	7.54%	22.16%

TABLE 3C - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA - WALMART PROJECT
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 1,328,574	\$ 22,255	\$ 1,675,085	\$ 1,735,730	7699.28%	3.62%
Revenues						
Taxes						
Sales Tax	\$ 1,056,275	\$ 1,055,295	\$ 1,087,940	\$ 1,120,581	6.19%	3.00%
Total Taxes	\$ 1,056,275	\$ 1,055,295	\$ 1,087,940	\$ 1,120,581	6.19%	3.00%
Total Revenue	\$ 1,056,275	\$ 1,055,295	\$ 1,087,940	\$ 1,120,581	6.19%	3.00%
Total Sources of Funds	\$ 2,384,849	\$ 1,077,550	\$ 2,763,025	\$ 2,856,311	165.07%	3.38%
<i>Uses of Funds</i>						
Expenditures						
Transfer to Note A Reserve	\$ 707,764	\$ 703,530	\$ 725,295	\$ 747,054	6.19%	3.00%
Transfer to Amended West 120th General		350,000	300,000	1,786,000	410.29%	495.33%
Professional Services - Misc.	2,000	2,000	2,000	2,000	NA	NA
Total Expenditures	\$ 709,764	\$ 1,055,530	\$ 1,027,295	\$ 2,535,054	140.17%	146.77%
Total Uses of Funds	\$ 709,764	\$ 1,055,530	\$ 1,027,295	\$ 2,535,054	140.17%	146.77%
Ending Balance	\$ 1,675,085	\$ 22,020	\$ 1,735,730	\$ 321,257	1358.93%	-81.49%

Table 3C is continued on the next page.

TABLE 3C - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
BARBER PAYMENTS
NOTE A - RESERVE

Payments to Barber Business - Summary	
Initial Amount to be Repaid	\$ 4,850,000
Allocated Revenue in 2009	\$ 190,351
Allocated Revenue in 2010	395,032
Allocated Revenue in 2011	435,787
Allocated Revenue in 2012	870,743
Allocated Revenue in 2013	690,415
Allocated Revenue in 2014	\$ 683,981
Total Allocated Revenue	\$ 3,266,309
Total Payments	
Payment 2010	\$ 247,060
Payment 2011	719,664
Payment 2012	719,664
Payment 2013	719,664
Payment 2014	719,664
Total Payments	\$ 3,125,716
Balance As of 12/31/2014	\$ 140,593

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Sources of Funds						
Beginning Balance	\$ 140,593	\$ 112,290	\$ 128,708	\$ 134,339	19.64%	4.38%
Additions						
Sales Tax	\$ 707,764	\$ 703,530	\$ 725,295	\$ 747,054	6.19%	3.00%
Interest Earnings	15	-	-	-	NA	NA
Total Additions	\$ 707,779	\$ 703,530	\$ 725,295	\$ 747,054	6.19%	3.00%
Total Sources of Funds	\$ 848,372	\$ 815,820	\$ 854,003	\$ 881,393	8.04%	3.21%
Uses of Funds						
Expenditures						
Payment of Note A	\$ 719,664	\$ 719,664	\$ 719,664	\$ 719,664	NA	NA
Total Uses of Funds	\$ 719,664	\$ 719,664	\$ 719,664	\$ 719,664	NA	NA
Ending Balance	\$ 128,708	\$ 96,156	\$ 134,339	\$ 161,729	68.19%	20.39%

Note A Reserve: The acquisition and disposition agreement between BURA, Wal-Mart and the Barber family to allow for redevelopment of the retail site along W. 120th Avenue provides for a \$4,850,000 payment from BURA to the Barber family for relocation of their business. This obligation is evidenced by a document titled "Note A" with a maturity date of December 1, 2023. The funding source for repayment of this note is 67% of half the sales tax (3.5% portion) on sales up to \$67,000,000 annually and 100% of the sales tax (3.5% portion) on sales greater than \$67,000,000 annually and all of the use tax collected from the development. This will be paid, including interest at 7.95%, over the term of the note. Interest accrued on the principal from January 2008 until the Certificate of Occupancy was issued on May 17, 2010. This new principal amount, \$5,766,811 plus interest of 7.95%, is being amortized over the remaining term of the note with level debt payments, payable semiannually on June 1st and December 1st of each year.

**TABLE 3D
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA - BROOMFIELD CORNER PROJECT
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Sales Tax	\$ 144,005	\$ 148,135	\$ 148,330	\$ 152,780	3.14%	3.00%
Total Taxes	\$ 144,005	\$ 148,135	\$ 148,330	\$ 152,780	3.14%	3.00%
Interest Earnings & Miscellaneous Revenue						
Allocated Interest	\$ 12	\$ -	\$ -	\$ -	NA	NA
Total Interest Earnings & Miscellaneous Revenue	\$ 12	\$ -	\$ -	\$ -	NA	100.00%
Total Revenue	\$ 144,017	\$ 148,135	\$ 148,330	\$ 152,780	3.14%	3.00%
Total Sources of Funds	\$ 144,017	\$ 148,135	\$ 148,330	\$ 152,780	3.14%	3.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 144,017	\$ 148,135	\$ 148,330	\$ 152,780	3.14%	3.00%
Total Expenditures	\$ 144,017	\$ 148,135	\$ 148,330	\$ 152,780	3.14%	3.00%
Total Uses of Funds	\$ 144,017	\$ 148,135	\$ 148,330	\$ 152,780	3.14%	3.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 4A
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax	\$ -	\$ -	\$ -	\$ 40,000	100.00%	100.00%
Sales Tax	-	-	\$ 278,554	\$ 286,910	100.00%	-100.00%
Total Taxes	\$ -	\$ -	\$ 278,554	\$ 326,910	100.00%	17.36%
Total Revenues	\$ -	\$ -	\$ 278,554	\$ 326,910	100.00%	17.36%
Total Sources of Funds	\$ -	\$ -	\$ 278,554	\$ 326,910	100.00%	17.36%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ -	\$ -	\$ 278,554	\$ 286,910	100.00%	3.00%
Total Expenditures	\$ -	\$ -	\$ 278,554	\$ 286,910	100.00%	3.00%
Total Uses of Funds	\$ -	\$ -	\$ 278,554	\$ 286,910	100.00%	3.00%
Ending Balance	\$ -	\$ -	\$ -	\$ 40,000	100.00%	100.00%

**TABLE 4B
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA - CIVIC CENTER
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax	\$ -	\$ -	\$ -	\$ 40,000		
Total Taxes	\$ -	\$ -	\$ -	\$ 40,000	100.00%	100.00%
Total Fund Revenues	\$ -	\$ -	\$ -	\$ 40,000		
Total Revenues	\$ -	\$ -	\$ -	\$ 40,000	100.00%	100.00%
Total Sources of Funds	\$ -	\$ -	\$ -	\$ 40,000	100.00%	100.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Expenditures	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ -	\$ -	\$ -	\$ 40,000	100.00%	100.00%

**TABLE 4C
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA - BROOMFIELD CORNERS III
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Sales Tax	\$ -	\$ -	\$ 73,798	\$ 76,011	100.00%	3.00%
Total Taxes	\$ -	\$ -	\$ 73,798	\$ 76,011	100.00%	3.00%
Total Fund Revenues	\$ -	\$ -	\$ 73,798	\$ 76,011		
Total Revenues	\$ -	\$ -	\$ 73,798	\$ 76,011	100.00%	3.00%
Total Sources of Funds	\$ -	\$ -	\$ 73,798	\$ 76,011	100.00%	3.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ -	\$ -	\$ 73,798	\$ 76,011	100.00%	3.00%
Total Expenditures	\$ -	\$ -	\$ 73,798	\$ 76,011	100.00%	3.00%
Total Uses of Funds	\$ -	\$ -	\$ 73,798	\$ 76,011	100.00%	3.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 4D
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA - JAX
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Sales Tax	\$ -	\$ -	\$ 204,756	\$ 210,899	100.00%	3.00%
Total Taxes	\$ -	\$ -	\$ 204,756	\$ 210,899	100.00%	3.00%
Total Fund Revenues	\$ -	\$ -	\$ 204,756	\$ 210,899		
Total Revenues	\$ -	\$ -	\$ 204,756	\$ 210,899	100.00%	3.00%
Total Sources of Funds	\$ -	\$ -	\$ 204,756	\$ 210,899	100.00%	3.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ -	\$ -	\$ 204,756	\$ 210,899	100.00%	3.00%
Total Expenditures	\$ -	\$ -	\$ 204,756	\$ 210,899	100.00%	3.00%
Total Uses of Funds	\$ -	\$ -	\$ 204,756	\$ 210,899	100.00%	3.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 5
BROOMFIELD URBAN RENEWAL AUTHORITY
GENERAL BURA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ 53,771	100.00%	100.00%
Revenues						
Interest Earnings & Miscellaneous Revenues						
Allocation for General BURA	\$ 1,620,321	\$ 1,642,596	\$ 2,261,421	\$ 2,637,295	60.56%	16.62%
Miscellaneous Revenue	760	-	-	-	NA	NA
Interest Earnings	2,832	3,000	3,000	3,000	NA	NA
Total Interest Earnings & Misc. Revenues	\$ 1,623,913	\$ 1,645,596	\$ 2,264,421	\$ 2,640,295	60.45%	16.60%
Total Revenues	\$ 1,623,913	\$ 1,645,596	\$ 2,264,421	\$ 2,640,295	60.45%	16.60%
Total Sources of Funds	\$ 1,623,913	\$ 1,645,596	\$ 2,264,421	\$ 2,694,066	63.71%	18.97%
<i>Uses of Funds</i>						
Expenditures						
Professional Services	\$ 21,382	\$ 125,000	\$ 128,500	\$ 160,000	28.00%	24.51%
Payment to City for Services Rendered	1,569,680	1,460,071	2,000,000	2,500,000	71.22%	25.00%
Property Tax Reimbursements	32,851	35,525	57,150	-	-100.00%	-100.00%
Urban Renewal Projects - Other		25,000	25,000	25,000	NA	NA
Total Expenditures	\$ 1,623,913	\$ 1,645,596	\$ 2,210,650	\$ 2,685,000	63.16%	21.46%
Total Uses of Funds	\$ 1,623,913	\$ 1,645,596	\$ 2,210,650	\$ 2,685,000	63.16%	21.46%
Ending Balance	\$ -	\$ -	\$ 53,771	\$ 9,066	100.00%	-83.14%

**TABLE 6
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ 22,618	\$ 22,634	\$ 15,153	-33.00%	-33.05%
Revenues						
Taxes						
Property Tax	\$ 22,634	\$ 48,750	\$ 24,683	\$ 24,746	-49.24%	0.26%
Total Taxes	\$ 22,634	\$ 48,750	\$ 24,683	\$ 24,746	-49.24%	0.26%
Total Revenues	\$ 22,634	\$ 48,750	\$ 24,683	\$ 24,746	-49.24%	0.26%
Total Sources of Funds	\$ 22,634	\$ 71,368	\$ 47,317	\$ 39,899	-44.09%	-15.68%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ -	\$ 60,750	\$ 32,164	\$ 20,000	-67.08%	-37.82%
Total Expenditures	\$ -	\$ 60,750	\$ 32,164	\$ 20,000	-67.08%	-37.82%
Total Uses of Funds	\$ -	\$ 60,750	\$ 32,164	\$ 20,000	-67.08%	-37.82%
Ending Balance	\$ 22,634	\$ 10,618	\$ 15,153	\$ 19,899	87.41%	31.32%

**TABLE 7
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 14,817	\$ 18,243	\$ 19,048	\$ 40,172	120.21%	110.90%
Revenues						
Taxes						
Property Tax Increment	\$ 4,887	\$ 48,109	\$ 63,458	\$ 215,292	347.51%	239.27%
SEF Allocation from City	-	19,200	16,800	15,200	-20.83%	-9.52%
Use Tax Allocation from City	-	30,239	37,484	30,344	0.35%	-19.05%
Total Taxes	\$ 4,887	\$ 97,548	\$ 117,742	\$ 260,836	167.39%	121.53%
Total Revenues	\$ 4,887	\$ 97,548	\$ 117,742	\$ 260,836	167.39%	121.53%
Total Sources of Funds	\$ 19,704	\$ 115,791	\$ 136,790	\$ 301,008	159.96%	120.05%
<i>Uses of Funds</i>						
Expenditures						
Property Tax Coop Agreement	\$ 656	\$ 15,450	\$ 20,654	\$ 71,455	362.49%	245.96%
Allocation to General BURAs	-	-	21,680	50,000	100.00%	130.63%
Infrastructure Improvements	-	49,439	54,284	45,544	-7.88%	-16.10%
Total Expenditures	\$ 656	\$ 64,889	\$ 96,618	\$ 166,999	157.36%	72.84%
Total Uses of Funds	\$ 656	\$ 64,889	\$ 96,618	\$ 166,999	157.36%	72.84%
Ending Balance	\$ 19,048	\$ 50,902	\$ 40,172	\$ 134,009	163.27%	233.59%

**TABLE 8A
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 531,047	\$ 7,055	\$ 563,401	\$ 635,260	8904.39%	12.75%
Revenues						
Taxes						
Property Tax Increment	\$ 1,142,606	\$ 1,495,002	\$ 1,687,347	\$ 1,993,622	33.35%	18.15%
Sales Tax Allocation from City	15,991	-	15,920	16,398	100.00%	3.00%
SEF Allocation from City	75,163	62,500	170,500	23,750	-62.00%	-86.07%
Use Tax Allocation from City	170,781	136,714	304,453	51,951	-62.00%	-82.94%
Total Taxes	\$ 1,404,541	\$ 1,694,216	\$ 2,178,220	\$ 2,085,721	23.11%	-4.25%
Total Revenues	\$ 1,404,541	\$ 1,694,216	\$ 2,178,220	\$ 2,085,721	23.11%	-4.25%
Total Sources of Funds	\$ 1,935,588	\$ 1,701,271	\$ 2,741,621	\$ 2,720,981	59.94%	-0.75%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ 541,653	\$ 787,000	\$ 787,000	\$ 750,000	-4.70%	-4.70%
Property Tax Cooperation Agreement -NMF	133,082	188,763	207,122	243,194	28.84%	17.42%
Property Tax Cooperation Agreement- Palisade	436,750	519,364	621,366	1,416,568	172.75%	127.98%
Reimburse Developer for Infrastructure Improvements	260,702	199,214	490,873	92,099	-53.77%	-81.24%
Total Expenditures	\$ 1,372,187	\$ 1,694,341	\$ 2,106,361	\$ 2,501,861	47.66%	18.78%
Total Uses of Funds	\$ 1,372,187	\$ 1,694,341	\$ 2,106,361	\$ 2,501,861	47.66%	18.78%
Ending Balance	\$ 563,401	\$ 6,930	\$ 635,260	\$ 219,120	3061.90%	-65.51%

**TABLE 8B
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Advance From Other Funds						
Beginning Balance	\$ 2,027,204	\$ 2,539,204	\$ 2,027,204	\$ 2,027,204	-20.16%	NA
Additions						
Advance to Wadsworth Interchange		\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 2,027,204	\$ 2,539,204	\$ 2,027,204	\$ 2,027,204	-20.16%	NA
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 2,027,204	\$ 2,539,204	\$ 2,027,204	\$ 2,027,204	-20.16%	NA

**TABLE 9
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ 152,862	100.00%	100.00%
Revenues						
Taxes						
Property Tax		\$ 202,381	\$ 237,439	\$ 255,061	26.03%	7.42%
Total Taxes		\$ 202,381	\$ 237,439	\$ 255,061	26.03%	7.42%
Total Revenues	\$ -	\$ 202,381	\$ 237,439	\$ 255,061	26.03%	7.42%
Total Sources of Funds	\$ -	\$ 202,381	\$ 237,439	\$ 407,923	101.56%	71.80%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ -	\$ 200,000	\$ 84,577	\$ 150,000	-25.00%	77.35%
Total Expenditures	\$ -	\$ 200,000	\$ 84,577	\$ 150,000	-25.00%	77.35%
Total Uses of Funds	\$ -	\$ 200,000	\$ 84,577	\$ 150,000	-25.00%	77.35%
Ending Balance	\$ -	\$ 2,381	\$ 152,862	\$ 257,923	10732.55%	68.73%

**TABLE 10
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 313,355	\$ 352,047	\$ 352,614	\$ 226,426	-35.68%	-35.79%
Revenues						
Taxes						
Property Tax	\$ 64,245	\$ -	\$ 73,812	\$ 22,229	100.00%	-100.00%
Total Taxes	\$ 64,245	\$ -	\$ 73,812	\$ 22,229	100.00%	-100.00%
Total Revenues	\$ 64,245	\$ -	\$ 73,812	\$ 22,229	100.00%	-100.00%
Total Sources of Funds	\$ 377,600	\$ 352,047	\$ 426,426	\$ 248,655	-29.37%	-41.69%
<i>Uses of Funds</i>						
Expenditures						
Professional Services	\$ 24,986	\$ -	\$ -	\$ -	NA	NA
Allocation to General BURA	-	348,000	200,000	167,295	-51.93%	-16.35%
Total Expenditures	\$ 24,986	\$ 348,000	\$ 200,000	\$ 167,295	-51.93%	-16.35%
Total Uses of Funds	\$ 24,986	\$ 348,000	\$ 200,000	\$ 167,295	-51.93%	-16.35%
Ending Balance	\$ 352,614	\$ 4,047	\$ 226,426	\$ 81,360	1910.38%	-64.07%

**TABLE 11A
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax Increment	\$ 3,108,388	\$ 3,852,566	\$ 3,747,385	\$ 5,307,151	37.76%	41.62%
Sales Tax Allocation from City	32,757	33,560	33,725	34,736	3.50%	3.00%
Total Taxes	\$ 3,141,145	\$ 3,886,126	\$ 3,781,110	\$ 5,341,887	37.46%	41.28%
Interest Earnings & Miscellaneous Revenue						
Advance from West 120th Avenue Gateway Corridor	\$ 3,434,662	\$ 3,017,573	\$ 2,450,334	\$ 2,321,415	-23.07%	-5.26%
Profit Sharing/Repayment of Loss	390,953	200,000	200,000	200,000	NA	NA
Repayment of Parking Advance	217,194	348,897	332,739	342,721	-1.77%	3.00%
Total Interest Earnings & Miscellaneous Revenue	\$ 4,042,809	\$ 3,566,470	\$ 2,983,073	\$ 2,864,136	-19.69%	-3.99%
Total Revenues	\$ 7,183,954	\$ 7,452,596	\$ 6,764,183	\$ 8,206,023	10.11%	21.32%
Total Sources of Funds	\$ 7,183,954	\$ 7,452,596	\$ 6,764,183	\$ 8,206,023	10.11%	21.32%
<i>Uses of Funds</i>						
Expenditures						
Advance for Parking	\$ 348,897	\$ 355,875	\$ 342,721	\$ 352,318	-1.00%	2.80%
Capital Improvement Projects - Parking Lot	160,000	-	-	-	NA	NA
Parking Structure Bond Payment Coverage	95,396	500,000	500,000	500,000	NA	NA
Parking Structure Share of Profit	-	100,000	100,000	100,000	NA	NA
Professional Services	125,436	30,050	37,250	37,250	23.96%	NA
Property Tax Cooperation Agreement	1,430,971	2,191,821	2,169,362	3,038,909	38.65%	40.08%
Tri-Party Obligation	250,000	250,000	250,000	250,000	NA	NA
Total Expenditures	\$ 2,410,700	\$ 3,427,746	\$ 3,399,333	\$ 4,278,477	24.82%	25.86%
Interfund Activities						
Transfer to Debt Service Fund - Bond Payment	\$ 4,768,404	\$ 4,020,000	\$ 3,360,000	\$ 3,865,000	-3.86%	15.03%
Transfer to Debt Service Fund -Arbitrage Compliance	1,850	1,850	1,850	1,850	NA	NA
Transfer to Debt Service Fund -Bond Fees	3,000	3,000	3,000	3,000	NA	NA
Transfer to Debt Service Fund - 2005 Bond Interest	-	-	-	-	NA	NA
Total Interfund Activities	\$ 4,773,254	\$ 4,024,850	\$ 3,364,850	\$ 3,869,850	-3.85%	15.01%
Total Uses of Funds	\$ 7,183,954	\$ 7,452,596	\$ 6,764,183	\$ 8,148,327	9.34%	20.46%
Ending Balance	\$ -	\$ -	\$ -	\$ 57,696	100.00%	100.00%

**TABLE 11B
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM WEST MIDWAY BURA**

Background Data (Advance from West Midway BURA)	
2009 Advance	\$ 2,123,905
2010 Advance	4,080,052
2011 Advance	2,835,926
2012 Advance	4,347,495
2013 Advance	2,243,356
2014 Advance	-
Balance at 12/31/14	\$ 15,630,734

Advance and Repayment of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	NA	NA
Additions						
Advance from West Midway BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	NA	NA
Repayment						
Repayment						
Repayment to West Midway BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	NA	NA

**TABLE 11C
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM WEST 120TH AVENUE GATEWAY CORRIDOR**

Advance and Repayment of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 4,588,568	\$ 8,880,173	\$ 8,023,230	\$ 10,473,564	17.94%	30.54%
Additions						
Advances From West 120th Avenue Gateway Corridor	\$ 3,434,662	\$ 3,017,573	\$ 2,450,334	\$ 2,321,415	-23.07%	-5.26%
Total Additions	\$ 3,434,662	\$ 3,017,573	\$ 2,450,334	\$ 2,321,415	-23.07%	-5.26%
Total Advance from Other Funds	\$ 8,023,230	\$ 11,897,746	\$ 10,473,564	\$ 12,794,979	7.54%	22.16%
Repayment						
Repayment						
Repayment to West 120th Avenue Gateway Corridor	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 8,023,230	\$ 11,897,746	\$ 10,473,564	\$ 12,794,979	7.54%	22.16%

**TABLE 11D
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM NORTH PARK WEST**

Advance and Repayment of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,027,204	\$ 2,539,204	\$ 2,027,204	\$ 2,027,204	-20.16%	NA
Additions						
Advances From N. Park West	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 2,027,204	\$ 2,539,204	\$ 2,027,204	\$ 2,027,204	-20.16%	NA
Repayment						
Repayment						
Repayment to N. Park West	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 2,027,204	\$ 2,539,204	\$ 2,027,204	\$ 2,027,204	-20.16%	NA

**TABLE 12A
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST MIDWAY EXTENDED URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	NA	NA
Revenues						
Taxes						
Property Tax Increment	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Taxes	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Revenue	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	NA	NA
<i>Uses of Funds</i>						
Expenditures						
Advance To Other BURA Districts						
Wadsworth Interchange BURA - Event Center Project	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Expenditures	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	NA	NA

TABLE 12B PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST MIDWAY EXTENDED URBAN RENEWAL AREA
ADVANCES TO WADSWORTH INTERCHANGE BURA - EVENT CENTER PROJECT

Background Data (Advance to Event Center)	
2009 Advance	\$ 2,123,904
2010 Advance	4,080,053
2011 Advance	2,835,926
2012 Advance	4,347,495
2013 Advance	2,243,356
2014 Advance	-
Balance at 12/31/14	\$ 15,630,734

Advance and Repayment of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Advances to Other Funds						
Beginning Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	NA	NA
Advances - Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	NA	NA
Repayments						
Repayment from Event Center Project	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	NA	NA

**TABLE 13A PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
DEBT SERVICE FUND
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Interfund Activities						
Transfer from BURA	\$ 5,291,954	\$ 4,020,000	\$ 3,620,000	\$ 4,125,000	2.61%	13.95%
Transfer from 2005 Bond Arbitrage Compliance	4,850	4,850	4,850	4,850	NA	NA
Total Interfund Activities	\$ 5,296,804	\$ 4,024,850	\$ 3,624,850	\$ 4,129,850	2.61%	13.93%
Total Revenues	\$ 5,296,804	\$ 4,024,850	\$ 3,624,850	\$ 4,129,850	2.61%	13.93%
Total Sources of Funds	\$ 5,296,804	\$ 4,024,850	\$ 3,624,850	\$ 4,129,850	2.61%	13.93%
<i>Uses of Funds</i>						
Expenditures						
Paying Agent Fees	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	NA	NA
Arbitrage Compliance	1,850	1,850	1,850	1,850	NA	NA
Tax Increment Revenue Bonds 2005						
Principal	\$ 1,995,000	\$ 2,095,000	\$ 2,095,000	\$ 2,200,000	5.01%	5.01%
Interest	3,296,954	1,925,000	1,525,000	1,925,000	NA	26.23%
Total	\$ 5,291,954	\$ 4,020,000	\$ 3,620,000	\$ 4,125,000	2.61%	13.95%
Total Expenditures	\$ 5,296,804	\$ 4,024,850	\$ 3,624,850	\$ 4,129,850	2.61%	13.93%
Total Uses of Funds	\$ 5,296,804	\$ 4,024,850	\$ 3,624,850	\$ 4,129,850	2.61%	13.93%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Table 13A is continued on the next page.

**TABLE 13A PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
DEBT SERVICE FUND
REVENUES AND EXPENDITURES**

ADDITIONAL INFORMATION

2005 Bond Reserve						
Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Sources of Funds						
Beginning Balance	\$ 5,978,499	\$ 5,978,499	\$ 5,979,060	\$ 5,979,060	0.01%	NA
Additions						
Interest Revenue	\$ 292,916	\$ 264,000	\$ 264,000	\$ 264,000	NA	NA
Total Additions	\$ 292,916	\$ 264,000	\$ 264,000	\$ 264,000	NA	NA
Total Sources of Funds	6,271,415	6,242,499	6,243,060	6,243,060	0.01%	NA
Uses of Funds						
Expenditures						
Transfer to 2005 Interest Fund	\$ 292,355	\$ 264,000	\$ 264,000	\$ 264,000	NA	NA
Total Uses of Funds	\$ 292,355	\$ 264,000	\$ 264,000	\$ 264,000	NA	NA
Ending Balance	\$ 5,979,060	\$ 5,978,499	\$ 5,979,060	\$ 5,979,060	0.01%	NA

2005 Interest Fund						
Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Sources of Funds						
Beginning Balance	\$ 480,406	\$ 744,406	\$ 524,052	\$ 528,052	-29.06%	0.76%
Additions						
Interest Revenue	\$ 3,149	\$ -	\$ -	\$ -	NA	NA
Receipts from Broomfield	4,768,405	4,020,000	3,360,000	3,865,000	-3.86%	15.03%
Transfer from 2005 Bond Reserve	292,355	264,000	264,000	264,000	NA	NA
Total Additions	\$ 5,063,909	\$ 4,284,000	\$ 3,624,000	\$ 4,129,000	-3.62%	13.93%
Total Sources of Funds	5,544,315	5,028,406	4,148,052	4,657,052	-7.39%	12.27%
Uses of Funds						
Expenditures						
Transfer to Debt Service	\$ -	\$ 4,020,000	\$ 3,620,000	\$ 4,125,000	2.61%	13.95%
Transfer to Wadsworth Interchange BURA - Event Center	5,020,263	-	-	-	NA	NA
Total Uses of Funds	\$ 5,020,263	\$ 4,020,000	\$ 3,620,000	\$ 4,125,000	2.61%	13.95%
Ending Balance	\$ 524,052	\$ 1,008,406	\$ 528,052	\$ 532,052	-47.24%	0.76%

BROOMFIELD URBAN RENEWAL AUTHORITY (BURA)	Year	Description
Tax Increment Revenue Bonds	2005	Construction of Broomfield Event Center
Land Acquisition Note	2005	Land for Broomfield Event Center



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BROOMFIELD HOUSING AUTHORITY





BUDGET MESSAGE

TO: Mayor and City Council
FROM: Charles Ozaki, City and County Manager
SUBJECT: 2017 Proposed Budget for the Broomfield Housing Authority
DATE: October 4, 2016

The Broomfield Housing Authority was established in February 2002, to facilitate housing opportunities and improvements for low to moderate income residents of Broomfield in the areas of rental assistance, housing program planning, homeownership and home maintenance. The 2017 budget reflects \$83,900 for program administration, \$85,000 for the Tenant-Based Rental Assistance program (TBRA) which is provided through federal HOME funds, and \$225,000 from a Community Development Block Grant (CDBG) program and \$8,400 for administering Housing Choice Vouchers from the Colorado Division of Housing. Following is a summary of the housing programs.

HOUSING PROGRAM PLANNING

In 2006, Broomfield County joined with Boulder County (and the communities within Boulder County) to form the Boulder County/Broomfield County HOME Consortium. This allows the Broomfield/Boulder area to receive HOME funds annually (non-competitive funds from the U.S. Department of Housing and Urban Development). The Consortium prepared a housing plan for funding for 2007 through 2009. In 2009, the Consortium prepared a Five Year Consolidated Housing Plan for Broomfield and Boulder counties containing housing market data, a needs assessment, a strategic plan for the entire Consortium area, and individual Action Plans for Broomfield, the City of Boulder, and the City of Longmont. The planning effort guides the expenditures of HOME and Community Development Block Grant (CDBG) funds. The Five Year Plan was updated for 2015-2019, and was approved by City Council in January 2015.

RENTAL ASSISTANCE

In 2002, Broomfield entered into an intergovernmental agreement with the Jefferson County Housing Authority to provide for a minimum of 25 Housing Choice vouchers for use in Broomfield. Housing vouchers provide a rent subsidy for income-qualified households. Jefferson County also administers vouchers for families that already have housing assistance who choose to rent within Broomfield. The IGA has been renewing automatically since 2004. Jefferson County Housing receives administrative fees from the U.S. Department of Housing and Urban Development (HUD) to administer the housing vouchers. Currently there are approximately 25 families living in Broomfield with Housing Choice vouchers administered by Jefferson County. The Colorado Division of Housing, through Imagine! also has approximately 15 vouchers currently utilized by clients living in Broomfield. In July 2015, the Broomfield Housing Authority entered into an agreement with the Colorado Division of Housing to administer approximately 25 vouchers for the City and County of Broomfield. This opportunity will allow the Broomfield Housing Authority to become an approved voucher administrator and open opportunities to apply for future federal funding, if available.

In 2004, the Broomfield Housing Authority and Broomfield Health and Human Services, initiated the TBRA Program with funding received from the Colorado Division of Housing. The TBRA Program provides rental assistance and supportive services over a two-year period for up to 15 individuals/families. Starting in 2008 and continuing to the present, funding for the TBRA Program is provided by federal HOME Investment Partnership Funds allocated to the City and County of Broomfield through the Boulder County/Broomfield County Housing Consortium (see description under Housing Program Planning).

In 2005, Broomfield entered into an agreement with a developer to build Broomfield Greens, a 50-unit affordable apartment building for seniors. A \$500,000 grant from the state Division of Housing HOME Funds Program was received by Broomfield Housing Authority to cover a portion of the construction costs. Broomfield Housing Authority maintains a very limited ownership role in the project.

HOME OWNERSHIP

In 2010, Broomfield received a Neighborhood Stabilization Program (NSP) grant from the Colorado Division of Local Affairs - Division of Housing. Broomfield partnered with Flatirons Habitat for Humanity to purchase and rehabilitate two foreclosed properties. The homes were sold to income-qualified families. The purchase of the properties occurred in 2010. Rehabilitation expenses occurred in 2010 and 2011. Funding for the NSP program has been used in full.

In the past, in order to assist in providing single-family mortgage loans to low- and moderate-income persons and families, Broomfield assigned its Private Activity Bond authority (assigned by the state of Colorado) to the Colorado Housing and Finance Authority (CHFA). The bond proceeds are to be used to specifically assist first-time homebuyers within Broomfield who meet income eligibility and property purchase price limits.

In 2013, Broomfield became a partner community with the Metro Mortgage Assistance Program, administered by the city of Denver's Economic Development Department. This program allows potential Broomfield homeowners to receive down payment grants and low interest rate mortgages.

Since 2004, several projects have been developed in Broomfield that include designated affordable housing units - Red Leaf, Vantage Pointe, and Emerald Hill. Continued affordability is assured through deed restrictions. AMLI at Flatirons (formerly Summit at Flatirons) also designated affordable units, and as the structure of the development was changed from home ownership to rental, the designated units remained restricted as affordable rentals.

HOME MAINTENANCE

In 2009, Broomfield was granted status as a HUD entitlement community, providing an annual allocation of federal Community Development Block Grant (CDBG) funds to be used for housing and infrastructure projects for low and moderate income residents. A housing rehabilitation program, a mobile home repair program, an urgent repair program, and housing counseling services have received an allocation from the CDBG funding. The rehabilitation programs have processed 106 applications, completed renovations on 92 homes, and currently have four homes in various stages of construction. The housing counseling program has assisted 213 Broomfield families with first time homebuyer planning, foreclosure prevention and other budget and financial management services.

In 2013, Broomfield entered into an agreement with FirstBank, to support, by assisting with construction oversight, a home repair program for families earning over the income limit for the CDBG program, but who still met the FirstBank's guidelines for lower rate loans. The agreement has since expired.

In 2013, Broomfield received a one-time grant from Foothills United Way, to aid families in Broomfield who had storm and flood damage to their homes. Ten lower income families were assisted with repairs from this grant during 2013 and 2014.

A weatherization program is available to income-qualified Broomfield residents through Longs Peak Energy Conservation of Boulder County. The program provides energy audits, furnace repair or replacement, insulation, refrigerator replacement, and storm windows and doors. The program is funded through the Colorado Governor's Energy Office, and was supported by Broomfield with CDBG funding in past years. The weatherization program has served 179 Broomfield households through 2014. The program is continuing, even though funding has been reduced.

The chart below summarizes the programs and number of available units and available funding for Broomfield residents for 2017.

PROGRAM	Program Availability
RENTAL ASSISTANCE (on-going)	
<i>Vouchers (including supportive service programs)</i>	
Tenant-Based Rental Assistance Program	15
Housing Choice Vouchers - Jefferson County Housing Authority	25
Colorado Division of Housing Vouchers through Imagine!	15
Colorado Division of Housing Vouchers through the Broomfield Housing Authority	25
<i>Affordable Apartments</i> - Through agreements with developers. Does not include privately-owned apartments	
Broomfield Greens	50
AMLI at Flatirons	20
TOTAL RENTAL ASSISTANCE	Approx. 150
AFFORDABLE HOME OWNERSHIP (completed units)	
Red Leaf Affordable Housing Program	15
Vantage Pointe Affordable Housing	9
Emerald Hill (Habitat for Humanity)	14
Neighborhood Stabilization Program	2
TOTAL AFFORDABLE HOME OWNERSHIP	Approx. 40
HOUSING WEATHERIZATION/HOME MAINTENANCE (anticipated for 2015/2017 funding)	
Housing Weatherization Program	20
Single-Family Housing Rehabilitation Program	15
Mobile Home Repair Program	15
Urgent Repair Program	10
TOTAL HOUSING WEATHERIZATION/HOME MAINTENANCE	Approx. 60

The Broomfield Housing Authority will continue to evaluate possible programs for 2017. Additional information will be presented to City Council during the year.

Respectfully submitted,



Charles Ozaki
City and County Manager

**TABLE 1
BROOMFIELD HOUSING AUTHORITY
REVENUES AND EXPENDITURES**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 20,000	\$ -	\$ -	\$ -	NA	NA
Revenues						
Intergovernmental Revenues						
Tenant-Based Rental Assistance Program	\$ 48,510	\$ 65,000	\$ 160,469	\$ 85,000	30.77%	-47.03%
Community Development Block Grant	108,279	220,000	543,430	225,000	2.27%	-58.60%
Housing Choice Voucher Program	-	-	6,000	8,400	100.00%	40.00%
Total Intergovernmental Revenues	\$ 156,789	\$ 285,000	\$ 709,899	\$ 318,400	11.72%	-55.15%
Contributions						
Contributions from Developer	\$ 71	\$ -	\$ -	\$ -	NA	NA
Contributions from General Fund	77,774	84,478	79,780	83,900	-0.68%	5.16%
Total Contributions	\$ 77,845	\$ 84,478	\$ 79,780	\$ 83,900	-0.68%	5.16%
Fines and Other Revenues						
Interest Earnings	\$ 8,937	\$ -	\$ -	\$ -	NA	NA
Total Fines and Other Revenues	\$ 8,937	\$ -	\$ -	\$ -	NA	NA
Total Revenues	\$ 243,571	\$ 369,478	\$ 789,679	\$ 402,300	8.88%	-49.06%
Total Sources of Funds	\$ 263,571	\$ 369,478	\$ 789,679	\$ 402,300	8.88%	-49.06%
<i>Uses of Funds</i>						
Expenditures						
Program Administration	\$ 77,845	\$ 84,478	\$ 79,780	\$ 83,900	-0.68%	5.16%
TBRA Program	48,510	65,000	160,469	85,000	30.77%	-47.03%
Community Development Block Grant Programs	128,279	220,000	543,430	225,000	2.27%	-58.60%
Housing Choice Voucher Program	-	-	6,000	8,400	100.00%	40.00%
Transfer to Reserves	8,937	-	-	-	NA	NA
Sub Total Expenditures	\$ 263,571	\$ 369,478	\$ 789,679	\$ 402,300	8.88%	-49.06%
Total Uses of Funds	\$ 263,571	\$ 369,478	\$ 789,679	\$ 402,300	8.88%	-49.06%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 1A
BROOMFIELD HOUSING AUTHORITY
HOUSING AUTHORITY RESERVES
RED LEAF REIMBURSEMENT RESERVE**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 177,725	\$ 177,725	\$ 186,662	\$ 186,662	5.03%	NA
Developer Payment Received	\$ 8,937	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ 186,662	\$ 177,725	\$ 186,662	\$ 186,662	5.03%	NA
<i>Uses of Funds</i>						
Project Expenses	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 186,662	\$ 177,725	\$ 186,662	\$ 186,662	5.03%	NA

In the Memorandum of Understanding regarding affordable housing in the Red Leaf development there was a provision that if a certain number of homes did not sell as affordable the developer would make a cash-in-lieu payment of \$5,000 per home. The payment received in 2007 represents the entire cash-in-lieu that was due from the developer.

**TABLE 2
COUNTY OF BROOMFIELD BUDGET
BROOMFIELD HOUSING AUTHORITY
HOUSING AUTHORITY - PROGRAM SUMMARY**

Function/Activity	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Program Administration						
Revenues						
Interest Earnings	\$ 8,937	\$ -	\$ -	\$ -	NA	NA
Contribution from Developer	71	-	-	-	NA	NA
Contribution from General Fund	77,774	84,478	79,780	83,900	-0.68%	5.16%
Total Revenues	\$ 86,782	\$ 84,478	\$ 79,780	\$ 83,900	-0.68%	5.16%
Expenditures						
Personnel	\$ 76,990	\$ 76,218	\$ 73,380	\$ 77,240	1.34%	5.26%
Supplies and Services	855	8,260	6,400	6,660	-19.37%	4.06%
Transfer to Reserve	8,937	-	-	-	NA	NA
Total Expenditures	\$ 86,782	\$ 84,478	\$ 79,780	\$ 83,900	-0.68%	5.16%
Difference	\$ -	\$ -	\$ -	\$ -	NA	NA
Tenant-Based Rental Assistance Program						
Revenues						
Federal HOME Fund - 2015	48,510	-	-	-	NA	NA
Federal HOME Fund - 2016	-	65,000	160,469	-	-100.00%	-100.00%
Federal HOME Fund - 2017	-	-	-	85,000	100.00%	100.00%
Total Revenues	\$ 48,510	\$ 65,000	\$ 160,469	\$ 85,000	30.77%	-47.03%
Expenditures						
Home Consortium Boulder Administration	\$ -	\$ 6,500	\$ 16,047	\$ 8,500	30.77%	-47.03%
Tenant-Based Rental Assistance Program	48,510	58,500	144,422	76,500	30.77%	-47.03%
Total Expenditures	\$ 48,510	\$ 65,000	\$ 160,469	\$ 85,000	30.77%	-47.03%
Difference	\$ -	\$ -	\$ -	\$ -	NA	NA
Housing Choice Voucher Program						
Revenues						
Housing Choice Voucher Program - 2016	\$ -	\$ -	\$ 6,000	\$ -	NA	-100.00%
Housing Choice Voucher Program - 2017	-	-	-	8,400		
Total Revenues	\$ -	\$ -	\$ 6,000	\$ 8,400	100.00%	40.00%
Expenditures						
Housing Choice Voucher Program - 2016	\$ -	\$ -	\$ 6,000	\$ -	NA	-100.00%
Housing Choice Voucher Program - 2017	-	-	-	8,400		
Total Expenditures	\$ -	\$ -	\$ 6,000	\$ 8,400	100.00%	40.00%
Difference	\$ -	\$ -	\$ -	\$ -	NA	NA
Community Development Block Grant Programs						
Revenues						
Community Development Block Grant - 2015	\$ 82,279	\$ -	\$ -	\$ -	NA	NA
Community Development Block Grant - 2016	-	200,000	519,053	-	-100.00%	-100.00%
Community Development Block Grant - 2017	-	-	-	202,500	100.00%	100.00%
CDBG program support 10%	-	20,000	24,377	22,500	12.50%	-7.70%
Miscellaneous	26,000	-	-	-	NA	NA
Contribution from General Fund	-	-	-	-	NA	NA
Total Revenues	\$ 108,279	\$ 220,000	\$ 543,430	\$ 225,000	2.27%	-58.60%
Expenditures						
CDBG Rehabilitation Program - 2015	\$ 128,279	\$ -	\$ -	\$ -	NA	NA
CDBG Rehabilitation Program - 2016	-	200,000	519,053	-	-100.00%	-100.00%
CDBG Rehabilitation Program - 2017	-	-	-	202,500	100.00%	100.00%
CDBG program support 10%	-	20,000	24,377	22,500	12.50%	-7.70%
Total Expenditures	\$ 128,279	\$ 220,000	\$ 543,430	\$ 225,000	2.27%	-58.60%
Difference	\$ (20,000)	\$ -	\$ -	\$ -		
SUMMARY						
	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Beginning Balance	20,000	-	-	-	NA	NA
Total Revenues	\$ 243,571	\$ 369,478	\$ 789,679	\$ 402,300	8.88%	-49.06%
Total Expenditures	263,571	369,478	789,679	402,300	8.88%	-49.06%
Difference	\$ (20,000)	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA



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ARISTA LOCAL IMPROVEMENT DISTRICT





BUDGET MESSAGE

TO: Mayor and City Council
FROM: Charles Ozaki, City and County Manager
SUBJECT: **2017 Proposed Budget for the Arista Local Improvement District**
DATE: October 4, 2016

The Arista Local Improvement District (A-LID) was established in August 2005 to facilitate the construction of transportation facilities in the Arista Development. The first project was the parking structure, constructed and owned by the Arista Metropolitan District (AMD), which enhances parking options for the 1STBANK Center and the adjacent commercial development. The A-LID is supported by a 0.2% sales tax on all taxable sales within its boundaries. The revenue generated by the tax have been pledged to support the AMD's debt service on bonds sold to construct the parking structure. Since the only allowable use of the revenue is to support the funding of public transportation services or improvements, the 2017 budget for the A-LID exists solely to authorize payments to the AMD as noted above. In a 2008 election, voters within the A-LID approved a measure that would allow the District to increase the sales tax levy up to 0.55%. This increase has not yet been enacted.

Respectfully submitted,

A handwritten signature in cursive script that reads "Charles Ozaki".

Charles Ozaki
City and County Manager

**TABLE 1
ARISTA LOCAL IMPROVEMENT DISTRICT
REVENUES AND EXPENDITURES**

Sources and Uses of Funds	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
<i>Sources of Funds</i>						
Beginning Balance	\$ 17	\$ -	\$ 15	\$ -	NA	-100.00%
Revenues						
Intergovernmental Revenues						
Sales Tax	\$ 19,536	\$ 28,387	\$ 21,196	\$ 23,725	-16.42%	11.93%
Total Intergovernmental Revenues	\$ 19,536	\$ 28,387	\$ 21,196	\$ 23,725	-16.42%	11.93%
Total Revenues	\$ 19,536	\$ 28,387	\$ 21,196	\$ 23,725	-16.42%	11.93%
Total Sources of Funds	\$ 19,553	\$ 28,387	\$ 21,211	\$ 23,725	-16.42%	11.85%
<i>Uses of Funds</i>						
Expenditures						
Payment to Others	\$ 19,538	\$ 28,387	\$ 21,211	\$ 23,725	-16.42%	11.85%
Sub Total Expenditures	\$ 19,538	\$ 28,387	\$ 21,211	\$ 23,725	-16.42%	11.85%
Total Uses of Funds	\$ 19,538	\$ 28,387	\$ 21,211	\$ 23,725	-16.42%	11.85%
Ending Balance	\$ 15	\$ -	\$ -	\$ -	NA	NA

**CITY AND COUNTY OF BROOMFIELD
COLORADO BUILDING CORPORATION**





BUDGET MESSAGE

TO: Mayor and City Council
FROM: Charles Ozaki, City and County Manager
SUBJECT: 2017 Proposed Budget for the City and County of Broomfield, Colorado Building Corporation
DATE: October 4, 2016

The City and County of Broomfield, Colorado Building Corporation (Building Corporation) was created in 1999 to allow the City and County to use asset-backed Certificate of Participation (COP) financing for public projects.

From 1999 through 2004, the initial projects financed through COP's issued by the Building Corporation included the renovation of the building located at #6 Garden Center, construction of several buildings (including a library and auditorium, a police and court facility, a detention center and a recreation center), open space acquisitions (317 acres) and acquisition and development of athletic fields (123 acres). In 2008 the Building Corporation also provided funds (approximately \$12 million) to facilitate the construction of the detention center expansion project. The Building Corporation receives annual lease payments for these assets from the City and County of Broomfield which are then utilized to fund the annual debt service payments on the COP's.

In 2010, the Building Corporation Board of Directors approved the refunding of all outstanding COP's. Due to lower interest rates, savings realized by the refinancing will amount to \$14,613,634 from 2013 through the remaining term of the COP's (final maturity in 2029). These savings will be recognized annually in the County General Fund, City General Fund, Sales and Use Tax Capital Improvements Fund, and the Open Space and Parks fund as their lease payments to the Building Corporation are reduced from original levels.

The 2017 Budget for the Building Corporation includes \$7,691,238 in revenues from annual lease payments collected by the Building Corporation from the City and County of Broomfield. This, together with projected interest earnings of the fund, provides the funding source for the 2017 COP debt service payments of \$7,683,738.

Respectfully submitted,

A handwritten signature in cursive script that reads "Charles Ozaki".

Charles Ozaki
City and County Manager

TABLE 1 - PAGE 1
CITY AND COUNTY OF BROOMFIELD
COLORADO BUILDING CORPORATION

Revenues and Expenditures	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Lease Payment & Other Revenues						
Lease Payment from City of Broomfield	\$ 334,862	\$ 336,570	\$ 336,703	\$ 339,171	0.77%	0.73%
Lease Payment from City of Broomfield - Open Space/Parks	1,379,499	-	-	-	NA	NA
Lease Payment from City of Broomfield - CIP	3,895,450	3,697,964	3,699,424	3,745,350	1.28%	1.24%
Lease Payment from County of Broomfield	3,550,281	3,567,704	3,569,111	3,602,717	0.98%	0.94%
Interest Earnings on Construction Fund	1,713	900	900	3,700	311%	311%
Interest Earnings on Reserve - 2010 COPs	165	200	200	300	50.00%	50.00%
Total Lease Payment & Other Revenues	\$ 9,161,970	\$ 7,603,338	\$ 7,606,338	\$ 7,691,238	1%	1%
Total Revenues	\$ 9,161,970	\$ 7,603,338	\$ 7,606,338	\$ 7,691,238	1.16%	1.12%
Total Sources of Funds	\$ 9,161,970	\$ 7,603,338	\$ 7,606,338	\$ 7,691,238	1.16%	1.12%
Expenditures						
COP Series 2010						
Retirement of COPs - Principal	\$ 5,965,000	\$ 4,700,000	\$ 4,700,000	\$ 5,020,000	6.81%	6.81%
Retirement of COPs - Interest (6/1 & 12/1)	3,192,175	2,898,738	2,899,738	2,663,738	-8.11%	-8.14%
Other Expenditures						
Arbitrage Compliance Cost	\$ 2,000	\$ -	\$ 2,000	\$ 2,000	100.00%	NA
Paying Agent Fees	3,590	3,500	3,500	3,500	NA	NA
Reserve for Arbitrage	(795)	1,100	1,100	2,000	81.82%	81.82%
Total Uses of Funds	\$ 9,161,970	\$ 7,603,338	\$ 7,606,338	\$ 7,691,238	1.16%	1.12%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Certificates of Participation - City General Fund	2010	Completion of City Center Facilities: Parking lots at library & police/court buildings; remodeling of One DesCombes (org. 2000 series)
Certificates of Participation - County General Fund	2010	Construct city and county facilities (Library, Detention Center, Police/Courts, HHS); fund county start-up costs (org. 1999 series)
Certificates of Participation - CIP	2010	Construction of Paul Derda Recreation Center and Athletic Fields (BIP, Broomfield County Commons)(org. 2000 series)
Certificates of Participation (COPs)	2010	Open Space acquisitions (Willow Park North, Miller, Mooremeier, Arnold, Wottge, Mitchem) (org. 2000 series)
Certificates of Participation (COPs)	2010	Park Improvements (Legacy Park) (org. 2000 series)

TABLE 1 - PAGE 1A
CITY AND COUNTY OF BROOMFIELD
COLORADO BUILDING CORPORATION

Reserve for Arbitrage						
Certificate of Participation Reserve Fund	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Beginning Balance	\$ 252,812	\$ 253,812	\$ 252,017	\$ 253,117	-0.27%	0.44%
Additions						
Transfer from Building Corp	\$ -	\$ 1,100	\$ 1,100	\$ 2,000	81.82%	81.82%
Total Additions	\$ -	\$ 1,100	\$ 1,100	\$ 2,000	81.82%	81.82%
Uses						
Transfer to Building Corp for Debt Services	\$ 795	\$ -	\$ -	\$ -	NA	NA
Total Uses of Reserve	\$ 795	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 252,017	\$ 254,912	\$ 253,117	\$ 255,117	0.08%	0.79%

Reserve for Debt Services						
Debt Services Reserve Fund	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017	Budget % Chg	
					16 Original 2017	16 Revised 2017
Beginning Balance	\$ 8,415,000	\$ 8,415,000	\$ 8,415,000	\$ 8,415,000	NA	NA
Additions						
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Uses						
Total Uses of Reserve	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 8,415,000	\$ 8,415,000	\$ 8,415,000	\$ 8,415,000	NA	NA



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**CITY AND COUNTY OF BROOMFIELD,
COLORADO**

DEPARTMENT DETAILS





Legislative

MISSION

Working in partnership with the community, the City and County of Broomfield provides excellent services in an efficient, respectful, and courteous manner to enhance and protect the quality of life of Broomfield's citizens.

SERVICES

City Council. The City Council consists of a 10-member board and a Mayor who set policies for the City and County of Broomfield. The City Council also serves as the County Board of Commissioners. The citizens of Broomfield elect two council members for each of the five wards that serve staggered four-year terms.

The Mayor serves as the leader of this board with no voting privileges, unless there is a tie. The Mayor is elected at-large for a two-year term. Elections are held every two years.



The Council functions as the policy-setting board for all City and County of Broomfield issues. The City and County Manager, City and County Attorney, Municipal Judge, and several citizen boards report directly to the City Council. Each year, the City Council holds a priority-setting session to focus the year's efforts on the master and strategic plan implementation, based on initiatives that are specific to the current economic and political climate.

Committee Support. The Executive Assistant to the City Manager coordinates the resources required to provide supplies, training, and meals for boards and commissions. There are approximately 31 boards and commissions made up of citizens who volunteer their time to set priorities, develop policy recommendations for council consideration, help evaluate land use submittals against standards, and contribute a citizen's perspective to City and County management.

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	91,106	89,599	89,599	89,599
Supplies & Equipment	14,228	8,175	8,175	7,675
Contractual Services	111,684	203,520	203,520	203,600
Total Expenditures	217,018	301,294	301,294	300,874

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-11100 City Council	183,047	251,699	251,699	247,699
01-11200 Committee Support	33,971	49,595	49,595	53,175
Total Expenditures	217,018	301,294	301,294	300,874



Legislative

POSITION SUMMARY (FTE)

Department Summary	Legislative							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-11100 City Council	11.00	0.00	11.00	0.00	11.00	0.00	11.00	0.00
Total Positions	11.00	0.00	11.00	0.00	11.00	0.00	11.00	0.00

SIGNIFICANT CHANGES IN 2017

❖ No significant changes



City and County Manager

MISSION

The City and County Manager's Office works in partnership with City Council, the community, and City and County departments to further the goal of providing excellent services in an efficient, effective, respectful, and courteous manner to enhance and protect the quality of life of Broomfield's citizens.

Charles Ozaki, City and County Manager
cozaki@broomfield.org

SERVICES

The City and County Manager, appointed by the City Council, is the chief administrator of the City and County of Broomfield, coordinating all phases of municipal operations. The City and County Manager assists Council in accomplishing its annual and ongoing priorities, performs policy research, assists in identifying areas requiring legislative policy decisions, pursues community and economic development, and prepares recommendations and alternative courses of action for the Council's consideration. The Manager's office also develops and implements strategic plans for developing necessary resources and attaining City and County goals.



The City and County Manager is responsible for providing the necessary resources to administer all Broomfield governmental operations and appoints the heads of City and County departments. Program activities include directing and coordinating all phases of municipal and county operations, including the City's water and wastewater service utilities; assisting all departments with the implementation of existing programs as well as new Council decisions and directives; conducting fiscal and operational analyses of programs and administrative procedures; and developing strategic plans for serving Broomfield citizens and businesses now and in the future. The Manager's office provides guidance in development of leadership and staff development programs.

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	1,301,822	1,270,891	1,333,800	1,341,506
Supplies & Equipment	5,570	5,600	4,850	4,722
Contractual Services	99,517	150,173	150,673	182,412
Total Expenditures	1,406,909	1,426,664	1,489,323	1,528,640

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-13100 Executive Management	980,765	972,889	1,024,849	1,022,321
01-13200 Project Administration	72,512	103,208	108,208	133,550
01-13300 Citizen's Assistance Center	353,632	350,567	356,266	372,769
Total Expenditures	1,406,909	1,426,664	1,489,323	1,528,640



POSITION SUMMARY (FTE)

Department Summary	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-13100 Executive Management	6.00	0.70	6.00	0.70	6.00	0.70	6.00	0.70
01-13300 Citizen's Assistance Center	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
Total Positions	11.00	0.70	11.00	0.70	11.00	0.70	11.00	0.70

SIGNIFICANT CHANGES IN 2017

Executive Management

- ❖ An increase in Personnel cost of \$51,000

Project Administration

- ❖ An increase in Contractual Services of \$37,500 for transportation lobbying cost

Citizen's Assistance Center

- ❖ An increase in Personnel cost of \$21,000



Economic Development

MISSION

Economic Development's mission is to promote the economic vitality of Broomfield by creating and preserving jobs, supporting business growth, and enhancing the City and County's revenue base.

Bo Martinez, Director
 bmartinez@broomfield.org

SERVICES

The Economic Development department delivers effective and innovative services while soliciting, attracting, and securing new and expanded retail, commercial, office, and industrial developments and tenants.

The department also works with many partners including the Broomfield Chamber of Commerce to retain existing businesses and support our entrepreneurial community in order to provide for the sound growth of Broomfield's tax base and for the economic stability of the community.



2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	246,628	238,608	243,264	240,038
Supplies & Equipment	4,465	5,600	14,300	10,220
Contractual Services	63,037	63,742	106,604	126,895
Total Expenditures	314,130	307,950	364,168	377,153

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-84100 Economic Development	314,130	307,950	364,168	377,153
Total Expenditures	314,130	307,950	364,168	377,153

POSITION SUMMARY (FTE)

Department Summary	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-84100 Economic Development	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00



Economic Development

SIGNIFICANT CHANGES IN 2017

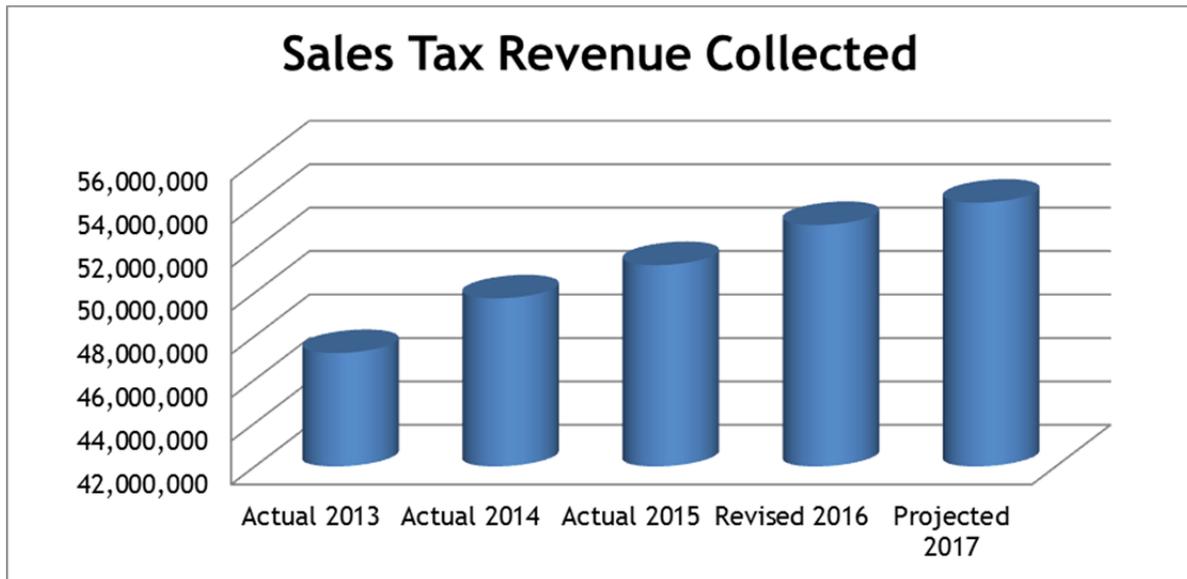
- ❖ In 2016, an increase of \$42,000 in Professional Services for a Retail Study
- ❖ An increase of \$11,100 to Travel and Training for staff to attend conferences as well as meet with Site Selectors, Developers and Companies looking to start projects in the Denver Metro area
- ❖ An increase of \$10,000 to Professional Services Miscellaneous for a consultant to help with the strategic development vision for Broomfield
- ❖ An increase of \$10,000 to Printing for the printing of semi-annual and annual economic reports from Development Research Partners

Strategic Outcome - Economic Vitality

GOAL 1: Enhance the City and County's revenue base

Objectives

- ❖ Increase revenue from sales tax to reinvest in community services and infrastructure
 - Continue efforts to preserve the viability of existing commercial and retail centers
 - Expand regional shopping opportunities in Broomfield



Prior Year Accomplishments

- Sales tax revenue collection for 2015 was \$51,265,358 and was a 3.1% increase from 2014

Strategic Outcome - Economic Vitality

GOAL 2: Support business growth through the creation and retention of high-quality jobs, focusing on key business sectors



Objectives

- ❖ Focus on marketing business and investment opportunities, attracting primary employers and increased job opportunities
 - Continue to meet with Broomfield businesses to identify and address concerns impacting employment growth
 - Support proactive recruiting of targeted primary employers
 - Attract manufacturing companies to Broomfield and support existing ones

Prior Year Accomplishments

- Forty companies announced expansion or relocation to Broomfield with approximately 791 jobs expected and \$31.7 million in capital investment
- Business Retention and Business Walk programs - the Mayor, staff from the City and County of Broomfield, and the Broomfield Business Resource Center met with 94 businesses to develop relationships, improve the local business climate, and retain and strengthen Broomfield-based companies

Strategic Outcome - Economic Vitality

GOAL 3: Support the creation and sustainability of small businesses and foster an environment for entrepreneurial growth

Objectives

- ❖ Continue to support the Broomfield Resource Center to assist existing and emerging businesses
 - Offer educational programming to foster growth, development, entrepreneurship, and strategic relationship-building among the business community

Prior Year Accomplishments

- North Metro Small Business Development Center (SBDC) saw a decrease in the number of customers served and advising sessions. This year, the SBDC served 129 Broomfield customers through 425 advising sessions, totaling 487 hours.

Strategic Outcome - Economic Vitality

GOAL 4: Promote the City and County of Broomfield

Objectives

- ❖ Review and update the Economic Development Strategic Plan
- ❖ Promote and market the region through special events and activities

Prior Year Accomplishments

- Launched InvestBroomfield.com website to promote attraction and retention of new and existing businesses



Performance and Internal Audit

MISSION

The Performance and Internal Audit Department supports the mission of the City and County of Broomfield by promoting transparency, accountability, and continuous improvement through excellence in assurance and advisory services.

Bernie Block, Internal Auditor

bblock@broomfield.org

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SERVICES

Performance Audits will be performed to provide assurance or conclusions based on an evaluation of sufficient, appropriate evidence against stated criteria, such as specific requirements, measures, or defined business practices. The type of audit services will generally focus on one, or a combination of, the following:



Program effectiveness and results - objectives are frequently interrelated with economy and efficiency objectives. Objectives that focus on program effectiveness and results typically measure the extent to which a program is achieving its goals and objectives. Economy and efficiency objectives address the costs and resources used to achieve program results.

Internal controls - objectives relate to the assessment of organization’s system of internal controls that are designed to provide reasonable assurance of achieving effective and efficient operations, reliable financial and performance reporting, or the safeguarding of assets.

Compliance - objectives relate to compliance criteria established by laws, regulations, contract provisions, grant agreements, and other requirements that could affect the acquisition, protection, use, and disposition of the entity’s resources and the quantity, quality, timeliness, and cost of services the entity produces and delivers.

Prospective analysis - objectives provide analysis or conclusions, about information that is based on assumptions about events that may occur in the future along with possible actions that the audited entity may take in response to the future events.

The Performance and Internal Auditor also conducts non-audit services. The type of non-audit services will generally focus on one, or a combination of, the following:

Special Review - an unscheduled, narrowly-focused review on a specific topic requested by the City and County Manager’s office. These reviews are usually in response to a current event or concern expressed by management that requires attention in a timely manner.

Business Process Improvement Projects - projects that follow a prescribed methodology to improve a business process or a specific step within a given process

Project Observation - consult with departments on projects to evaluate the current state of departmental or functional operations in order to identify deficiencies and recommend improvements.



Performance and Internal Audit

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	162,622	157,207	163,888	166,071
Supplies & Equipment	342	2,750	3,475	900
Contractual Services	18,025	10,005	25,477	12,930
Total Expenditures	180,989	169,962	192,840	179,901

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-85100 Internal Audit	176,513	162,207	184,715	172,101
01-85200 Broomfield Improvement Team	4,476	7,755	8,125	7,800
Total Expenditures	180,989	169,962	192,840	179,901

POSITION SUMMARY (FTE)

Department Summary	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-85100 Internal Audit	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

SIGNIFICANT CHANGES IN 2016

Internal Audit

- ❖ A decrease of \$20,000 in Contractual Services for a one-time project in 2016

Broomfield Improvement Team

- ❖ No significant changes

Strategic Outcome - Responsive and Fiscally Responsible Government

GOAL 1: Deliver informative and useful audit reports.

Objectives

- ❖ Produce informative audit recommendations that enhance the efficiency/effectiveness of operations



Performance and Internal Audit

Prior Year Accomplishments

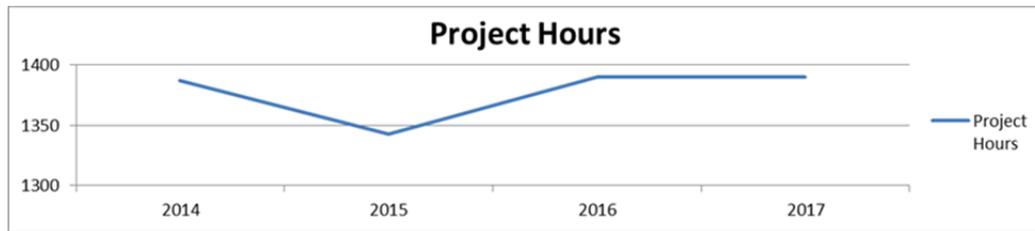
- Performed four performance audits, two special reviews, and two business process improvement project
- Developed Six Sigma/Lean Thinking training curriculum
- Formed and trained Broomfield Improvement Team (BIT)

Strategic Outcome - Responsive and Fiscally Responsible Government

GOAL 2: Improve operational efficiencies and effectiveness by providing quality assurance, advisory and process improvement services to promote fiscal responsibility.

Objectives

- ❖ Schedule projects with the areas identified within the project plan (ongoing)
- ❖ Conduct projects of the areas identified within the annual projects plan (ongoing)
- ❖ Remain flexible and open to the changing priorities of the City and County of Broomfield



Prior Year Accomplishments

- Performed four performance audits, two special reviews, and two business process improvement project
- Developed Six Sigma/Lean Thinking training curriculum
- Formed and trained Broomfield Improvement Team (BIT)

Strategic Outcome - Responsive and Fiscally Responsible Government

GOAL 3: Maintain a high level of professional competency

Objectives

- ❖ Obtain the continuing professional education (CPE) required by GAGAS and the Colorado State Board of Accountancy
- ❖ Maintain the Certified Public Accountant (CPA) certification

Internal Audit	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Professional Certifications	2	2	2	2
Continuing Professional Education Hours	40	40	41.5	40



Prior Year Accomplishments

- Obtained qualifying continuing professional education required for CPA license in good standing

Strategic Outcome - Responsive and Fiscally Responsible Government

GOAL 4: Develop and produce an Annual Project Plan

Objectives

- ❖ Present a project plan that adequately communicates the risks-based needs of the City and County of Broomfield
- ❖ Update the Annual Project Plan by the end of the calendar year
- ❖ Conduct an annual risk assessment through interviews with executive staff members during the calendar year

Prior Year Accomplishments

- Risk assessment was conducted with Departments Heads
- Draft 2016 Project Plan prepared



Clerk and Recorder

MISSION

The Clerk and Recorder Department’s mission is to deliver to the citizens of Broomfield a wide range of services in a prompt, courteous manner.

Jim Candelarie, City and County Clerk
Jcandelarie@broomfield.org

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SERVICES

The **City Clerk** division prepares and distributes Council meeting agendas, packets, minutes, and action taken documents. The division also provides access to Council archives, issues liquor licenses, manages central mailroom and central office supplies, and supports Elections and Board of Equalization functions.



The **Elections** division maintains voter registration rolls, administers Broomfield elections, and maintains candidate and political committee filings. Elections is also responsible for voter education and outreach programs.

The **Motor Vehicle** division issues vehicle titles, registrations, and temporary permits. For private vehicle sales, this division collects sales tax. For vehicle purchases where a lien is involved, this division is responsible for recording lien documents.

The **Board of Equalization (BOE)** division provides administrative support to the BOE process, including coordination and scheduling of all hearings, notification of hearing results, and creation of agendas, packets, and minutes for Board meetings.

The **Recorder** division is the administrative division for the Clerk and Recorder Department.

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	1,396,279	1,530,270	1,550,418	1,559,889
Supplies & Equipment	26,161	19,480	31,954	54,541
Contractual Services	147,820	264,881	276,509	222,089
Capital Outlay	0	150,300	59,080	0
Misc. Expenditures	206	0	0	0
Total Expenditures	1,570,466	1,964,931	1,917,961	1,836,519



Clerk and Recorder

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-14100 Clerk and Recorder - City	372,133	389,918	391,574	412,958
02-14100 Clerk and Recorder - County	134,316	130,261	133,147	156,267
02-14200 Elections	350,430	715,950	635,347	457,557
02-14300 Motor Vehicle	532,926	560,199	587,106	622,624
02-14400 Board of Equalization	11,305	6,751	6,751	18,944
02-14600 Recording Division	169,354	161,852	164,036	168,169
Total Expenditures	1,570,464	1,964,931	1,917,961	1,836,519

POSITION SUMMARY (FTE)

Department Summary	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-14100 City Clerk	3.00	1.60	3.00	1.60	3.00	1.60	3.00	1.60
02-14100 Administration	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-14200 Elections	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
02-14300 Motor Vehicle	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-14600 Recorder	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

SIGNIFICANT CHANGES IN 2017

Elections

- ❖ A decrease of \$72,000 in Personnel Services for temporary and overtime hours due to election year cycle
- ❖ A decrease of \$150,000 in Capital Outlay for the new voting system purchased in 2016
- ❖ An increase of \$33,400 in Capital Outlay for the purchase of a mail ballot extractor

Motor Vehicle

- ❖ An increase of \$19,800 in Personnel Services for the addition of benefits for 2 temporary positions
- ❖ In 2016, an increase of \$23,000 in Capital Outlay for the purchase of a QMatic system

CITY CLERK

Strategic Outcome: Engaged and Fiscally Responsible Government

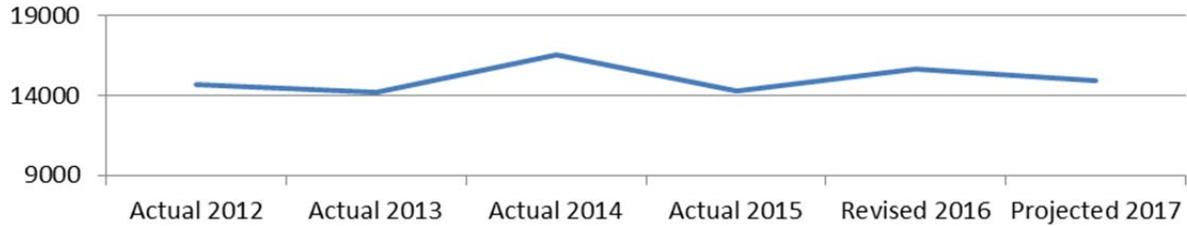
Goal 1: Provide central mailroom services to internal customers

Objectives

- ❖ Operate an efficient, cost-effective citywide mailing service



Pieces of Mail Processed Monthly



Prior Year Accomplishments

- Expanded cross-training to include Recording and Board of Equalization functions

Strategic Outcome: Engaged and Fiscally Responsible Government

Goal 2: Provide a variety of licensing services to external customers

Objectives

- ❖ Make licensing information available to the external customer for ease in processing applications
- ❖ Update licensing information and instructions for application on the website as needed

Prior Year Accomplishments

- Began issuance of temporary liquor licenses, helping to ease the transfer process for liquor license applicants

Strategic Outcome: Engaged and Fiscally Responsible Government

Goal 3: Archive and provide efficient access to city records

Objectives

- ❖ Began process of placing all recorded documents on-line

Prior Year Accomplishments

- Staff has archived a number of past Council, Board of Equalization, and Local Licensing Authority meeting packets in the City and County of Broomfield’s historical database

ELECTIONS

Strategic Outcome: Engaged and Fiscally Responsible Government



Clerk and Recorder

Goal 1: Promote, preserve, and improve citizen confidence in the democratic process within the City and County of Broomfield

Objectives

- ❖ Create a foundation of proficiency and professionalism within the Elections Division by having all full-time staff successfully complete the State Election Official Certification program
- ❖ Substantiate the accurate tabulation of voted ballots and certification of election results by Broomfield citizen representatives appointed by the local major political parties
 - Conduct a successful public hardware diagnostic test, logic and accuracy test and post-election audit of voting equipment for both the 2016 Primary and General Elections
 - Facilitate a successful canvass of election results

Prior Year Accomplishments

- Staff successfully completed continuing education requirements prior to the 2015 Coordinated Election and conducted a successful hardware diagnostic test, logic and accuracy test
- Staff facilitated a successful canvassing of election results

Strategic Outcome: Engaged and Fiscally Responsible Government

Goal 2: Promote and preserve transparency in the democratic process within the City and County of Broomfield.

Objectives

- ❖ Provide ballot access and campaign finance support and education to candidates and the public
 - Provide citizen initiative guides for placing a question on the ballot by petition
 - Provide support to the two major political parties in the conduct of their precinct caucuses
 - Make publicly available all campaign finance report filings
- ❖ Provide Broomfield voters information regarding registration and voting options in 2016
 - Provide online lookup for ballot status
 - Provide timely education on voter service and polling center locations and services available
 - Mail notice of primary election to all unaffiliated voters
- ❖ Provide voter access to critical election processes while providing for security of judges, equipment, materials, and voter privacy
 - Provide designated public viewing areas for election activities
 - Implement new Secretary of State watcher accessibility plan

Prior Year Accomplishments

- Candidate guides and citizen initiative guides were created and made available. Candidates successfully used guides to gain ballot access.
- Website was optimized with a voter lookup and also maps associated with ample ballots. Watchers were given unprecedented access to elections activities. Streaming video of ballot processing was provided on our website.

Strategic Outcome: Engaged and Fiscally Responsible Government



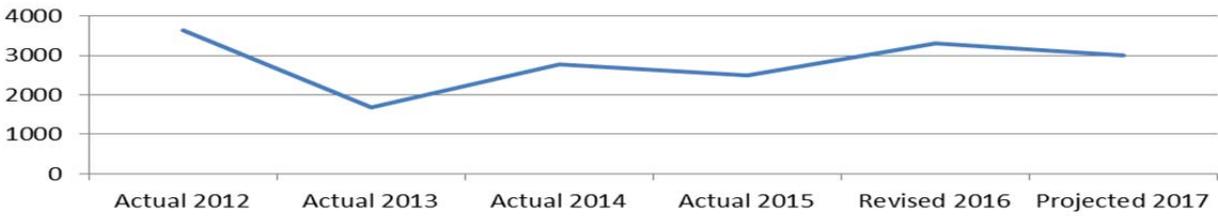
Clerk and Recorder

Goal 3: Promote, preserve, and improve voter education and outreach within the City and County of Broomfield

Objectives

- ❖ Support a diverse range of voter and voting educational opportunities for the citizens of Broomfield by developing and providing the public regular updates on elections-related activities
- ❖ Promote a diverse range of voter registration opportunities for the citizens of Broomfield by supporting on-line voter registration, in addition to in-person registration, within the City and County of Broomfield

Number of New Voter Registrations



Prior Year Accomplishments

- Utilized Constant Contact to broadcast email alerts and education pieces to voters during the election
- Worked with Broomfield Communications and Government Affairs to provide election alerts via social media and also to update our mail ballot voter instructions

MOTOR VEHICLES

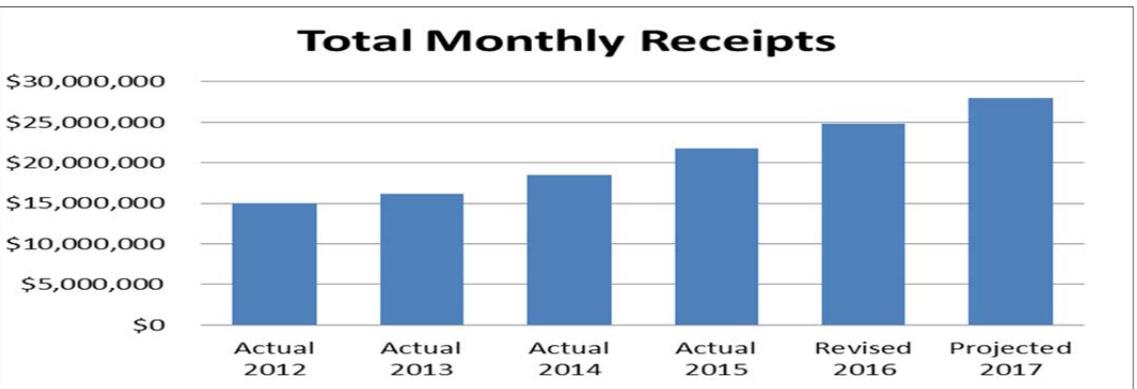
Strategic Outcome: Engaged and Fiscally Responsible Government

Goal 1: Collect, audit, and distribute all vehicle revenues

Objectives

- ❖ Generate, assess, and distribute revenue reports which meet internal deadlines and those set by statute
- ❖ Analyze daily reconciliation reports submitted by staff and review bank deposit submissions

Total Monthly Receipts





Clerk and Recorder



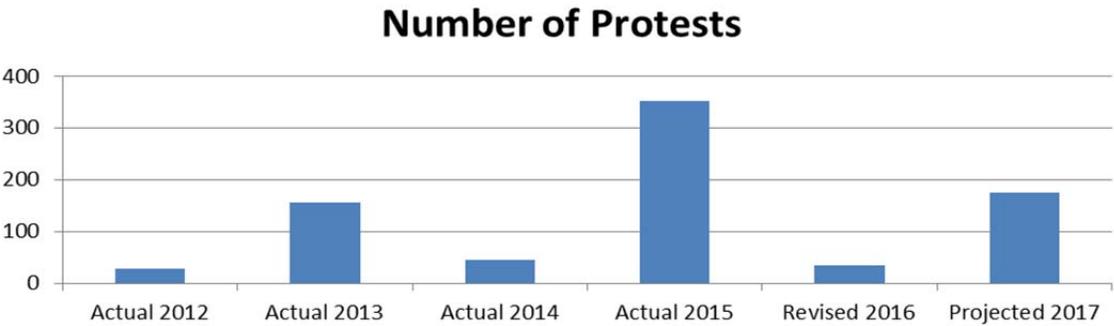
Prior Year Accomplishments

- Revised office procedures and workflow for the processing of chattel mortgages. These changes allow for enhanced audibility of individual transactions.
- Revised office procedures and workflow for incoming phone calls allowing the division to maintain minimal wait time

BOARD OF EQUILZATION

Strategic Outcome: Engaged and Fiscally Responsible Government

Goal 1: Provide Broomfield taxpayers, Board of Equalization members, and Assessor’s staff with efficient administrative support during the Board or Equalization protest period and for abatement hearing held throughout the year



Prior Year Accomplishments

- Created and electronic index and image of all documents submitted during protest hearings for review by the Board of Equalization
- Assembled agenda packets and attended and transcribed minutes for Board of Equalization meetings
- Provided administrative support for arbitration hearings requested by Broomfield taxpayers



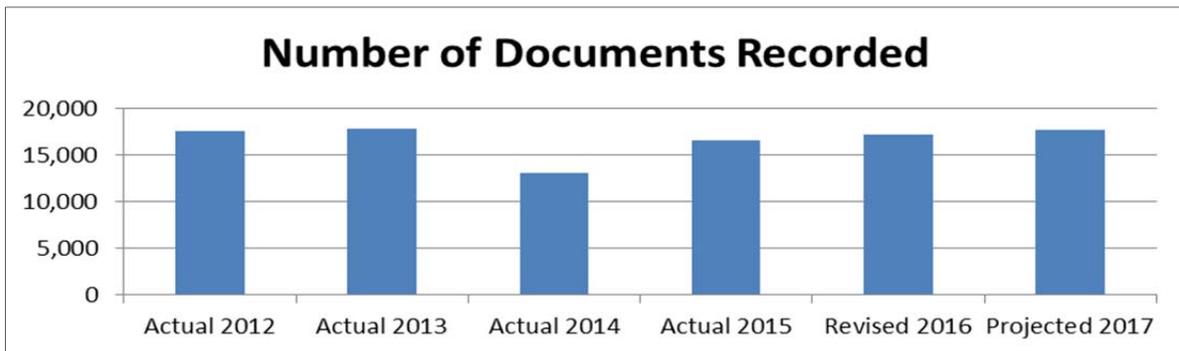
RECORDING DIVISION

Strategic Outcome: Engaged and Fiscally Responsible Government

Goal 1: Provide Broomfield taxpayers, Board of Equalization members, and Assessor’s staff with efficient administrative support during the Board of Equalization protest period and for abatement hearing held throughout the year

Objectives

- ❖ Maintain a 24-hour turnaround for all recorded documents
- ❖ Process birth certificates in accordance with CDPHE guidelines



Prior Year Accomplishments

- Maintained a 24-hour turnaround on all recorded documents. Increased e-recording to 53% of our recorded documents
- Achieved 100% compliance on state audits of birth certificates
- Expanded internet service to display images of recorded documents



City and County Attorney

MISSION

The purpose of the City and County Attorney's office is to provide advice and counsel on a wide variety of legal matters to city council, other city and county departments, boards, commissions, and committees in order to maintain the legality of their endeavors, thereby protecting them and the citizens of Broomfield from unnecessary liability and expense.

William A. Tuthill III, City and County Attorney

btuthill@broomfiled.org

SERVICES

The City and County Attorney's Office provides supervision on legal matters involving contractual relationships with other public and private agencies, drafts and reviews local legislation and policies, provides written and oral opinions on a variety of subjects.

The Attorney's Office also monitors state and federal legislation to assess impacts on City and County policies, procedures, and legislation.



2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	576,689	594,528	574,068	616,362
Supplies & Equipment	6,750	2,000	2,000	2,300
Contractual Services	21,814	48,265	48,265	48,810
Total Expenditures	605,253	644,793	624,333	667,472

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-12100 City Attorney	433,262	555,663	434,418	477,065
02-12100 County Attorney	171,991	89,130	189,915	190,407
Total Expenditures	605,253	644,793	624,333	667,472



City and County Attorney

POSITION SUMMARY (FTE)

Department Summary	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-12100 City Attorney	3.15	0.00	3.15	0.00	3.15	0.00	3.15	0.00
02-12100 County Attorney	1.20	0.00	1.20	0.00	1.20	0.00	1.20	0.00
Total Positions	4.35	0.00	4.35	0.00	4.35	0.00	4.35	0.00

SIGNIFICANT CHANGES IN 2017

❖ No significant changes



Communications and Governmental Affairs

MISSION

The mission of the Communications and Governmental Affairs Department is to provide engaging, informative, and innovative methods of communication that publicize and support the City and County of Broomfield's brand and service to audiences through a multi-media platform approach.

Jennifer Hoffman
 Assistant City and County Manager
 jhoffman@broomfield.org

SERVICES

The Communications and Governmental Affairs division guides methods and programs for engagement to all audiences within and beyond Broomfield. Assist departments with communication and engagement strategy using social media, video production, the website, and strategically-created print pieces to provide information and engage the public.



MAJOR SERVICE AREAS

- ❖ Public Relations/Marketing
- ❖ Website Design and Administration
- ❖ Social Media
- ❖ Graphic Design
- ❖ Video Production/Channel 8
- ❖ Local/ State/ Federal Government

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	555,550	544,333	586,453	636,519
Supplies & Equipment	16,019	15,030	11,589	5,805
Contractual Services	134,295	155,262	146,203	157,232
Total Expenditures	705,864	714,625	744,245	799,556

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-17100 Communications	705,864	714,625	744,245	799,556
Total Expenditures	705,864	714,625	744,245	799,556



Communications and Governmental Affairs

POSITION SUMMARY (FTE)

Department Summary	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-17100 Communications	5.00	0.00	5.00	0.00	5.00	0.75	5.00	0.75
Total Positions	5.00	0.00	5.00	0.00	5.00	0.75	5.00	0.75

SIGNIFICANT CHANGES IN 2017

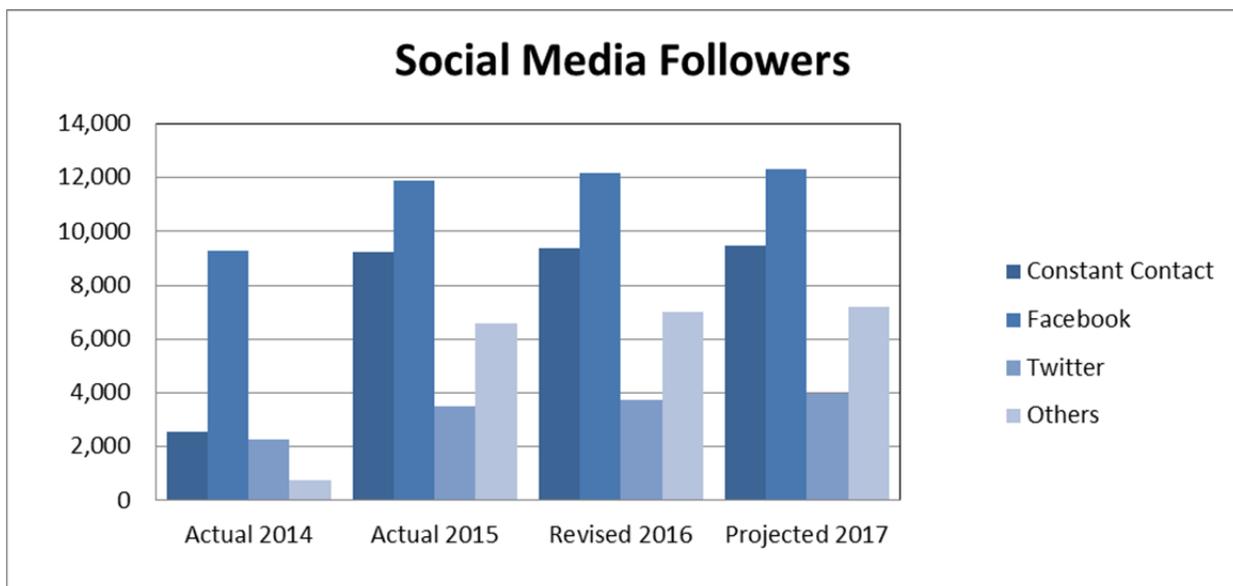
- ❖ In 2016, relocation of the vacant Recreation Services Specialist position to CGA as a Communications Engagement Specialist to allow for a team approach to the marketing and communication efforts for the Recreation Department

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 1: To engage with citizens in an authentic and meaningful way

Objectives

- ❖ Utilize all methods of engagement to strategically inform and interact with internal and external audiences
 - Assist staff and departments with communication and engagement strategy
 - Use social media, video production, the website, and strategically created print pieces to provide information and engage the public
 - Continually update website content to improve the user experience based on analysis of Google Analytics data





Communications and Governmental Affairs

Prior Year Accomplishments

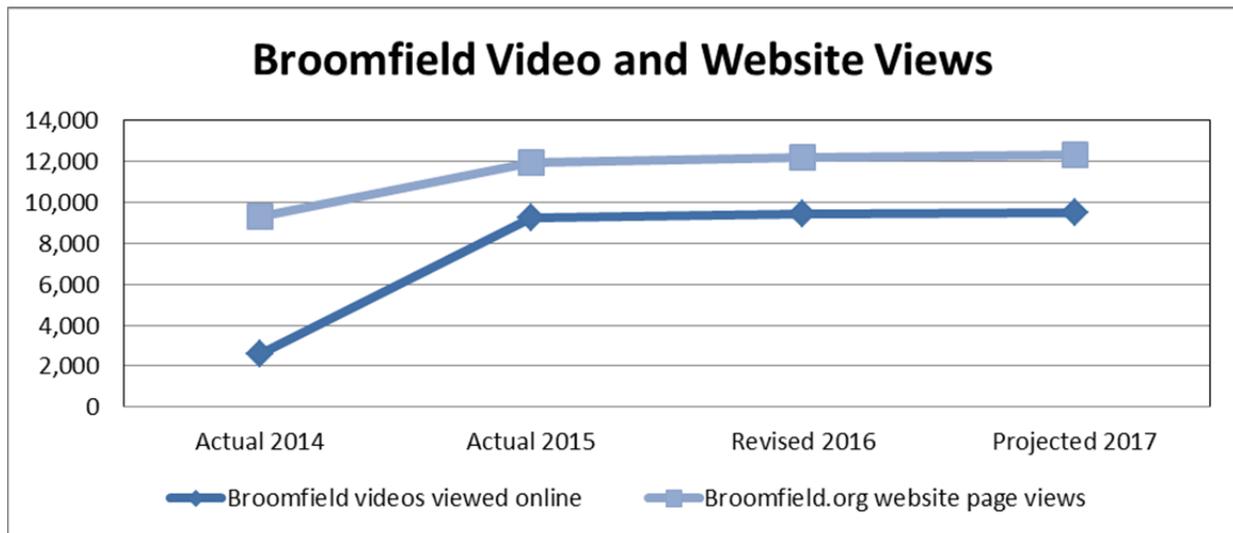
- Both Facebook and Twitter became more pronounced and engaging communication tools
- Focused on adding new and maximizing existing social media accounts to become more pronounced and engaging communication tools
- The City and County of Broomfield Newsletter transitioned to a more cost-effective electronic eNewsletter
- Transitioning to more Digital Marketing versus newspaper, magazine, etc. in order to better reach target audiences with a greater understanding on effectiveness and return on investment
- Facilitated the execution and marketing of the 2015 Community Survey
- Initiated the launch of Broomfield Goes Google transition

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 2: To utilize innovation and technology to connect, engage, and grow Broomfield

Objectives

- ❖ Increase the number of views for Broomfield videos and website through innovative, responsible and effective communication efforts
- ❖ Direct a favorable brand perception within our core audiences, regionally and nationally



Prior Year Accomplishments

- Introduced a new video strategy, focusing on shorter content to encourage viewership across channels, online and on air
- Introduced more robust website analytics system utilizing Google Analytics to improve usability and data-driven decision opportunities
- Finalized vendor selection and contract for the new website design and content management system and initiated the project
- Continued assistance and training to more than 70 web representatives to assure the website was kept current and offered assistance and training for migration to the new website



Human Resources

MISSION

The Human Resources Department's mission is to provide exceptional service by treating all people with respect and dignity, maximizing partnerships and resources, encouraging diversity, and using innovation.

Suzanne Smith, Director
 ssmith@broomfield.org

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SERVICES

Human Resources administers personnel policies and procedures in accordance with the established personnel merit system assuring competitive and equal employment opportunities in order to recruit and retain a dynamic and innovative Broomfield workforce.



The Human Resources Department acts as advocate and sponsor for participants enrolled in the Money Purchase Pension Plans and General Employees' Pension Plan.

The Department assures proper enrollment of participants and assists participants in the resolution of issues relating to asset allocation, loans, vesting, and other plan provisions.

The Department schedules training on retirement issues and provides information relating to plan provisions. Annual reviews are conducted to assure compliance with any changes to the IRS Code. The Human Resources Department also acts as advocate and sponsor for participants enrolled in the Medical Care Expense Plan. The Department assures proper enrollment of participants and assists participants in the resolution of outstanding issues relating to claim payments and eligibility.

The Department prepares and distributes the plan document and provides information relating to plan design, open and/or special enrollment, and claims administration. Claim expenditures are reviewed on a quarterly basis to assess the viability of cost containment measures. Financial data are reviewed on a monthly basis to assure compliance to the Plan's financial objectives.

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	693,557	822,856	812,700	785,959
Supplies & Equipment	4,153	6,320	6,320	6,610
Contractual Services	1,501,985	1,774,777	1,534,476	1,584,447
Total Expenditures	2,199,695	2,603,953	2,353,496	2,377,016



Human Resources

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-16100 Human Resources	859,546	1,055,036	1,058,130	1,011,455
01-16500 City Worker Comp & Unempl. Ins.	860,739	951,895	806,369	849,665
02-16500 County Worker Comp & Unempl. Ins.	242,274	287,409	228,155	245,189
05-16500 Library Worker Comp & Unempl. Ins.	7,700	10,667	10,899	6,928
06-16500 Streets Worker Comp & Unempl. Ins.	70,779	89,613	77,463	85,334
08-16500 HHS Worker Comp & Unempl. Ins.	27,891	38,227	30,742	35,842
40-16500 Water Worker Comp & Unempl. Ins.	75,887	101,310	88,377	84,021
45-16500 Sewer Worker Comp & Unempl. Ins.	54,879	69,796	53,361	58,582
Total Expenditures	2,199,695	2,603,953	2,353,496	2,377,016

POSITION SUMMARY (FTE)

Department Summary		2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
		FT	PT	FT	PT	FT	PT	FT	PT
01-16100	Human Resources	7.00	0.72	7.00	0.72	7.00	0.72	7.00	0.72
Total Positions		7.00	0.72	7.00	0.72	7.00	0.72	7.00	0.72

SIGNIFICANT CHANGES IN 2017

- ❖ In 2016, an increase in Personnel Services of \$119,100
- ❖ In 2016, an increase in temporary hours of \$45,200 and 1,560 hours to provide support for software implementation
- ❖ An increase of \$49,500 in Contractual Services primarily due to an increase in workers' compensation and unemployment insurance.

Strategic Outcome: Engaged and Fiscally Responsible Government

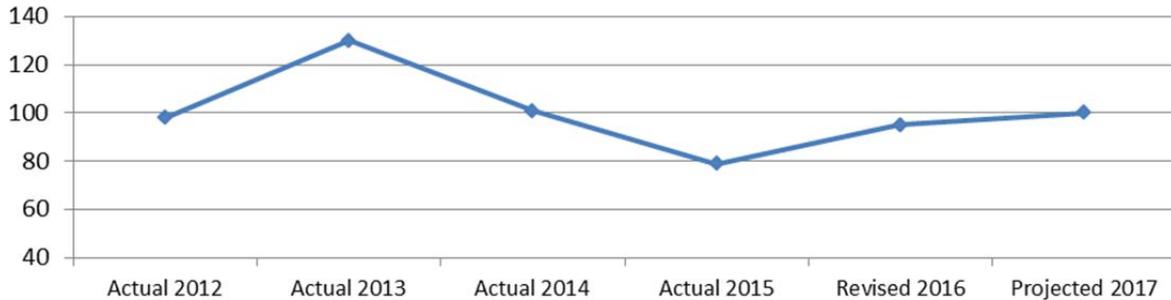
Goal 1: Establish effective and efficient strategies and programs to limit future workers' compensation liability

Objectives

- ❖ Manage Workers' Compensation and Safety programs to qualify for lower rates through the National Council on Compensation Insurance
- ❖ Review Workers' compensation cost reports with department staff and enact plans to minimize future claims



Workers' Compensation Claims



Prior Year Accomplishments

- Experienced the lowest number of workers compensation claims in 2015
- Revised safety manual
- Developed and distributed quarterly and annual workers comp reports

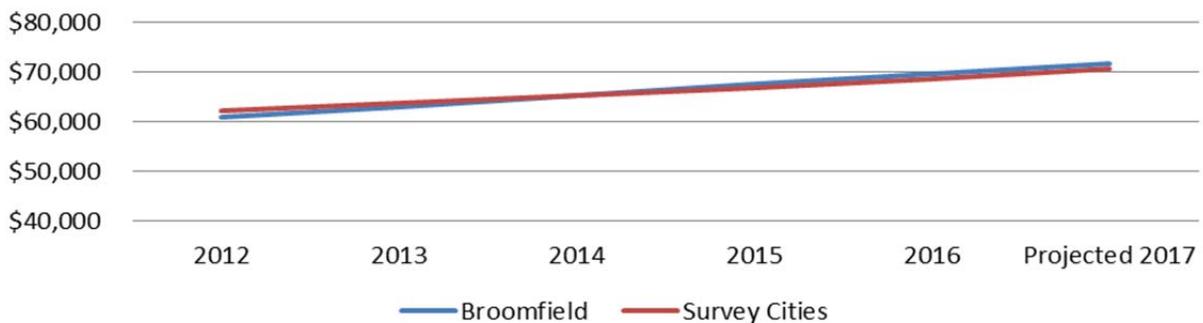
Strategic Outcome: Engaged and Fiscally Responsible Government

Goal 2: Attract and retain effective employees

Objectives

- ❖ Maintain a competitive compensation and benefit package
- ❖ Establish a strategic plan and partnered with departments to increase employee engagement
- ❖ Engage employees in opportunities for meaningful work and career development as measured by employee surveys

Average Salary Comparison





Prior Year Accomplishments

- Maintained a competitive compensation and benefit package
- Successful recruitment of leadership positions including: Chief Technology Officer, Deputy City and County Attorney, Recreation Program Manager, Water Resources Manager, Commercial Appraiser
- Strategically realigned the structure of several divisions to allow for better retention
- Partnered with Communications on LinkedIn, Twitter, Facebook and YouTube to promote job postings and to promote work environment

Strategic Outcome: Engaged and Fiscally Responsible Government

Goal 3: Provide employees the opportunity and educational resources to invest and save for retirement

Objectives

- ❖ Provide ongoing retirement education to employees by providing monthly financial tips and educational sessions
- ❖ Provide trainings for employees on the Empower retirement website and various retirement calculators

Prior Year Accomplishments

- Hired an independent investment advisor for the general employees' pension plan and the deferred compensation plan
- Completed request for services and hired new vendor for recordkeeping services for the general employees' pension plan and deferred compensation plan
- Plan expenses for the general employees' money purchase plan will remain the same but enhanced services will be available for participants in 2016
- Recordkeeping expenses for the deferred compensation plan will be lowered from \$151 per participant per year to \$90 per participant per year (reduced by 67%)

Strategic Outcome: Engaged and Fiscally Responsible Government

Goal 4: Offer a financially viable medical care plan

Objectives

- ❖ Determine advantages and disadvantages of implementing an on-site or near-site clinic
- ❖ Investigate feasibility of switching to a high performance provider network
- ❖ Explore pharmacy benefit manage alternatives

Prior Year Accomplishments

- Recognized as a top 10 Healthiest Employer in the Denver Large market.
- Implemented a State of Slim program. 39 employees completed a 16 week program. 1,210 pounds were lost (average of 31 pounds per participant) which represents an average weight loss of about 14%.



Municipal Courts

MISSION

The mission of Municipal Courts is to provide all individuals with timely, convenient judicial administration services in a courteous, dignified, and respectful manner.

Julie McCarthy, Director
Julie.mccarthy@judicial.state.co.us

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SERVICES

The Broomfield Courts provide municipal and county level of judicial services for the community. The Broomfield Courts offer a one-stop shopping scenario for public services with co-location of courts, police department, and district attorney offices in one building.



2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	392,618	420,370	427,255	400,208
Supplies & Equipment	220	1,500	2,700	2,350
Contractual Services	1,744,493	1,833,797	1,934,979	1,941,375
Total Expenditures	2,137,331	2,255,667	2,364,934	2,343,933

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-15100 Municipal Court	415,138	449,092	455,977	435,433
02-15200 17th District Court	33,550	33,500	33,500	33,500
02-15300 District Attorney	1,688,643	1,773,075	1,875,457	1,875,000
Total Expenditures	2,137,331	2,255,667	2,364,934	2,343,933

POSITION SUMMARY (FTE)

Department Summary	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-15100 Municipal Court	4.00	0.65	4.00	0.65	4.00	0.65	4.00	0.65
Total Positions	4.00	0.65	4.00	0.65	4.00	0.65	4.00	0.65



Municipal Courts

SIGNIFICANT CHANGES IN 2017

- ❖ An increase of \$102,000 in Contractual Services for District Attorney services

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 1: Provide superior service to all Broomfield Municipal Courts customers through timeliness, availability, and job knowledge of court staff

Objectives

- ❖ Monitor and review court functions and operations for accurate processing as established by municipal codes and statutes
- ❖ Maintain appropriate number of staff to ensure efficient and timely processing of cases

Prior Accomplishments

- Set court hours to be open from 7:30 a.m. to 4:30 p.m., including lunch hours, to meet customer demand
- Cross trained staff to meet customer needs
- Offer outside drop box and mail-in payment options

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 2: Build and maintain open communication between Municipal and State judicial officers to provide seamless services to all users

Objectives

- ❖ Coordinate efforts between Clerk of Court and Court Administrator to provide adequate staffing for front counter and telephone inquiries, by establishing schedules that are agreeable to both court operations
- ❖ Court Administrator and Clerk of Court will seek out team-building opportunities for staff to maintain “team” atmosphere

Prior Year Accomplishments

- Held monthly and quarterly meetings with all judges and staff
- Held applicable trainings to allow staff to better assist public and process cases



Assessor

MISSION

Establish fair and equitable property values for all types of property in the City and County of Broomfield in an efficient, respectful, and courteous manner, while providing excellent customer service.

Sandy Herbison, Assessor
sherbison@broomfiled.org

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SERVICES

The Assessor follows the State of Colorado constitution and statutes, which mandate the procedures in determining the fair and equitable values of property, both real and personal. The Assessor uses these values to generate an abstract and certification for the City and County and other taxing authorities, and to provide a tax roll to the Revenue Manager.



MAJOR SERVICE AREAS

- ❖ Reports
- ❖ Abstracts
- ❖ Certification
- ❖ Public Records
- ❖ Property Information
- ❖ Valuation
- ❖ Sales Analysis

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	641,524	688,185	705,049	727,879
Supplies & Equipment	13,469	6,130	6,130	1,550
Contractual Services	51,974	87,190	81,366	144,495
Total Expenditures	706,967	781,505	792,545	873,924

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
02-50700 Assessor	706,967	781,505	792,545	873,924
Total Expenditures	706,967	781,505	792,545	873,924



Assessor

POSITION SUMMARY (FTE)

Department Summary	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
02-50700 Assessor	9.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00
Total Positions	9.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00

SIGNIFICANT CHANGES IN 2017

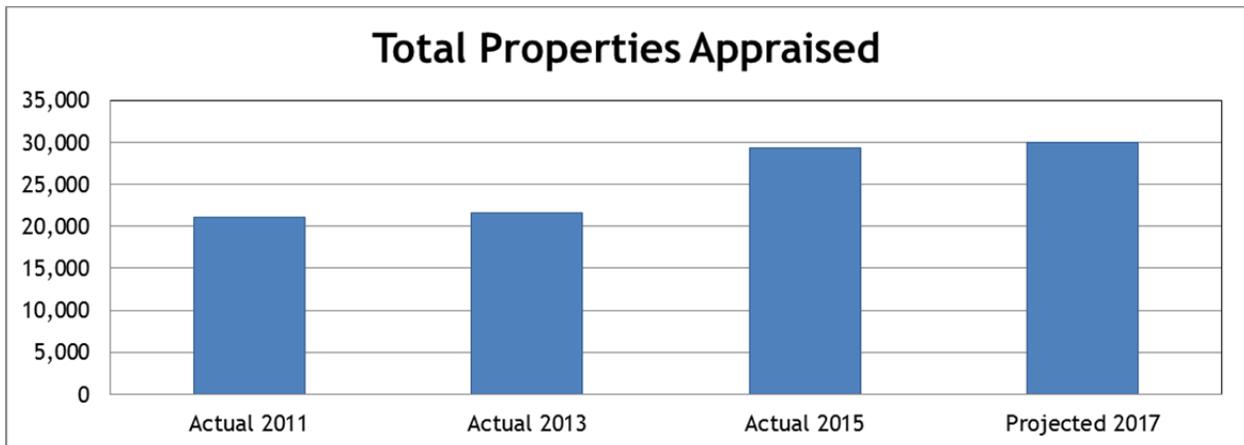
- ❖ An increase of \$35,000 in Contractual Services for a 3D data services contract to produce 3D topological surveys of 101 buildings within Broomfield

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 1: Generate fair and equitable property values

Objectives

- ❖ Operate more efficiently and effectively
- ❖ Generate tax roll
- ❖ Identify, list, and value all real and personal property



*The chart above displays the total number of properties appraised during the year of appraisal

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 2: Complete Management Audit

Objectives

- ❖ Internal Control Monitoring Reports
 - Complete the policies and procedures that govern the audit and review of data used for the valuation of property and documentation of the audit process



Assessor

- ❖ Filing Plan
- Complete the policy and procedure for standard documented filing plan that is followed by all employees

Prior Year Accomplishments

- Completed and implemented a Succession Plan for the department
- Completed and adopted a Policies and Procedures Manual for the department

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 3: Improve Teamwork and Efficiency

Objectives

- ❖ Complete remodel of the floor plan to facilitate collaborative workspace and team interaction
- ❖ Purchase and deploy tablets and laptops to improve staff efficiency in their mobile work environment and reduce costs through limiting required printing

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 4: Restructure Department for Continued Improvement in Staff Qualifications and Credentials

Objectives

- ❖ Complete an organizational change to encourage continued development of all staff and provide opportunities for professional growth
- ❖ Create designated lead positions to encourage team collaboration and create efficient work groups



MISSION

The Finance Department's mission is to safeguard City and County assets, assure legal and fiscal accountability, and provide excellent customer service to both internal and external customers.

Pat Soderberg, Director
psoderberg@broomfield.org

SERVICES

The **Fiscal Services** division is responsible for the administration of all financial record-keeping and reporting functions for the City and County. In accordance with the charter, municipal code, and other regulatory requirements, Fiscal Services accounts for all financial transactions (general ledger, payroll, internal controls, accounts payable, fixed assets, cash/investment management and debt management). Working in partnership with all departments, staff provides financial information to aid decision-making and process workflows to receive and disburse City and County financial resources.



The **Budget** division generates fiscal policies, procedures, and analyses, which ensure accountability of City and County resources. In partnership with departments, Budget monitors and manages all authorized appropriations through the review of revenues and expenditures, including those associated with grants. Budget also provides performance management guidance to promote the efficient and effective use of resources.

The **Risk Management** division oversees the property and liability insurance program for the City and County of Broomfield.

The **Purchasing** division collaborates with the City and County of Broomfield's departments to assure best value acquisitions, ensuring compliance and equity for internal customers, taxpayers and vendors through ethical, transparent, and timely procurements. Purchasing uses all available technologies to reach the greatest number of vendors, while supplying support to our internal customers and taxpayers. It investigates and proposes eligible cooperative procurements available to internal customers for cost saving and environmentally sustainable acquisitions at all spending thresholds. The Purchasing Division also provides contract administration to City and County departments. It audits, educates, and assists them on contractual agreements to ensure equitable risk protection, current legal requirements, efficient project completion, and/or eligible term extensions and amendments.

The **Revenue Management** division oversees the education, licensure, audit, and collection oversight of all businesses required to collect sales and use tax in the City and County of Broomfield. Revenue Management is also responsible for the Treasurer's functions of collection and distribution of property tax, as well as the Public Trustee functions of administering foreclosures and executing the releasing of deeds of trust.

The **Utility Billing** division administers the billing and collection of water and sewer utilities through reading meters, generating bills, processing payments, and managing miscellaneous accounts receivable.



Finance

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015	2016 Original	2016 Revised	2017 Original
	Actuals	Budget	Budget	Budget
Personnel	2,729,135	2,742,007	2,869,043	2,998,199
Supplies & Equipment	12,310	34,576	42,376	32,330
Contractual Services	1,452,334	1,489,323	1,885,327	1,520,543
Misc. Expenditures	16,907	22,900	22,900	23,620
Total Expenditures	4,210,686	4,288,806	4,819,646	4,574,692

Expenditures By Division	2015	2016 Original	2016 Revised	2017 Original
	Actuals	Budget	Budget	Budget
01-50100 Fiscal Svcs	1,235,653	1,239,061	1,290,201	1,301,624
01-50200 Budget	430,273	446,159	475,086	501,506
01-50300 Risk Mgmt	563,668	606,987	618,850	631,787
01-50400 Purchasing	204,209	244,784	290,376	346,331
01-50500 Revenue Mgmt	283,768	291,328	279,931	294,863
02-50300 Risk Mgmt	288,249	259,220	259,220	259,220
02-50500 Revenue Mgmt	397,248	407,394	411,178	410,875
40-50300 Risk Mgmt	98,383	53,500	450,182	53,500
40-50600 Utility Billing	492,045	484,702	487,889	511,623
45-50300 Risk Mgmt	53,679	93,500	93,500	93,500
45-50600 Utility Billing	163,511	162,171	163,233	169,863
Total Expenditures	4,210,686	4,288,806	4,819,646	4,574,692

POSITION SUMMARY (FTE)

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-50100 Fiscal Services	11.40	2.26	11.40	2.26	11.40	1.77	11.40	1.77
01-50200 Budget & Compliance	3.60	0.80	3.60	0.80	4.60	0.00	4.60	0.00
01-50300 Risk Management	1.35	0.00	1.35	0.00	1.10	0.16	1.10	0.16
01-50400 Purchasing	1.65	0.64	1.65	0.64	1.90	1.77	1.90	1.77
01-50500 Revenue Management-City	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
02-50500 Revenue Management-County	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
40-50600 Utility Billing-Water	3.00	1.05	3.00	1.05	3.00	0.98	3.00	0.98
45-50600 Utility Billing-Sewer	1.00	0.35	1.00	0.35	1.00	0.32	1.00	0.32
Total Positions	28.00	5.10	28.00	5.10	29.00	5.00	29.00	5.00



SIGNIFICANT CHANGES IN 2017

Fiscal Services

- ❖ In 2016, an increase of \$13,400 in Personnel for a Temporary Payroll position to help with software implementation

Budget

- ❖ In 2016, an increase of \$13,800 in Personnel for a Budget Intern
- ❖ In 2016, an increase of 0.20 FTE and \$13,900 in Personnel to change a part time Budget Analyst position to full time

Risk Management

- ❖ In 2016, \$396,700 in Contractual Services for FEMA related expenses rolled forward from the 2013 flood
- ❖ In 2016, an increase of \$9,000 in Personnel for a Risk Management Intern

Purchasing

- ❖ An increase of 0.80 FTE and \$85,800 in Personnel for a limited-appointment Procurement Specialist position

Revenue Management

- ❖ No significant changes

Utility Billing

- ❖ An increase of \$19,200 in Contractual Services for increased third-party credit card processing fees

FISCAL SERVICES

Strategic Outcome: Engaged and Fiscally Responsible Government

Goal 1: Communicate financial information on the City and County of Broomfield

Objectives

- ❖ Publish accurate and timely monthly financial reports
- ❖ Publish a Comprehensive Annual Financial Report (CAFR) each year
- ❖ Implement all Government Accounting Standards Board requirements by effective dates noted in the standard

Prior Year Accomplishments

- Closed all reporting periods on time
- Received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting award
- Had no material corrections to prior-month entries



Finance

- Received a clean opinion on both the City and County’s financial statements and Single Audit

BUDGET

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 1: Develop and produce an Annual Budget Document

Objectives

- ❖ Establish a fiscal philosophy which responds to economic conditions and generates a balanced budget by the fall of each year
- ❖ Redesign the department chapters in the Budget Document for a fresh new look

Prior Year Accomplishments

- Received GFOA Special Performance Metrics Recognition for the 2015 Budget Document

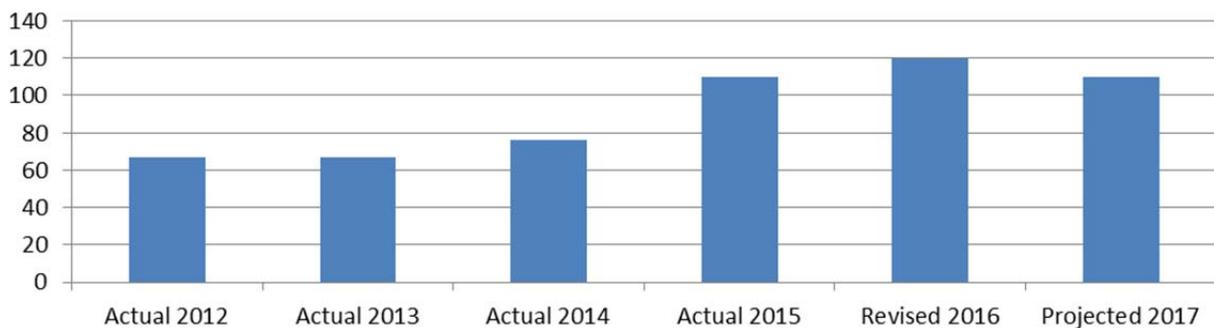
Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 2: Measure fiscal responsibility in accordance with the Annual Budget

Objectives

- ❖ Compare and review departmental actual to budget reports on a monthly basis
- ❖ Analyze revenue collections throughout the year as compared to budget forecast
- ❖ Prepare and analyze monthly revenue reports as measured by the percent of change in revenue from the prior years

Number of Decision Package Proposals Submitted



Prior Year Accomplishments

- Processed 110 decision packages in 2015 for the 2016 budget cycle



RISK MANAGEMENT

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 1: Protect the assets of the City and County of Broomfield

Objectives

- ❖ Reduce and mitigate the potential for loss to the City and County of Broomfield
- ❖ Partner with each department to encourage a risk management philosophy

Prior Year Accomplishments

- Updated insurance requirements for vendors and contractors
- Developed and implemented new claim forms to gather relevant information
- Developed and implemented claims tracking spreadsheets to capture claims data
- Began implementation of building inspection program

PURCHASING

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 1: Maintain an efficient, cost effective, and accountable procurement process for the City and County of Broomfield

Objectives

- ❖ Provide outcome efficiencies for internal customers
- ❖ Demonstrate value-added cost savings through procurement

Prior Year Accomplishments

- The Procurement Code was updated through Ordinance No. 2010 approved by Council. The Procurement Manual and Desk Manual with interactive forms were published on the Digital Dashboard to reflect requirements of the newly approved ordinance
- Staff maintained an active role in the HRIS system as a service procurement

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 2: Provide contractual support to citywide staff

Objectives

- ❖ Accurately process agreements and term extensions in a timely fashion



Finance

- ❖ Increase the percentage of completed contract documents attached to purchase order requests by working with designated end users

Prior Year Accomplishments

- Conducted training classes for other divisions to instruct on the impacts of revised procurement policies and procedures
- Implemented interactive contract and contract amendment templates

REVENUE MANAGEMENT

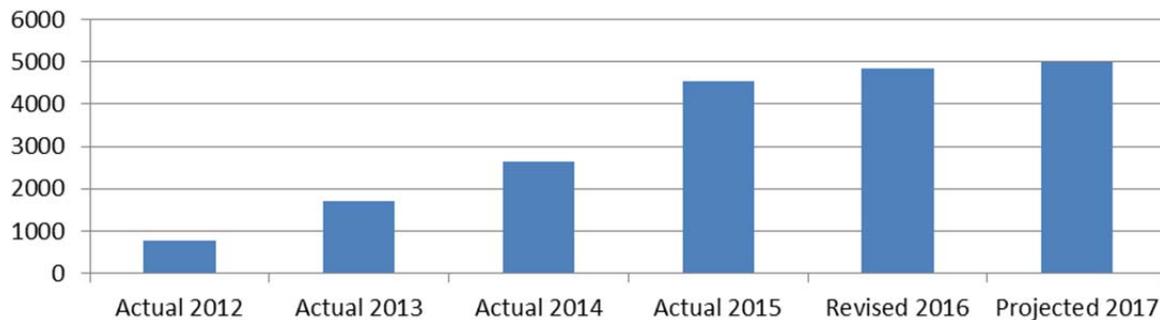
Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 1: Enhance sales tax division operation by constantly exploring and improving sales tax reporting mechanisms

Objectives

- ❖ Reduce the number of unlicensed vendors operating in the City and County of Broomfield
- ❖ Track delinquent accounts and collections with the Innoprise Software

Online Sales Tax Filings



Prior Year Accomplishments

- Achieved an all-time high record of 4,542 returns filed through Citizen Access online system
- Started collecting sales tax on business purchases of tangible personal property in 2012. As a result of this new enforcement, \$169,986 of additional sales tax has been collected

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 2: Improve and enhance overall compliance in sales tax reporting by diligently selecting and conducting sales tax audits

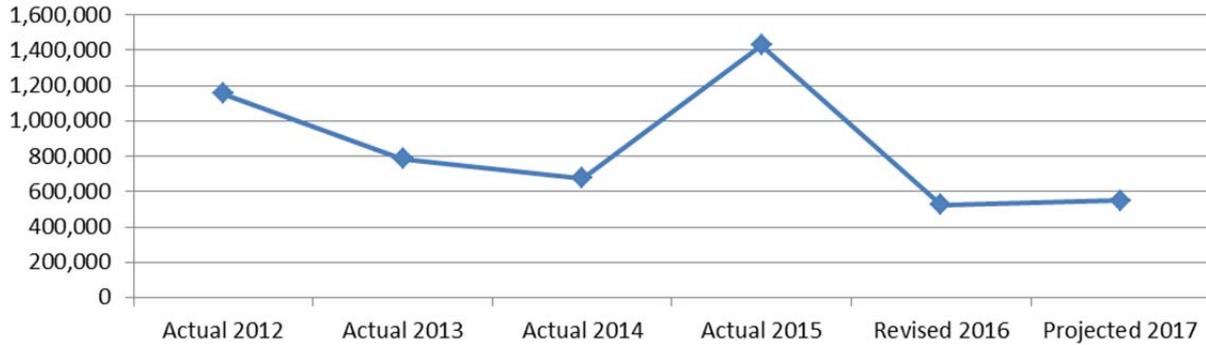
Objectives



Finance

- ❖ Improve audit candidate selection
- ❖ Achieve audit revenue over expenditure by at least 2 to 1 ratio

Sales Tax Audit Revenue



UTILITY BILLING—WATER AND SEWER

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 1: Process utility billing on time

Objectives

- ❖ Ensure electronic bills are sent to mail-processing vendor by the weekly deadline
- ❖ Educate customers about e-billing program through the City and County website, messages on utility bills, and customer contact

Prior Year Accomplishments

- Service disconnections decreased by 7%



Information Technology

MISSION

Works in partnership with all City and County departments to advance the delivery of cost-effective and innovative public services through coordinated application of information technology planning, services, education, and security while providing excellent customer service to both internal and external customers.

Ernesto Chavez, Director
echavez@broomfield.org

SERVICES

The **Programming and Applications** division performs business process analysis, consultation, and project management for new applications and databases written in-house or procured from a third party; new application development and maintenance, current application maintenance and enhancement, legacy system application migration and maintenance, vendor-provided application contract management and integration; and database development.



The **Administration** division provides direct support to all Information Technology divisions. This includes budget and accounting activities and all City and County technology purchasing. The administration division also includes Information Security which provides risk assessment and information security management services to the City and County and the public.

The **Client Services** division provides first-level support, end-user training, and peripheral support to all City and County of Broomfield employees. The help desk also provides 24/7 computer support for all departments.

The **Operations** division designs, implements, and manages state of the art data and voice networks. This includes mainframe, data storage and server systems, e-mail/voice mail systems, WAN/LAN routers and switches, firewall and internet filtering, intrusion detection and prevention, security policies and role-based data access control, data backups and restores, business continuity, indoor cabling, wide area network connections, wireless networks and outdoor cabling, including underground fiber-optics.

The **Telecommunications** division designs, implements, and manages all telecommunications technology and provides 24/7 support for employees and citizens. This includes all telecommunications infrastructure plans and phone systems for all City and County facilities.

The **Geographical Information System (GIS)** division implements spatial data policies, procedures, and standards to ensure that Broomfield staff and citizens have access to current and accurate spatial information. Further, GIS provides technical leadership, spatial data management, and project coordination to improve the quality and lower the cost of services provided by the City and County of Broomfield through the effective application of geospatial data and systems. GIS also provides intergovernmental coordination and data exchange with-in the geospatial community.

The **Project Management** division provides project management and business consulting services to the City and County so staff can make more informed business decisions and reliably achieve business objectives.



Information Technology

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	1,977,284	2,417,705	2,243,385	2,465,086
Supplies & Equipment	218,769	216,103	275,903	285,295
Contractual Services	1,150,831	1,678,061	1,691,874	2,592,770
Capital Outlay	0	0	135,000	0
Total Expenditures	3,346,884	4,311,869	4,211,162	5,343,151

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-18000 IT Administration	0	467,373	405,778	953,321
01-18100 IT Applications	1,014,125	1,187,500	1,155,312	0
01-18200 IT End User Support	697,219	832,275	766,299	0
01-18300 IT Operations	945,438	757,355	972,294	0
01-18400 IT Telecom.	338,295	390,161	390,752	0
01-18500 IT GIS	351,807	457,803	438,059	0
01-18600 IT Project Management	0	219,402	217,668	0
01-18700 IT Development and Operation	0	0	0	4,389,830
Total Expenditures	3,346,884	4,311,869	4,346,162	5,343,151

POSITION SUMMARY (FTE)

Department Summary	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-18000 IT- Administration	0.00	0.00	3.00	0.50	3.00	0.50	6.00	0.50
01-18100 IT- Applications	6.66	0.50	5.00	0.00	5.00	0.00	18.00	0.00
01-18200 IT- Client Services	3.66	0.00	6.00	0.00	6.00	0.00	0.00	0.00
01-18300 IT- Operations	5.68	0.00	4.00	0.00	4.00	0.00	0.00	0.00
01-18400 IT- Telecommunications	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
01-18500 IT - GIS	2.00	0.00	3.00	0.00	3.00	0.00	0.00	0.00
01-18600 IT- Project Management	0.00	0.00	2.00	0.00	2.00	0.00	0.00	0.00
Total Positions	19.00	0.50	24.00	0.50	24.00	0.50	24.00	0.50

SIGNIFICANT CHANGES IN 2017

- ❖ The department reorganized resulting the reduction of number of divisions
- ❖ An increase of \$116,100 for increase Software as a Service (SaaS) fees for various software



Information Technology

- ❖ An increase of \$133,000 in Contractual Services for annual fees associated with Google (SaaS)
- ❖ Increase of \$282,500 in Contractual Services for annual fees associated with Human Resource and Payroll software (SaaS)
- ❖ Increase of \$100,000 in Contractual Services for increased network security services
- ❖ Increase of \$148,000 in Contractual Services for annual computer server fees; this cost is being moved from the Capital Budget to the Operation Budget as these costs are converted to SaaS
- ❖ Increase of \$40,000 in Contractual Services for aerial GIS photographs and LiDAR projects
- ❖ An increase of \$60,000 in Equipment - Electronics for firewall equipment purchase
- ❖ An increase of \$75,000 for additional Assessor software to be used for Cost Approach valuations (SaaS)

Strategic Outcome - Responsive and Fiscally Responsible Government

GOAL 1: Provide excellent responsive customer service and support.

Objectives

- ❖ Establish high standards and promoting a 'customer first' environment.
- ❖ Provide effective access and use of existing data sources to support multi-dimensional analysis and use across platforms and business functions

Prior Year Accomplishments

- Implemented international standards to organize work and develop consistent performance goals.
- Increased accounting of support requests and reduced the average time to complete requests by 8 days.
- Implemented a change review process increasing collaboration across technical teams.

Strategic Outcome - Responsive and Fiscally Responsible Government

GOAL 2: Ensure a reliable information systems environment

Objectives

- ❖ Maintain detailed account of equipment and software licensing for proactive life-cycle planning
- ❖ Establish a Maintenance Management program which includes a detailed scheduled of tasks and activities designed to identify errors early and avoid significant outages.

Prior Year Accomplishments

- Completed physical inventory of PCs and began developing life cycle programs to sustain current and future requirements.



Information Technology

- Developed standards for personal computers to enhance mobility, responsiveness, and performance for all City and County functions.
- Standardized and reduced maintenance and use costs for printing.

Strategic Outcome - Responsive and Fiscally Responsible Government

GOAL 3: Support Staff, Citizen, and Business Access to Technical Services

Objectives

- ❖ Engage in major initiatives to provide access to emerging technologies with support to coordinate, lead, manage, and inspire healthy adoption of change.
- ❖ Promote, develop and extend technologies to enhance business functions through the use of data centric platforms.

Prior Year Accomplishments:

- Established the City and County Technology Strategic Advisory Board as the initial collaborative team to develop comprehensive governance for technology across the City and County
- Actively engaged in over 81 projects delivering 33 to completion
- Developed and published the first IT Strategic Roadmap outlining a consistent methodology to enhance services and prepare for future growth

Strategic Outcome - Responsive and Fiscally Responsible Government

GOAL 4: Protect City and County Data with a Secure Information Technology Environment.

Objectives

- ❖ Develop, establish and maintain a security program based on standards, procedures and guidelines
- ❖ Conduct an internal review to identify and address exposures to accidental or intentional destruction, disclosure, modification, or interruption of information.

Prior Year Accomplishments

- Established the first IT security focused position in creating the Chief Information Security Officer for the City and County of Broomfield.
- Collaborated with an independent IT security auditor to perform an assessment and provide a basis to develop a comprehensive IT security program.

Strategic Outcome - Responsive and Fiscally Responsible Government

GOAL 5: Provide administrative support based on standards and best practices.



Information Technology

Objectives

- ❖ Maintain accurate records and files for contract management and financial planning.
- ❖ Use team-based approach with internal and external customers, vendors and contractors to maximize communication.

Prior Year Accomplishments:

- Restructured the IT Department to increase collaboration and improve alignment with delivery of services.
- Improved standard agreement language to support implementation and sustainment of technology purchases
- Delivered strong contract negotiation to obtain the best value for equipment and services avoiding over \$200K in fees.



Community Development

MISSION

Assure that development and redevelopment within the community occur in such a manner as to enhance and complement Broomfield. Work with the community to assure that established standards are met for property maintenance. The Department will work with and be a resource for the community, City and County departments, and others for reliable, accurate, and objective information in preparing and implementing adopted programs, City plans, ordinances, standards and regulations, policies, data trends, and related areas of professional expertise. We will ensure that projects built throughout the community are built to a high level of quality.

Dave Shinneman, Director
dshinneman@broomfield.org

SERVICES

The **Community Development Administration** division provides leadership and coordination for the six divisions of the Community Development Department: Planning, Engineering, Building Inspections, Geographical Information Systems, Capital Improvement Projects, and Code Compliance. All aspects of development projects and construction within Broomfield are regulated and overseen within this division. The division also provides long-range transportation planning and pursues funding for Broomfield projects.



The **Planning** division administers the City and County of Broomfield's Comprehensive Plan and land use regulations. It directs, develops, and coordinates the preparation of long and short range plans for neighborhoods, districts, corridors, or large geographic areas. Planning also processes and reviews applications for new development and redevelopment while implementing and administering City and County of Broomfield adopted land use policies, standards, and ordinances. The division provides advice and consultation regarding the best current urban design and planning principles and practices to the City Council, the Urban Renewal Authority, the Planning and Zoning Commission, other agencies and departments, and the general public. Also, the division provides information on Broomfield's demographics and coordinates planning efforts with other local, regional, and state agencies.

The **Engineering** division provides infrastructure and traffic/transportation planning, technical support to the public, development review, and construction inspection in accordance with Broomfield standards and specifications. This work includes infrastructure master planning, construction document review, inspection of construction work, and maintenance of records for transportation and utility systems.

The **Building** division is responsible for ensuring that building construction complies with City codes through plan review services, field inspection, and administrative support. This is accomplished by accurate record keeping, reporting, code updates, timely response to citizen concerns, and education of the public.

The **Geographic Information System (GIS)** division provides GIS/mapping service for citizens, employees, and guests of the City and County of Broomfield. The data is prepared, stored, and distributed to the customers in either electronic or physical formats. The GIS division also produces, broadcasts, and records the Study Sessions and City Council meetings.



Community Development

SERVICES continued

The Capital Improvement Program (CIP) division is responsible for the management of capital construction projects in the CIP, Open Space and Parks, Service Expansion, Conservation Trust, and Urban Renewal funds. The division acts as Broomfield's infrastructure builder and works closely with Community Resources, Public Works, and the other divisions within Community Development, as well as the end users of the projects, including the public and other agencies. The projects are managed from initial concept through design, construction, and warranty periods with an emphasis on quality while minimizing costs and construction impacts to the citizens of Broomfield.

The Code Compliance division enforces municipal ordinances to protect and enhance the quality of Broomfield neighborhoods. It also provides information to citizens on the importance of maintaining quality neighborhoods.

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	4,231,053	4,437,060	4,506,407	4,815,617
Supplies & Equipment	24,932	42,150	48,147	53,649
Contractual Services	178,254	212,812	211,062	225,317
Capital Outlay	0	1,000	0	500
Total Expenditures	4,434,239	4,693,022	4,765,616	5,095,083

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-19100 Administration - Com. Dev.	442,471	487,230	493,571	550,543
01-19200 Planning	640,274	651,594	664,134	751,375
01-19300 Engineering	873,482	1,041,658	1,065,025	1,095,736
01-19400 Building Comm Inspections	869,877	838,728	924,199	962,265
01-19600 GIS - City	255,823	282,827	284,967	294,563
01-19700 Code Compliance	365,987	361,208	363,177	368,271
01-19800 CIP	768,131	869,568	807,775	906,007
01-19900 Oil and Gas Inspections - City	57,922	0	0	0
02-19600 GIS - County	160,272	160,209	162,768	166,323
Total Expenditures	4,434,239	4,693,022	4,765,616	5,095,083



Community Development

POSITION SUMMARY (FTE)

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-19100 Administration	3.00	0.80	3.00	0.80	3.00	0.80	3.00	0.80
01-19200 Planning	5.50	0.80	5.50	0.80	5.50	0.80	6.50	0.80
01-19300 Engineering	7.50	2.13	8.50	2.13	9.50	1.38	9.50	1.38
01-19400 Building Inspections	10.00	0.00	10.00	0.00	11.00	0.50	11.00	0.50
01-19600 GIS - City	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00
02-19600 GIS - County	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
01-19700 Code Compliance	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
01-19800 Capital Improvements Admin.	5.50	1.40	5.50	1.40	5.50	1.40	6.50	1.40
Total Positions	40.00	5.13	41.00	5.13	43.00	4.88	45.00	4.88

SIGNIFICANT CHANGES IN 2017

Administration

- ❖ An increase of \$31,320 in Personnel Services for the addition of one temporary Administrative Technician I position to work a total of 1,560 hours to help with administrative tasks in all Community Development Divisions

Building Inspections

- ❖ In 2016, an increase of 1.0 FTE and \$39,438 in Personnel Services and \$3,511 in Supplies for the addition of one Plans Analyst position
- ❖ In 2016, an increase of .50 FTE and \$14,864 in Personnel Services for the addition of one part-time Permit Technician position
- ❖ In 2016, an increase of \$10,500 in Personnel Services for additional overtime

CIP

- ❖ An increase of 1.0 FTE and \$101,975 in Personnel Services for the addition of one CIP Project Manager position

Engineering

- ❖ An increase of 0.05 FTE and \$10,188 in Personnel Services for the addition of 104 hours to the Civil Engineer PE position changing the status to Health Care Eligible
- ❖ An increase of .20 FTE and \$11,266 in Personnel Services to convert the part-time position to full time

Planning

- ❖ An increase of 1.0 FTE and \$71,086 in Personnel Services for the addition of one Planner I position

COMMUNITY DEVELOPMENT ADMINISTRATION

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 1: Assure regional, state, and federal plans include transportation needs

Objectives

- ❖ Maintain Broomfield's presence and input in the decision-making process, and ensure that Broomfield's projects are included in short and long term plans



Community Development

- Attend regional, state and federal meetings representing Broomfield and Advocating for transportation needs
- ❖ Promote better bus services for residents of Broomfield
 - Advocate for existing bus services and for new services to be added

Administration	Type	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Number of Advisory Committee Meetings	Output	10	10	11	9	10	10
Number of interagency Meetings Attended by Broomfield	Output	160	152	157	176	175	175

Prior Year Accomplishments

- Represented Broomfield at state-level Regional Transport District (RTD) meetings
- Served on board of US 36 commuting solutions
- Worked with RTD to assure a high level of US 36 Bus Rapid Transit service and for improvements to RTD bus stops and bus services.
- Participated in meetings for the State Highway 7 Planning and Environmental Linkages (PEL) Study, the North Area Mobility Study (NAMS), and the Sustainable Communities Initiative (SCI) Northwest Corridor Working Group

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 2: Obtain funding for construction and operation of Broomfield's transportation projects

Objectives

- ❖ Secure funding for transportation projects for SH 7 and I-25
 - Search and apply for grants for transportation projects

Prior Year Accomplishments

- Secured funding for Call-n-Ride expansion
- Facilitated approval of Public Utilities Commission for 120th Avenue Connection
- US 36 Express Lanes and Bike Lanes open to FlatIron Crossing
- Final Phase of 120th Avenue Connection Underway

PLANNING

Strategic Outcome: Responsive and Fiscally Responsible Government

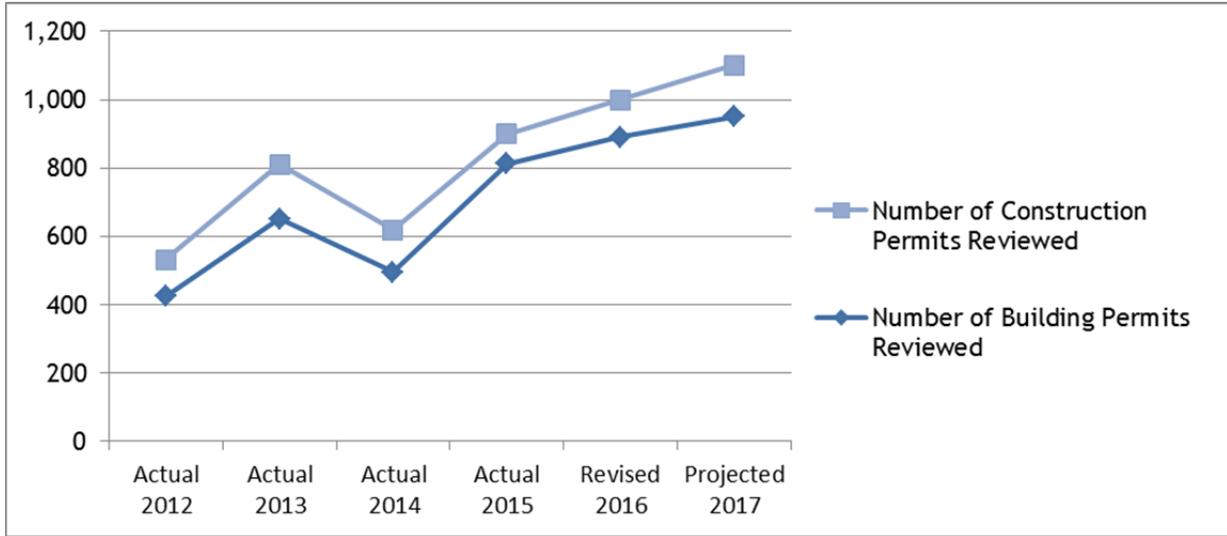
Goal 1: Provide timely and accurate processing of all development applications filed with the Planning division

Objectives

- ❖ Prepare first review comments on 75% of development applications within six weeks of submittal
 - Prepare and deliver referrals within one week of receipt of a complete application
 - Process development applications within 26 weeks of submittal



Community Development



Prior Year Accomplishments

- Ninety-two percent of all development applications had first-review comments processed within six weeks of a completed submittal
- Seventy-five percent of all development applications were processed within 26 weeks

Strategic Outcome: Economic Vitality

Goal 1: Review all development applications for consistency with applicable community plan(s).

Objectives

- ❖ Review all development applications for consistency with applicable community plan(s)
 - Review development proposals for compliance with Comprehensive Plan goals
- ❖ Review and update plans to be consistent with community objectives
 - Update the Land Use Map, Sub-Area Plan Maps, and Urban Growth Boundary Map per Council approval
- ❖ Administer and update the Broomfield Comprehensive Plan, Urban Renewal Plans, and Sub-Area Plans

Prior Year Accomplishments

- Reviewed and processed a site development plan for Broomfield Corners III along West 120th Avenue for retail and restaurant uses (two building totaling 12,800 sq. ft.)
- Reviewed and processed a site development plan for the Goodwill Retail building along West 120th Avenue (20,000 sq. ft.)
- Reviewed and processed a site development plan for the City and County of Broomfield Health and services Building at Spader Way and East 1st Avenue (43,200 sq. ft.)
- Reviewed and processed a site development plan for Colorado General Hospital in the Arista development (86,000 sq. ft.)
- Reviewed and processed the Anthem Filing No. 22 final plat for 129 single-family lots
- Reviewed and processed a site development plan for Holiday Inn Express (126 rooms) at Parkway Circle



Community Development

- Prepared 19 City Council memorandums for concept review discussions

ENGINEERING

Strategic Outcome: Economic Vitality

Goal 1: Manage development responsibly.

Objectives

- ❖ Perform timely reviews of construction documents
 - Review 95% of construction documents within 30 days
- ❖ Perform a satisfactory level of construction inspection
- ❖ Update Standards and Specifications
- ❖ Maintain current water system model

Engineering	Type	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Number of Grading, Over-Ex and PPIP Permits	Output	360	363	379	461	461	434
Development Reviews	Output	39	33	43	42	48	48
Number of Traffic Engineering Studies	Output	134	229	171	163	163	166
Number of Special Projects	Output	12	20	18	16	18	17
Number of Construction/Final Acceptances	Output	23	30	30	26	26	27
Number of Building Permit Grading Plans Reviewed	Output	256	429	481	550	550	527
Number of Construction Plans Reviewed	Output	147	186	190	159	159	178
Number of Floodplain Permits Reviewed	Output	N/A	N/A	20	34	34	29

Prior Year Accomplishment

- Reviewed 100% of Construction Documents within 30 days
- Inspected 59 Dry Utility Permits
- Processed two Letter of Map Revisions and 34 floodplain permits
- Processed 26 Construction and Final Acceptances
- Performed 163 Traffic Engineering Studies

BUILDING INSPECTIONS

Strategic Outcome: Economic Vitality

Goal 1: Provide accurate and timely plan review to identify discrepancies with adopted codes

Objectives

- ❖ Complete initial plan review of new single-family dwellings and tenant finishes within 21 days of submittal 90% of the time
 - Review tracking information recorded in software system each month

Building	Type	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Percent of Plan Reviews Completed Within 21 Days of Submittal	Effectiveness	95	95	95	75	75	75
Percent of Inspections Performed Within 24 Hours of Request	Effectiveness	99	99	99	60	70	70



Community Development

Prior Year Accomplishment

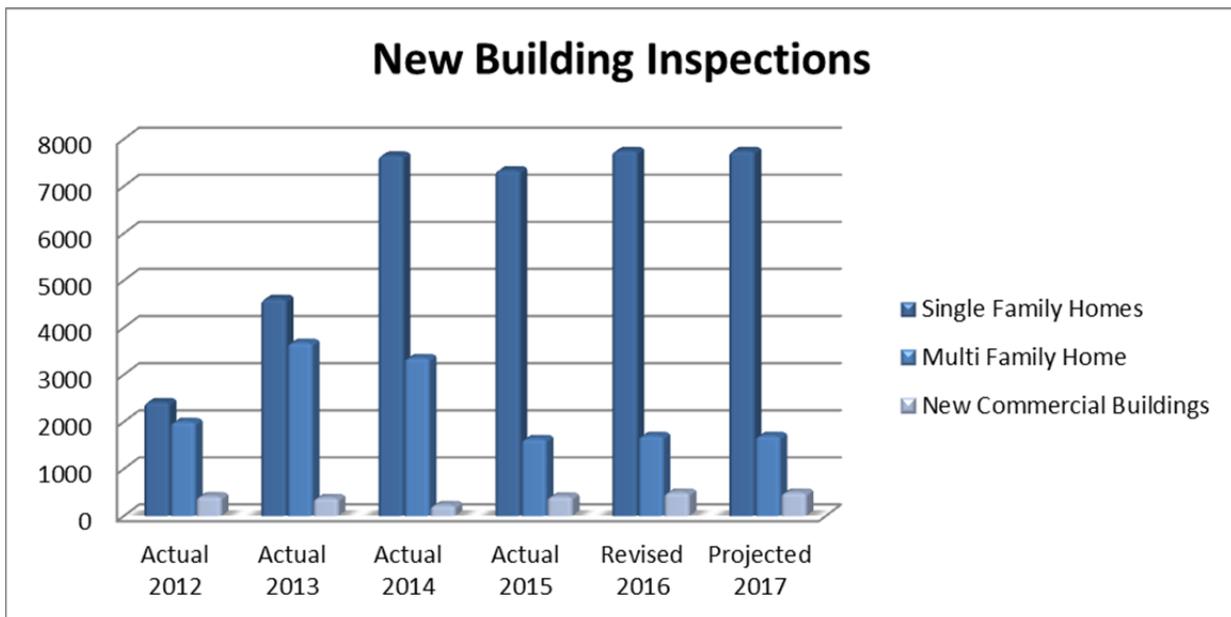
- Completed first-plan review on new house permits and tenant finish permits within 21 days of submittal 75% of the time

Strategic Outcome: Economic Vitality

Goal 2: Provide timely inspections to assure compliance with codes

Objectives

- ❖ Respond to inspection requests at site within 24 hours 95% of the time
 - Review tracking information recorded in software system each month



Prior Year Accomplishments

- Performed next-day inspections 60% of the time

GEOGRAPHIC INFORMATION SYSTEM (GIS)

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 1: Create, produce, and maintain mapping projects, as requested

Objectives

- ❖ Compile existing data, create draft for review, and present finished project to customer by due date
 - Vicinity maps and 500-foot buffer requests will be completed on or before the deadline 95% of the time
 - 95% of all development submittal reviews will be completed by the requested due date



Community Development

Geographic Information System (GIS)	Type	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Number of Vicinity Maps and 500' Buffer Requests Received	Input	N/A	252	359	250	350	350
Percentage of Vicinity Maps and 500' Buffer Requests Completed within the Deadline	Output	N/A	100%	100%	100%	100%	100%
Number of Planning Submittals Received	Input	N/A	147	145	168	140	130
Percentage of Planning Submittals Completed within the Deadline	Output	N/A	99.32%	99.24%	98.81%	95%	95%

Prior Year Accomplishments

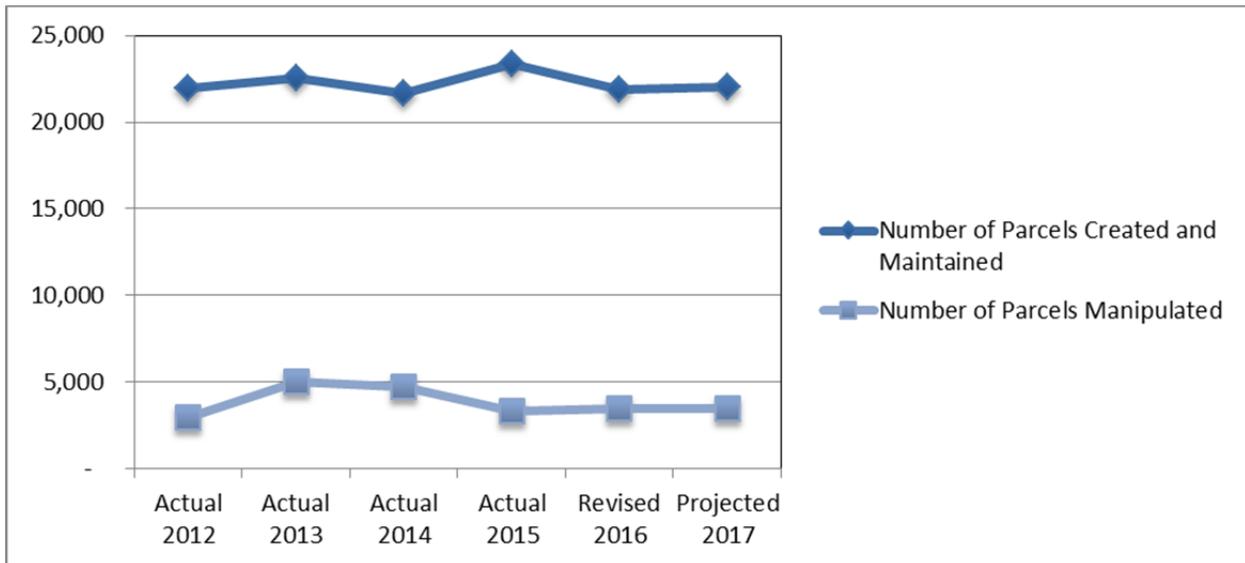
- GIS staff created over 3,200 maps and GIS documents for staff and the public
- Created more than 250 vicinity maps for Council memos and other reports
- Assisted with election mapping and 2016 predicted population numbers by Ward map

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 2: Create and maintain the parcels for the City and County of Broomfield

Objectives

- ❖ Represent the accurate current boundary for all parcels in the City and County of Broomfield
 - Create new parcels by splitting existing parcels or joining existing parcels
- ❖ Process parcel join or split, create new parcels and update parcel layer
 - Identify whether or not parcel boundaries will be affected by the modifications requested in recorded documents received from Central Records



Prior Year Accomplishments

- Broomfield GIS is currently maintaining over 23,300 parcels
- GIS staff manipulated approximately 3,300 parcels in 2015

CAPITAL IMPROVEMENTS PROGRAM ADMINISTRATION

Strategic Outcome: Responsive and Fiscally Responsible Government

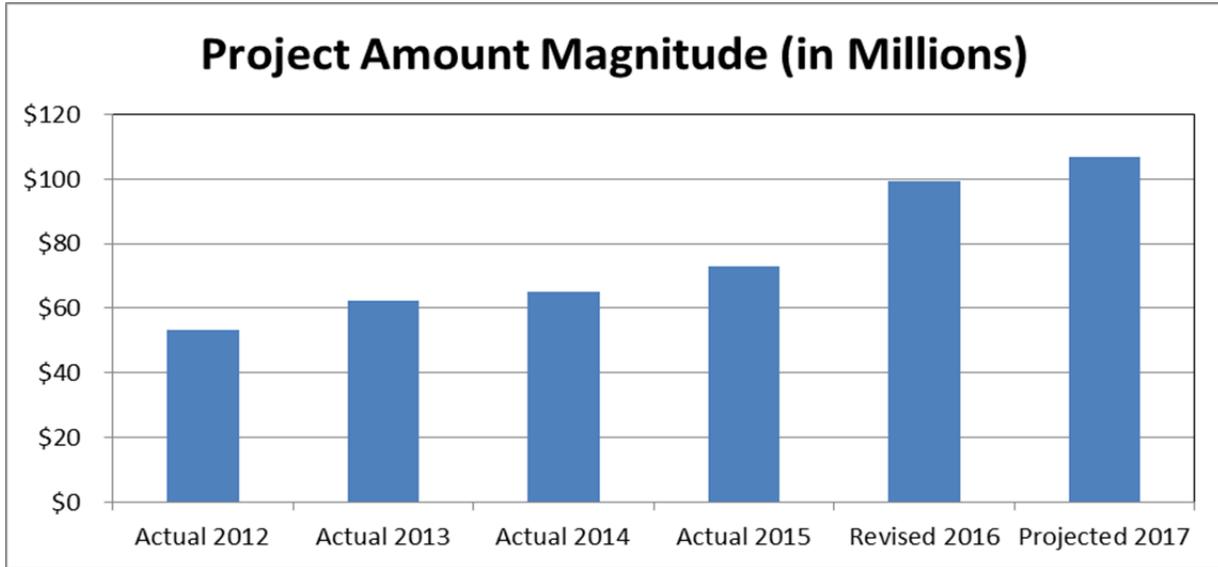
Goal 1: Demonstrate fiscal responsibility with public funds for capital improvement projects.



Community Development

Objectives

- ❖ Construct high-quality capital improvement projects within budget constraints
 - Research alternatives and implement the highest and lowest-cost project elements
- ❖ Develop the best possible plans prior to construction
 - Hire the most qualified design consultants for each project
 - Increase spending during the design phase to decrease spending during the construction phase



Prior Year Accomplishments

- Completed the Depot Museum Rehabilitation project
- Completed construction of the Broomfield Trail from Sheridan Boulevard to Lowell Boulevard
- Started construction on the new Health and Human Services Building
- Started construction on the Zuni Chlorine Station Remodel
- Worked with Finance Department Staff on the CIP 5-Year Budget process

Strategic Outcome: Facilities and Effective Transportation Infrastructure

Goal 1: Develop capital improvement project designs and schedules to meet City Council, City Management, and users' expectations.

Objectives

- ❖ Identify and include all appropriate stakeholders in the project development process
 - Monitor, manage, and communicate schedule risks on a monthly basis to achieve key project milestones

Prior Year Accomplishments

- Completed the Brainard Drive Relocation project
- Completed major drainage culvert replacements under Indiana Street, the BNSF Railroad and W. 168th Avenue
- Worked with the Colorado Department of Transportation (CDOT) on the \$312 million US 36 Managed Lanes and Bridge Replacement projects



Community Development

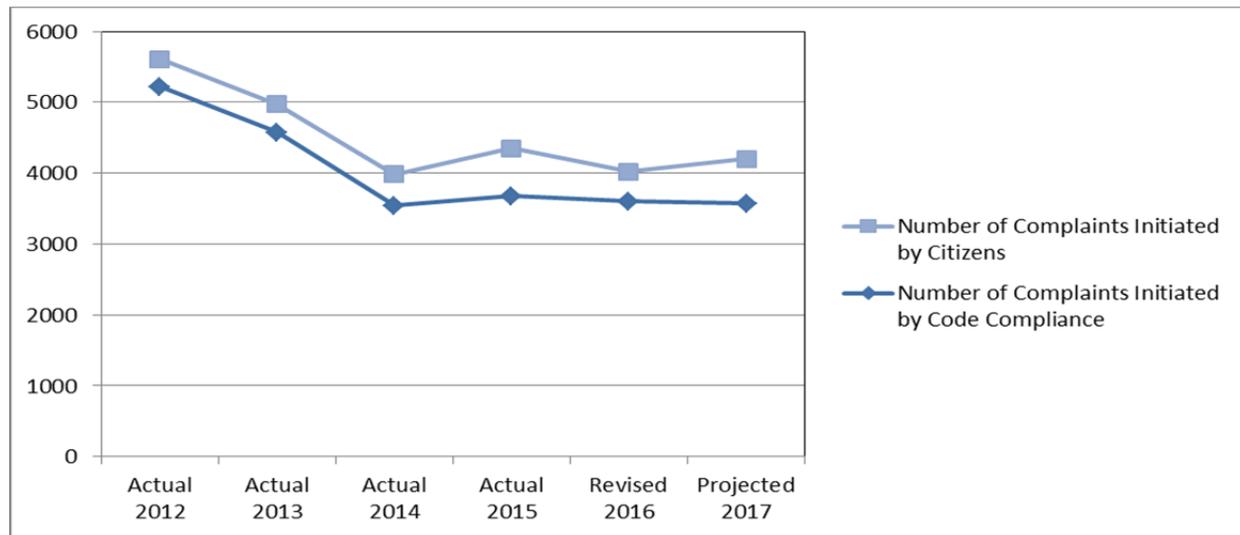
CODE COMPLIANCE

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 1: Minimize citizen complaints

Objectives

- ❖ Maintain citizen complaints below 20% of total cases
- ❖ Address neighborhood violations using officer-initiated cases for greater than 80% of total cases



Prior Year Accomplishments

- Maintained citizen complaints at only 16% of total cases for 2015

Strategic Outcome: Responsive and Fiscally Responsible Government

Goal 2: Communicate information to the citizens regarding the importance of property maintenance and voluntary code compliance

Objectives

- ❖ Maintain a high level of voluntary compliance with municipal codes
 - Provide information to citizens regarding property maintenance to achieve a minimum of 98% voluntary compliance

Code Compliance	Type	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Number of Complaints Voluntarily Brought into Compliance	Output	5580	4944	3975	4340	4,160	4,170
Percentage of Complaints Voluntarily Brought into Compliance	Effectiveness	99	99	99	99	99	99

Prior Year Accomplishments

Maintained a level of 99% voluntary compliance for total cases in 2015



Police

MISSION

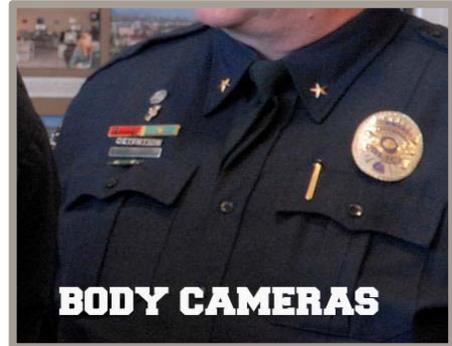
The Broomfield Police Department’s mission is to enhance the quality of life in the community by protecting life and property, and providing services to prevent crime and resolve problems.

Gary Creager, Police Chief
gcreager@broomfield.org

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SERVICES

The **Police Administration** Division provides overall leadership for the members of the department and management of daily operations associated with essential City and County Law Enforcement Services. The Broomfield Police Department is the only combined police and sheriff’s department in the State of Colorado and, as a result, realizes significant efficiencies both financially and in the development of public safety policy. The Department, in partnership with the community, has developed a community-oriented policing philosophy that defines the delivery of all police services. The Broomfield Police Department is organized into two bureaus, Operations and Support Services.



Emergency Management provides essential emergency management services as required by county law and non-essential public safety services through public education. It is also responsible for the dissemination of public information.

The **Operations Bureau** provides essential public safety services that are delivered at a level consistent with the community policing philosophy.

The Patrol Division is the core of the Department and provides emergency response; calls for service; preliminary investigation; neighborhood problem solving; DUI enforcement; directed patrol; SWAT; traffic enforcement in neighborhoods, on highways, and the Northwest Parkway; conducts accident investigations; special event coordination; patrol services in the FlatIron Business District; the Senior Liaison program; the Animal Services Unit; and safety in Broomfield’s schools through the School Resource Officer program. The Senior Liaison program provides essential police services to our senior community, and the Animal Services Unit focuses on animal issues and related ordinance enforcement.

The Investigations Division investigates all persons and property crimes, processes crime scenes, protects victim rights, files all cases with the District Attorney’s office, and manages the Property/Evidence Unit.

The **Support Services Bureau** provides essential public safety services as required for County Law Enforcement Agencies and non-essential services as expected by the community.

The Administrative Services Division consists of the Civil Unit, Standards Unit, the Crime Analyst, and Maintenance. The Civil Unit, a required county service, serves civil papers received for process from citizens and court. The Standards Unit serves as a liaison between the community and the Police Department. The crime analyst is a new position in 2015 and will be responsible for data collection, statistics, and special projects. Maintenance is responsible for coordinating the Department’s fleet and police equipment repairs.



Police

SERVICES continued

The Detention Division maintains a 24/7 operational detention facility that houses and transports inmates, as necessary. The Division also provides educational, religious, substance abuse, and anger management programs to inmates.

The Information and Court Services Division provides essential public safety communication services for both the police and fire departments, maintains police and inmate records, and provides court security.

The Support Services Division consists of the Training Unit, Alternative Sentencing and Classification Unit, and Administrative Unit. The Training Unit oversees recruitment, in-service and field training, licensing, and background investigations. The Alternative Sentencing Unit manages inmates on work release, and the Administrative Unit oversees the management of daily operations in the Detention Center as well as maintenance of the facility.

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	20,276,805	21,664,080	21,981,624	22,438,870
Supplies & Equipment	590,033	844,082	845,086	1,053,056
Contractual Services	1,570,882	1,762,940	1,877,115	2,253,602
Capital Outlay	52,245	279,933	293,292	8,000
Total Expenditures	22,489,965	24,551,035	24,997,117	25,753,528

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-21100 Police Admin	820,208	914,580	918,832	947,240
01-21200 N Metro Task Force	462,749	472,402	490,290	495,362
01-22200 Investigations	1,969,149	2,055,814	2,080,159	2,103,953
01-22300 Patrol	6,144,692	6,506,693	6,513,513	7,073,458
01-22400 Animal Control	302,195	305,108	311,290	320,374
01-22500 Special Operations	477,313	521,149	535,597	539,342
01-22600 Traffic/Northwest Pky	273,790	322,550	327,128	276,606
01-22700 Traffic	1,098,723	1,293,016	1,286,716	1,184,727
01-22800 Flatiron Svcs Unit	544,023	583,503	660,366	672,818
01-23700 Communications Police	1,674,206	1,545,141	1,726,357	1,765,223
01-23800 Communications Fire	439,359	494,207	499,480	456,123
01-24200 Event Center	117,271	115,067	113,315	114,486
01-24300 SWAT	57,472	95,089	88,089	148,747
02-22100 Civil Process	397,716	399,487	404,229	417,271



Police

02-22900 Court Security	619,913	658,372	660,160	693,706
02-23100 Detention Admin	765,280	762,588	772,087	752,940
02-23200 Transport	618,200	515,324	507,090	518,024
02-23300 Detention Operations	4,278,217	5,314,268	4,830,972	4,931,094
02-23310 Alternative Sentencing Unit	0	0	538,817	568,609
02-23400 Training	758,858	936,133	955,956	997,478
02-23500 Emergency Mgmt	297,418	288,104	288,965	314,389
02-23600 Inmate Programs	11,034	61,916	94,586	46,260
02-23900 Police Building Mtce	82,332	108,278	108,079	112,276
02-24100 Property/Evidence	279,847	282,246	285,044	303,022
Total Expenditures	22,489,965	24,551,035	24,997,117	25,753,528

POSITION SUMMARY (FTE)

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-21100 Administration - Police	6.00	0.80	7.00	0.80	7.00	0.80	7.00	0.80
01-22200 Investigations	18.00	0.00	18.00	0.00	18.00	0.00	18.00	0.00
01-22300 Patrol	56.00	1.55	56.00	1.55	54.00	1.55	56.00	1.55
02-23400 Training Unit	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
01-23700 Records and Communications	17.00	0.00	17.00	0.00	17.00	0.00	18.00	0.00
01-22500 Special Operations	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
01-22700 Traffic Unit	9.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00
01-23800 Communications - N. Metro Fire	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
01-22800 FlatIron Services Unit	4.00	0.00	4.00	0.00	5.00	0.00	5.00	0.00
01-22600 Northwest Parkway Unit	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
01-21200 North Metro Task Force	3.00	0.00	3.00	0.00	4.00	0.00	4.00	0.00
01-22400 Animal Control Unit	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
01-24200 Event Center	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-23100 Detention Administration	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-23300 Detention Operations	46.00	0.00	46.00	0.00	41.00	0.00	41.00	0.00
02-22900 Court Security	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-23200 Transport Unit	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
02-23900 Building Maintenance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-23500 Emergency Management	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
02-22100 Civil Process	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
02-24100 Property/Evidence	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
02-23310 Alternative Sentencing Unit	0.00	0.00	0.00	0.00	5.00	0.00	5.00	0.00
Total Positions	210.00	2.35	211.00	2.35	211.00	2.35	214.00	2.35

SIGNIFICANT CHANGES IN 2017

Department wide

- ❖ In 2016, a decrease of \$33,000 in Supplies and Equipment as a result of zero base budgeting methods



Police

- ❖ In 2016, a decrease of \$46,000 in Contractual Services as a result of zero base budgeting methods

Patrol

- ❖ An increase of 1.0 FTE and \$72,992 in Personnel Services, \$12,616 in Supplies and \$3,490 in Contractual Services for the addition of one Patrol Officer position
- ❖ An increase of \$5,850 in Supplies, \$10,095 in Contractual Services and \$8,000 in Capital Outlay for the replacement of one Police Canine Dog
- ❖ An increase of \$136,290 in Equipment and \$201,378 in Contractual Services for 158 body cameras, video and audio equipment
- ❖ An increase of 1.0 FTE and \$84,579 in Personnel Services, \$4,800 in Supplies and \$6,865 in Professional Services for the addition of one Digital Technician to manage the body camera program

SWAT

- ❖ An increase of \$72,450 in Supplies and Equipment for SWAT Tactical Vest Replacement

Communications Police

- ❖ An increase of \$46,500 in Repair and Maintenance Services for an addition to the existing police radio maintenance contract to cover two simulcast sites
- ❖ An increase of 1.0 FTE and \$22,848 in Personnel Services to convert the temporary Records Specialist to full time

Traffic

- ❖ In 2016, an increase of \$14,800 in Equipment and \$6,040 in Repair and Maintenance for wireless helmet communications while operating the police motorcycles

Inmate Programs

- ❖ In 2016, an increase of \$56,170 in Capital Outlay and \$18,500 in Contractual Services for a new Video Visitation System

OPERATIONS BUREAU

Strategic Outcome: Safe Community

Goal 1: Ensure a safe community

Objectives

- ❖ Maintain an overall crime clearance rate that is above the national average
 - Provide active patrol services to neighborhoods and businesses as measured by calls for service and officer-initiated activities
 - Investigate all reported crimes and clear cases through acceptable clearance standards

Patrol	Type	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Revised 2014	Projected 2015
Calls for Service	Output	28,128	27,584	28,165	28,919	28,015	28,015
Officer Self-Initiated Actions	Output	66,210	64,237	57,432	70,061	64,858	64,858
Adult Arrests	Output	2,599	2,680	2,324	2,338	2,485	2,485
Juvenile Arrests	Output	696	680	818	536	674	674
Total Arrests	Output	3,295	3,360	3,142	2,874	3,159	3,159



Police

Prior Year Accomplishments

- Achieved 80% clearance rate of violent crimes and a 40% clearance rate of property related crimes
- Enhanced Precise Policing capabilities through the increased utilization of data and data analysis
- Strengthened Community, Law Enforcement Agency, and other City and County Partnerships
- Introduced Procedural Justice Policing Model to the Department

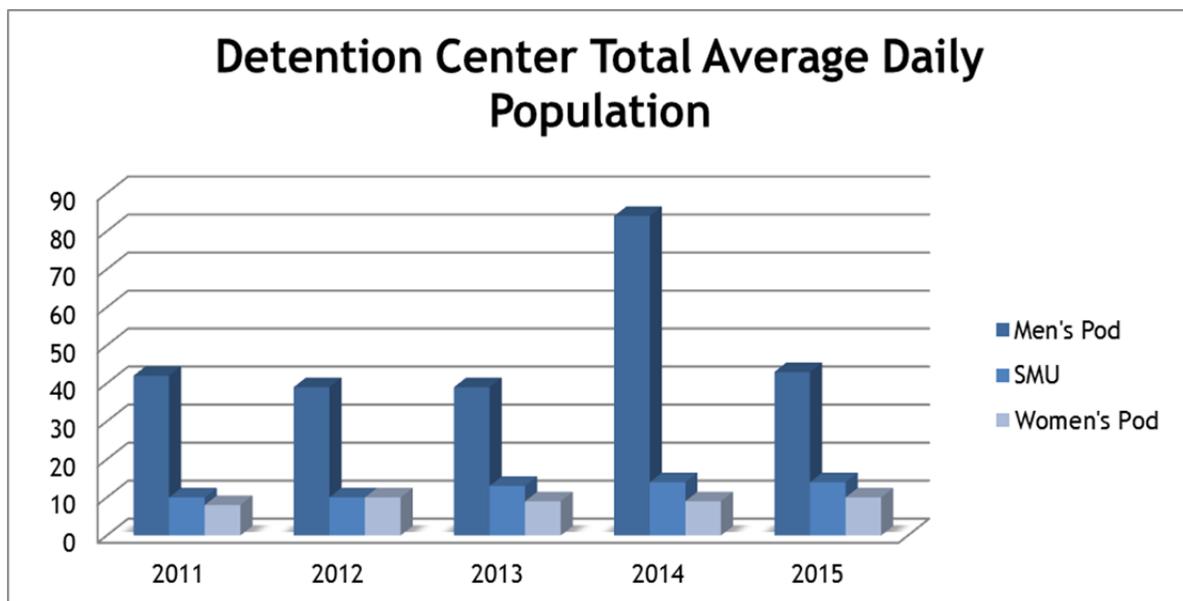
SUPPORT SERVICES BUREAU

Strategic Outcome: Safe Community

Goal 1: Provide a safe and secure detention facility

Objectives

- ❖ Manage inmate population so it does not exceed facility capacity
 - Identify off-site facilities to safely house inmates who exceed Broomfield's facility capacity, at a reasonable cost, as measured by Average Daily Population (ADP) and percentage of occupancy in all pods
 - Develop plans for opening the currently unused pods and provide additional capacity for male and female inmates
 - Adopt the Flex Unit as a viable option for overflow and special needs housing
 - Utilize the Alternative Sentencing Unit (ASU) for qualified inmates
- ❖ Manage staffing at required minimum while using minimal overtime
 - Maintain minimum staffing of four officers and one sergeant per post for 24/7 coverage using minimal overtime hours





Police

Prior Year Accomplishments

- Recruited and hired additional 12 Detention Staff in 2015 to oversee the opening of the ASU and women's pod
- Opened the Alternative Sentencing Unit and Women's Pod at the Detention Center in early 2016
- Managed the movement of inmates to outside facilities to reduce overcrowding, thereby eliminating all inmate litigation claims
- Maintained an 88% occupancy rate in the facility

Additional Prior Year Accomplishments (Not tied to goals)

- Reduced Detention Operations' overtime by 11%
- Replaced the jail management software
- Increased the number of Certified Jail Officers (CJO) by five and Managers (CJM) when promoted within the facility



Public Works

MISSION

Striving to enhance the quality of the environment and life for the citizens of Broomfield through implementing innovative technologies, improving and maintaining the community's water, wastewater, surface water, streets, parks, facilities, open space, cemeteries, and fleet resources in order to provide reliable, efficient, and excellent services.

David Allen, Director
dallen@broomfield.org

SERVICES

The **Public Works Administration** division plans, organizes, directs, and coordinates the activities of the Public Works Department, including administration and supervision of all Public Works activities and capital improvement projects.

The **Fleet Maintenance** division maintains vehicles and equipment for safety, reliability, and compliance with mandatory State and Federal requirements.

The **Facilities** division provides a clean, safe, healthy, and comfortable environment in each of the City and County facilities in a fiscally responsible manner, ensuring longevity and minimizing costs.

The **Park Maintenance** division maintains and operates the City and County's irrigated parks, right-of-ways, facilities landscaping, open space, trees, structures and appurtenances, and athletic facilities in a responsible manner, providing a safe and aesthetically pleasing environment for our citizens and visitors.

The **Cemetery Maintenance** division is responsible for maintaining the grounds and landscaping at the County Commons and Lakeview cemeteries, while providing a safe and aesthetically pleasing environment for the different types of interments that take place at both cemetery locations.

The **Solid Waste and Recycling** division manages solid waste and resource conservation programs.

The **Street Operations** division provides services which maintain and improve the long-term condition of street infrastructure and provide for safe, clean, and passable streets.

The **Water Supply and Treatment** divisions provide a dependable and safe supply of water which meets the demands of Broomfield residents and businesses.

The **Water Operations and Maintenance** division provides a safe and reliable system for water distribution to the citizens of Broomfield.

The **Environmental Monitoring** division performs sampling, analyses, and reporting associated with water quality and Safe Drinking Water Act (SDWA) compliance for Broomfield's potable water system.

The **Wastewater Treatment** division treats wastewater to meet discharge requirements and manages programs to comply with federal and state regulations.





Public Works

The **Industrial Pretreatment** division protects the wastewater collection and treatment systems from discharges that could interfere with the treatment process and/or pass through the treatment facility untreated.

The **Wastewater Operations and Maintenance** division operates and maintains a safe and reliable wastewater collection system.

The **Wastewater Laboratory Operations** division performs sampling, analysis, and reporting associated with water quality and the U.S. Environmental Protection Agency's National Pollutant Discharge Elimination System (NPDES) discharge permit.

The **Stormwater** division protects the public by providing and maintaining a system of detention ponds, catch basins, ditches, and storm drains, and ensures compliance with Broomfield's Stormwater Discharge Permit.

The **Water Reclamation** division provides a non-potable water system for irrigation purposes for selected golf courses, parks, and landscaped areas within the City and County of Broomfield. The Reclamation Laboratory Operations division performs sampling, analysis, and reporting associated with reclaimed water quality and the National Pollutant Discharge Elimination System (NPDES) discharge permits.

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015	2016 Original	2016 Revised	2017 Original
	Actuals	Budget	Budget	Budget
Personnel	12,659,727	13,380,058	13,555,158	14,277,997
Supplies & Equipment	3,541,646	4,362,547	4,154,167	4,349,793
Contractual Services	16,147,176	18,614,101	18,850,278	19,084,265
Capital Outlay	73,213	221,600	244,600	843,928
Total Expenditures	32,421,762	36,578,306	36,804,203	38,555,983

Expenditures By Division	2015	2016 Original	2016 Revised	2017 Original
	Actuals	Budget	Budget	Budget
01-30100 Public Works Admin	284,778	245,420	255,073	268,371
01-30200 Fleet Maintenance	1,425,610	1,722,849	1,519,904	1,559,327
01-30300 Parks Mtce	6,428,306	7,340,471	7,367,424	7,563,063
01-30500 Solid Waste & Recycling	312,974	369,451	369,451	432,205
03-32100 Facilities Maintenance	3,829,344	4,330,506	4,563,515	4,742,407
06-34100 Mtce of Condition	1,036,447	1,138,544	1,141,942	1,117,905
06-34200 Snow & Ice Control	795,676	1,038,447	1,036,362	1,838,106
06-34300 Traffic Control	722,677	884,682	889,199	952,526
06-34500 Street Cleaning	169,389	189,509	200,272	217,181
06-34600 Street Lighting	1,308,782	1,293,360	1,293,360	1,329,880
06-34800 Street Stormwater	9,698	93,987	89,544	161,392
07-30400 Cemetery Mtce	120,755	123,103	123,935	142,851



Public Works

Expenditures By Division (cont'd)	2015	2016 Original	2016 Revised	2017 Original
	Actuals	Budget	Budget	Budget
40-35100 Water Resources & Planning	7,412,667	8,125,190	8,190,716	1,566,385
40-35200 Water Treatment & Supply	1,382,244	1,536,989	1,548,775	8,462,368
40-35300 Water System Ops/Mtce	1,481,641	1,760,126	1,771,931	1,774,269
40-35400 Environmental Monitoring	914,296	958,253	969,105	1,012,136
40-35500 GWR Water Protection	29,793	47,315	47,315	49,669
45-37100 Sewer Treatment Plant	2,286,737	2,529,431	2,487,822	2,464,536
45-37200 Industrial Pretreatment	205,227	222,119	224,023	232,569
45-37300 Sewer System Ops/Mtce	960,701	1,108,540	1,117,223	1,036,967
45-37400 Laboratory Operations	498,870	505,556	512,371	529,753
45-38600 Stormwater	164,565	180,327	235,044	252,288
45-38800 Sewer Stormwater - Ops/Mtce	0	4,500	4,500	4,500
45-38900 Sewer Stormwater - Envr Svcs	102,879	126,674	127,142	134,430
47-39000 Water Rec Resources/Planning	0	0	0	301,165
47-39100 Water Reclamation Supply	431,613	474,002	489,300	184,680
47-39200 Water Reclamation Treatment	66,831	174,660	174,660	173,344
47-39300 Water Reclamation Ops/Mtce	26,866	36,055	36,055	36,060
47-39400 Water Reclamation Lab Ops	12,396	18,240	18,240	15,650
Total Expenditures	32,421,762	36,578,306	36,804,203	38,555,983

POSITION SUMMARY (FTE)

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-30100 Administration - Public Works	1.75	0.00	1.75	0.00	1.75	0.00	1.75	0.00
01-30200 Fleet Maintenance	8.10	1.40	8.10	1.40	8.10	1.40	8.10	1.40
01-30300 Park Maint. - Athletic Facilities	4.70	0.00	4.70	0.00	4.70	0.00	4.70	0.00
01-30310 Park Maint. - Forestry	2.22	0.00	2.22	0.00	2.22	0.00	3.22	0.00
01-30320 Park Maint. - Horticulture	7.57	0.00	7.57	0.00	7.57	0.00	7.57	0.00
01-30330 Park Maint. - Irrigation	8.66	0.00	8.66	0.00	8.66	0.00	8.66	0.00
01-30340 Park Maint. - Open Space	2.40	0.00	2.40	0.00	2.40	0.00	3.40	0.00
01-30350 Park Maint. - Structures/Playgrd	2.95	0.00	2.95	0.00	2.95	0.00	3.95	0.00
01-30360 Park Maint. - Turf Mowing	5.70	0.00	5.70	0.00	5.70	0.00	5.70	0.00
07-30400 Cemetery Maintenance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
03-32100 Facilities Maintenance	24.15	7.70	26.15	6.40	26.15	6.40	30.15	6.83
06-34100 Maintenance of Condition	7.77	0.00	8.71	0.00	8.71	0.00	8.71	0.00
06-34200 Snow and Ice Control	0.96	0.00	1.14	0.00	1.14	0.00	5.14	0.00
06-34300 Traffic Control	5.94	0.00	6.88	0.00	6.88	0.00	6.88	0.00
06-34500 Street Cleaning	1.48	0.00	1.48	0.00	1.48	0.00	1.48	0.00
06-34800 Stormwater Streets	0.00	0.00	0.94	0.00	0.94	0.00	0.94	0.00
40-35100 Water Supply	2.30	0.00	2.30	0.00	2.30	0.00	1.75	0.00
40-35200 Water Treatment Plant	9.40	0.00	9.40	0.00	9.40	0.00	9.95	0.00
40-35300 Water System Operation/Maint.	11.70	0.00	12.70	0.00	12.70	0.00	12.70	0.00



Public Works

Department Summary (cont'd)	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
40-35400 Environmental Monitoring	7.75	0.00	7.75	0.00	7.75	0.00	7.75	0.00
45-37300 WW System Operation/Maint.	7.70	0.00	7.70	0.00	7.70	0.00	7.70	0.00
45-37100 Wastewater Treatment Plant	11.00	0.80	11.00	0.80	11.00	0.00	11.00	0.00
45-37200 Industrial Pretreatment	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00
45-37400 Laboratory Operations	4.25	0.80	4.25	0.80	4.25	0.80	4.25	0.80
45-38600 Stormwater	2.50	0.00	2.50	0.00	1.50	0.80	1.50	0.80
45-38900 Stormwater Sewer	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
47-39000 Water Reclamation Resources &	0.00	0.00	0.00	0.00	0.00	0.00	1.25	0.00
47-39100 Water Reclamation	1.30	0.00	1.30	0.00	1.30	0.00	0.05	0.00
Total Positions	145.75	10.70	151.75	9.40	151.75	9.40	162.75	9.83

SIGNIFICANT CHANGES IN 2017

Administration

- ❖ An increase of \$4,000 in Contractual Services for a Task Code Tracking project

Fleet

- ❖ A decrease of \$192,000 in Supplies for fuel cost

Facilities

- ❖ In 2016, an increase of \$30,700 in Contractual Services for custodial services
- ❖ An increase of 4.43 FTE and \$128,200 in Personnel Services and a decrease of \$168,000 in Contractual Services to bring the remaining custodial services in-house
- ❖ An increase of \$33,000 in Supplies and Capital Outlay related to in-house custodial services
- ❖ An increase of \$154,300 in Contractual Services related to the addition of the new HHS building
- ❖ In 2016, an increase of \$154,500 in Supplies and Contractual Services related to the Safeway building
- ❖ An increase of \$20,600 in Supplies and Contractual Services for the continued use of #6 Garden Center

Park Maintenance

- ❖ A decrease of \$56,800 in Contractual Services for tree grinding services
- ❖ An increase of 3.0 FTE and \$69,800 in Personnel Services for the reclassification of three seasonal park positions to full time positions (Forestry, Open Space and Structures)
- ❖ An decrease of \$65,000 in Contractual Services relating to the change of treatment processes for the Emerald Ash Borer to bring services in-house
- ❖ An increase of \$16,200 in Equipment for a snow plow and turf dethatcher
- ❖ An increase of \$20,000 to move repairs to the sports courts from the CIP budget
- ❖ A decrease of \$15,000 in Contractual Services for weed mowing
- ❖ An increase of \$148,500 in Personnel Services for temporary employee health benefits

Street Maintenance

- ❖ An increase of 4.0 FTE, \$101,000 in Personnel Services and \$750,000 in Equipment for the addition of 4 Street Workers and 3 snow plows for priority snow and ice routes. A decrease of 4,160 temporary hours is also associated with this change



Public Works

- ❖ An increase of \$18,000 in Contractual Services for increased street patching
- ❖ An increase of \$29,700 in Personnel Services for temporary employee health benefits
- ❖ An increase of \$55,000 in Contractual Services for street light maintenance cost increases
- ❖ An increase of \$13,900 in Supplies for the increase of snow and ice material

Solid Waste and Recycling

- ❖ An increase of \$7,600 in Contractual Services for the annual Spring Cleanup program
- ❖ An increase of \$25,300 in Personnel Services for the addition of a temporary Environmental Education Coordinator position
- ❖ An increase of \$20,000 in Contractual Services for the electronic waste program

Water Fund

- ❖ An increase of \$388,900 in Professional Services for the increased Denver Water rate and Colorado Big Thompson assessment increase
- ❖ An increase of \$29,700 in Personnel Services for temporary employee health benefits (O&M and Environmental Services)
- ❖ An increase of \$23,000 in Equipment for a pond/reservoir sampling vehicle

Sewer Fund

- ❖ A part time position moved from the Treatment division to the Stormwater division

Water Reclamation Fund

- ❖ In 2016, an increase of \$14,000 in Contractual Services for the maintenance and cleaning of the Upper Church and McKay Ditches

FLEET MAINTENANCE

Strategic Outcome: Safe Community

GOAL 1: Meet State, Federal, and Local regulatory safety requirements for all vehicles and equipment in the City and County's Fleet

Objectives

- ❖ Minimize deficiencies in annual Department of Transportation safety inspections
- ❖ Stay compliant with Diesel Fleet Self Certification Program, as well as the Denver Metro Clean Air Program for gas-powered vehicles

Prior Year Accomplishments

- Fleet Services scheduled and completed all required annual safety inspections and had no safety-related failures in 2015
- Fleet Services completed all in-house diesel emissions tests with zero failures
- Fleet Services used the state facility for gas emissions with zero failures

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 2: Maximize vehicle and equipment availability



Public Works

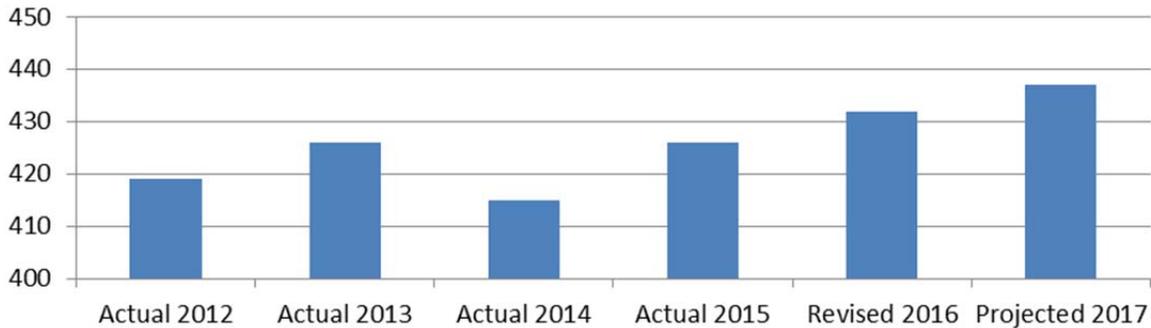
Objectives

- ❖ Schedule regular preventive and corrective maintenance

Prior Year Accomplishments

- Performed 739 preventative maintenance tasks on the divisions fleet of 425 vehicles and equipment in 2015
- All Priority One equipment was scheduled for maintenance was scheduled during low use hours while snow plow repairs were handled immediately

Total Number of Vehicles & Equipment Maintained



FACILITY MAINTENANCE

Strategic Outcome: Facilities and Transportation Infrastructure

GOAL 1: Maintain safe facilities

Objectives

- ❖ Inspect, evaluate, and apply appropriate repairs and upgrades
- ❖ Develop a plan to maintain and improve facility safety and aesthetics

Prior Year Accomplishments

- Completed 750 work requests out of 800 requested, a completion rate of 94%, the highest rate in 4 years

Strategic Outcome: Facilities and Transportation Infrastructure

GOAL 2: Optimize condition of Broomfield’s facilities at minimum life cycle costs

Objectives

- ❖ Evaluate facility conditions annually and apply appropriate repairs and rehabilitation



Public Works

Facility Maintenance	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Total Facility Maintenance Budget	\$3,918,100.00	\$3,999,840.00	\$3,999,840.00	\$4,080,876.00	4,630,019	\$4,800,000.00
Square Footage of Facilities Maintained	498,361	498,361	498,361	498,361	498,361	534,095
Facility Maintenance Cost per Square Foot	\$7.86	\$8.03	\$8.03	\$8.19	\$9.29	\$8.99

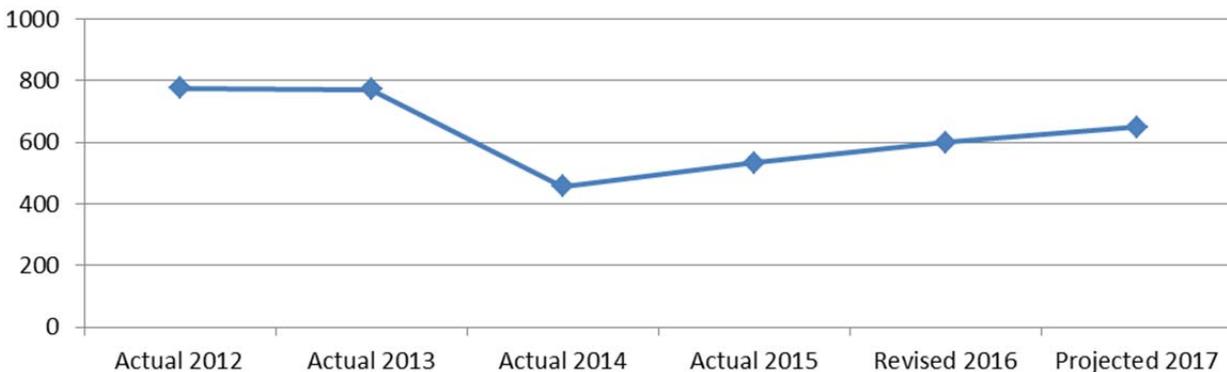
Strategic Outcome: Facilities and Transportation Infrastructure

GOAL 3: Perform cleaning to maintain condition and enhance function of facilities

Objectives

- ❖ Develop and implement maintenance plan and tracking system
- ❖ Complete maintenance according to plan

Preventative Maintenance Services Performed



Prior Year Accomplishments

- Completed 534 preventative maintenance tasks in 2015
- Monthly building inspections were performed to assure cleaning standards with immediate correction to deficiencies
- Implemented the Building Assessment Program for proactive maintenance and long-term financial planning for capital expenditures

PARK MAINTENANCE

Strategic Outcome: Facilities and Transportation Infrastructure

GOAL 1: Address critical deficiencies (safety and liability) in a timely manner

Objectives

- ❖ Identify critical deficiencies and assign tasks to appropriate personnel for completion
- ❖ Track activities through maintenance log and service work request (SWR) system
- ❖ Review and compile reports and data

Prior Year Accomplishments

- In 2015, all critical deficiencies were handled in a timely manner; all were addressed in a 24-hour period upon notification



Public Works

Strategic Outcome: Facilities and Transportation Infrastructure

GOAL 2: Address non-critical deficiencies in a timely fashion

Objectives

- ❖ Prioritize repairs/actions based on budget and staff
- ❖ Maximize the number of deficiencies addressed based on resources

Prior Year Accomplishments

- Accomplished daily task in 2015 to a satisfactory level, with minimal citizen complaints and a high rate of customer satisfaction

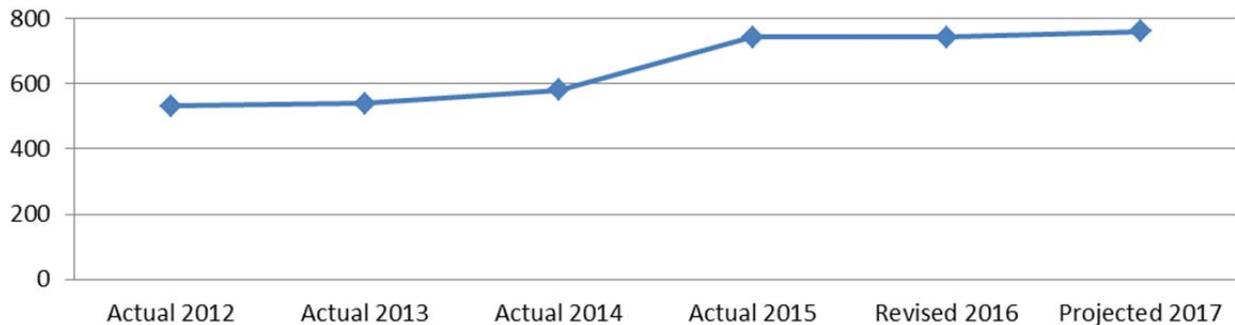
Strategic Outcome: Environmental Stewardship

GOAL 3: Conserve water resources

Objectives

- ❖ Minimize water application as a part of Evapo-Transpiration (ET)
- ❖ Apply water not to exceed 100% of recommended ET

Park Acres Irrigated by Reuse



Prior Year Accomplishments

- Irrigation systems were upgraded at Northmoor Park, Legacy Park, Broadlands West Park, and head replacement at Commons Park in 2015 to aid water efficiency
- In 2015, 38.32 acres of athletic fields were top dressed with 825 tons of material to help decrease the water requirements of these high-traffic areas
- 90 irrigation controllers were replaced with updated technology
- Two additional Irrigation technicians were certified as irrigation auditors by the National Irrigation Association
- Consistent annual increase to acreage irrigated by reuse water



Public Works

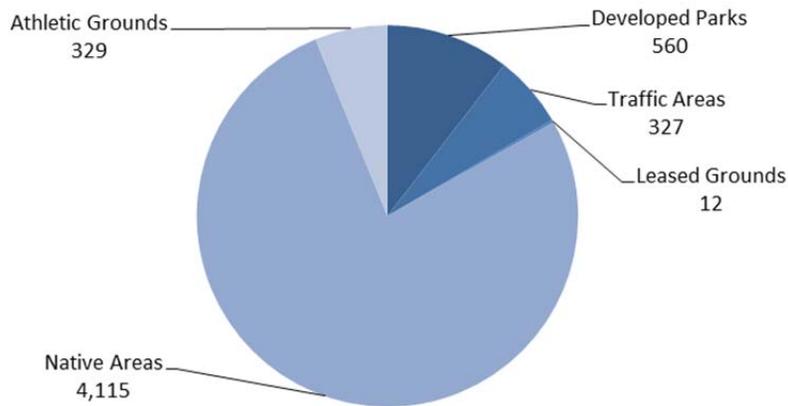
Strategic Outcome: Environmental Stewardship

GOAL 4: Protect City and County owned property from noxious and invasive weeds

Objectives

- ❖ Establish a weed management plan for individual properties
- ❖ Map weed infestations through GIS data collection

Breakdown of 2017 Projected Acreage Maintained



Prior Year Accomplishments

- Maintained a total of 5,229 total acres of land in 2015
- A total of 95 Russian olives were removed in 2015 from Hawk Estates and Varra Park to control the spread of noxious weeds throughout the drainage areas
- In 2015, goat grazing was used to control 70 acres of noxious weeds in the Great Western Reservoir Open Space
- In 2015, ten weed management plans were rewritten and 5 additional plans were created for City and County of Broomfield Open Space Properties, including GIS mapping of weed infestations
- Created a new weed application logging system using GIS
- Updated EPA Discharge Management Plan for the City and County of Broomfield with the Colorado Department of Public Health and Environment

SOLID WASTE AND RECYCLING

Strategic Outcome: Environmental Stewardship

GOAL 1: Oversee operations of the Broomfield Recycling Center



Public Works

Objectives

- ❖ Provide a free, convenient recycling opportunity as an alternative to curbside recycling
- ❖ Maintain a clean, safe, well-lit, and environmentally-friendly recycling drop-off center

Prior Year Accomplishments

- In 2015, 786 tons of material were diverted from Colorado landfills and recycled to conserve valuable resources
- In 2015, served 22,600 households
- Emptied 174 30 yard containers with use of three compactors
- An average of 65.5 tons of material was collected per month
- 14,550 pounds of books were recycled at the center, along with textiles and shoes

Strategic Outcome: Environmental Stewardship

GOAL 2: Educate the public on environmental issues and promote conservation

Objectives

- ❖ Provide information on environmental issues to educate employees and the public
- ❖ Prepare articles, lectures, activities, and workshops on environmental topics

Prior Year Accomplishments

- Provided classes educating public on the subjects of water, energy, and resource conservation
- Drew a total of 1,093 total participants to educational events
- Provided information to an estimated 10,860 people regarding recycling services and sustainability issues

STREET OPERATIONS

Strategic Outcome: Facilities and Transportation Infrastructure

GOAL 1: Optimize the condition of Broomfield’s pavement infrastructure at minimum life cycle costs

Objectives

- ❖ Refine long-term pavement management plan
- ❖ Develop plan for the cost of repair and mitigation of streets in “Outlier” inventor

Prior Year Accomplishments

- 22.83 street miles were sealed or mitigated
- Completed 71 projects under the citywide concrete program
- Updated 17 pedestrian curb ramps within city right-of-way
- Evaluated 254 miles Broomfield’s paved street inventory
- Completed 2,320 tons of hot mix asphalt repairs
- Completed 4,116 miles of sweeping, removing 734.76 tons of debris
- Completed the rehabilitation of 24.71 miles of gravel road shoulders



Public Works

- Maintained 73.25 lane miles of dirt roads using 9,082 gallons of dust guard

Strategic Outcome: Facilities and Transportation Infrastructure

GOAL 2: Day to day maintenance of operation of traffic signals, school flashers, Pedestrian-activated signals, speed radar signs and luminary street name signs

Objectives

- ❖ Repair non-critical devices within 30 days and critical devices within 24 hours
- ❖ Track requests for maintenance and repairs made

Prior Year Accomplishments

- 10 rust damaged street light poles were removed and replaced with galvanized poles
- Implemented flashing yellow arrows at two intersections in Broomfield
- 8,700 feet of bike lane and 16 new symbols were added at Industrial Lane and Mid Cities/Best Buy HWY 36 trail system

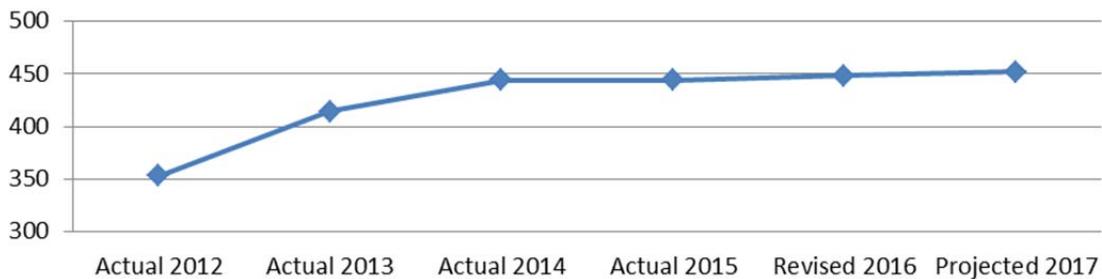
Strategic Outcome: Facilities and Transportation Infrastructure

GOAL 3: Provide plowing and deicing for Broomfield’s priority route system

Objectives

- ❖ Provide one pass on first-priority routes within four hours of callout
- ❖ Plow and treat second- and third-priority routes within 12 hours of storm subsidence

Total Priority Lane Miles



Prior Year Accomplishments

- Plowed and treated 50,305 miles of priority routes using 4,203.32 tons of granular deicing material and 7,150 gallons of liquid deicer



Public Works

WATER SUPPLY AND TREATMENT

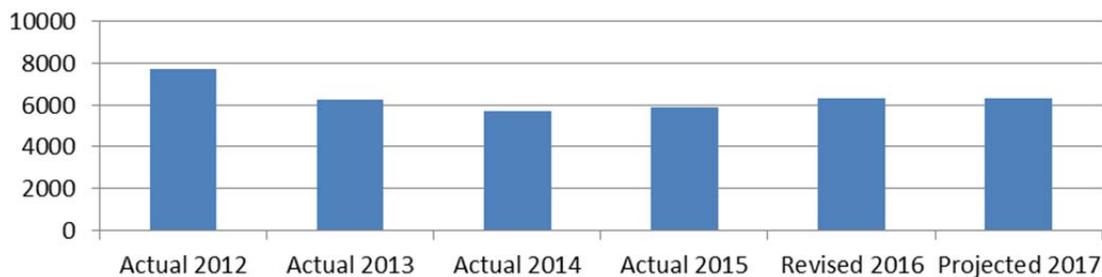
Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 1: Ensure that treated water deliveries meet customer demands, external commitments, and fire protection requirements

Objectives

- ❖ Treat and deliver water in sufficient quantities to avoid unplanned water use restrictions

Total Acre Feet of Water Treated Annually



Prior Year Accomplishments

- Produced 10,986 AF of potable water and maintained sufficient tank levels
- Improved overall output across several different measures
- Inspected and constructed 6,500 feet of waterline replacement and water line relocates due to CDOT and CIP projects in residential neighborhoods
- Completed 1,097 work orders for new construction and inspection support

Strategic Outcome: Safe Community

GOAL 2: Minimize taste and odor compounds in potable drinking water

Objectives

- ❖ Conduct scheduled testing to support operational changes to the treatment process

Prior Year Accomplishments

- Maintained 100% compliance with all drinking water standards
- Maintained 100% compliance with all drinking water reporting standards

WATER OPERATIONS AND MAINTENANCE

Strategic Outcome: Facilities and Transportation Infrastructure

GOAL 1: Minimize out-of-service hydrants



Public Works

Objectives

- ❖ Inspect, repair, or replace defective hydrants, due to unexpected damage, within 48 hours
- ❖ Implement a tracking system for hydrants out of service from unexpected damage, and Fire Department notification

Prior Year Accomplishments

- 100% of hydrants were flushed in the Annual Spring Flush
- Maintained each fire hydrant 1.5 times annually (3,374 fire hydrant contacts)

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 2: Minimize water service interruptions to customers

Objectives

- ❖ Evaluate, maintain, and replace pipes and appurtenances annually to minimize failures

	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Miles of Water Lines	366	372	N/A	381	386	390
Feet of Water Line Replacement	4,500	2,300	6,760	5,057	5,000	5,000
Number of Water Line Breaks Repaired	18	12	14	25	25	25
Number of Pump Stations	5	5	5	5	5	5
Number of New Meters Installed	359	595	993	1,039	1,100	1,200
Number of Customer Service Calls	1,391	1,623	1,325	1,139	1,200	1,250
Number of Locates	1,509	2,099	2,330	2,415	2,500	2,500
Work Order for New Construction Support	635	1,097	361	601	650	700
Number of Fire Hydrants Flushed/Serviced	5,396	3,477	5,812	5,981	6,000	6,025

Prior Year Accomplishments

- Inspected and constructed 6,500 feet of waterline replacement and water line relocates due to CDOT and capital improvement project work orders for new construction and inspection support
- Completed 700 work orders for new construction and inspection support

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 3: Reduce the amount of unbilled consumed water

Objectives

- ❖ Track annual meter replacements and repairs through Utility Billing's service orders through December

Prior Year Accomplishments

- Responded to 453 customer service calls related to meter operations
- Installed 1028 meters for new installations or replacements
- Issued 783 hydrant construction permits



WATER FUND - ENVIRONMENTAL MONITORING

Strategic Outcome: Environmental Stewardship

GOAL 1: Comply with testing and reporting requirements per the Safe Drinking Water Act (SDWA)

Objectives

- ❖ Plan and implement monitoring program in accordance with SDWA requirements
- ❖ Sample, analyze, and report test results required by the SDWA

Prior Year Accomplishments

- Achieved 100% compliance with all SDWA monitoring and reporting requirements
- Completed Public Water System Monitoring Plan update and submitted it to the state
- Passed the biannual Chemistry Certification Inspection in May

Strategic Outcome: Environmental Stewardship

GOAL 2: Monitor water quality to support environmental and operational concerns

Prior Year Accomplishments

- Evaluated algae monitoring results for Trails Pond which led to treatment with barley straw, preventing an algal toxin outbreak
- Monitored extensive flood runoff from Rocky Flats in September and October with no significant findings
- Performed several bacteriological analyses for drinking water in flood-impacted communities

WASTEWATER TREATMENT

Strategic Outcome: Environmental Stewardship

GOAL 1: Design, build, operate, maintain, and evaluate treatment processes and equipment to ensure discharge water quality meets all requirements

Objectives

- ❖ Maintain 100% compliance with discharge requirements through treatment and monitoring

Wastewater Treatment Operations	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Maximum Daily Flow (MGD)	19.74	27.54	24.26	16.33	16.51	17.42
Average Daily Flow (MGD)	5.56	6.02	5.81	6.35	6.35	6.7
Peak Monthly Flow Million Gallons (MG)	6.81	13.78	8.46	8.85	8.79	9.14
Total Annual Flow (MG)	2010.77	2197.54	2136.56	2316.23	2425	2445



Public Works

Prior Year Accomplishments

- Achieved 100% compliance with Wastewater Discharge Permit requirements
- Maintained 938 pieces of equipment

INDUSTRIAL PRETREATMENT

Strategic Outcome: Safe Community

GOAL 1: Administer the Industrial Pretreatment Program to meet all permit requirements

Objectives

- ❖ Submit the annual report to EPA and state regulatory agencies prior to the February 15 deadline
- ❖ Achieve 100% compliance with all regulations

Industrial Pretreatment	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Oil and Grease - Number of Facilities	232	238	240	246	250	254
Oil and Grease Inspections	174	154	197	300	360	360
Significant Industrial User (SIU) Inspections	4	5	5	13	13	15
Industrial User (IU) Permits per FTE	11	11	13	5.2	5	6

Prior Year Accomplishments

- Achieved 100% compliance with all program requirements
- Completed 100% of the required compliance inspections

WASTEWATER OPERATIONS AND MAINTENANCE

Strategic Outcome: Facilities and Transportation Infrastructure

GOAL 1: Minimize backup into customers' facilities

Objectives

- ❖ Inspect and maintain pipes and appurtenances to minimize backups
- ❖ Perform proactive rehabilitation and replacement of sewer deficiencies

Wastewater O&M	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Miles of Sewer Lines	239	245	249	251	255	259
Miles of Sewer Lines Cleaned	77	91	127	133	130	130
Miles of Sewer Lines Video Inspected	33	32	49	60	63	64
Number of City Sewer Main Backups	3	9	0	1	15	15

Prior Year Accomplishments

- With 251 miles of sewer mains and 15 lift stations, there was one sewer main line failure that resulted in overflows or property damage



Public Works

- Completed 4 repairs or replacement projects under the sidewalk to main program, saving taxpayers substantial cost

Strategic Outcome: Environmental Stewardship

GOAL 2: Minimize odor complaints from citizens

Objectives

- ❖ Proactively clean and maintain wet wells to minimize odor
- ❖ Provide weekly chemical application to decrease odors

Prior Year Accomplishments

- Quarterly wet well cleaning, hauling 225,000 gallons of grease to the Wastewater Plant, reducing odors throughout Broomfield
- 2,240 gallons of bioxide was added to wastewater to control odors/H2S from Rock Creek, Anthem, and Lambertson Farms lift stations

WASTEWATER LABORATORY OPERATIONS

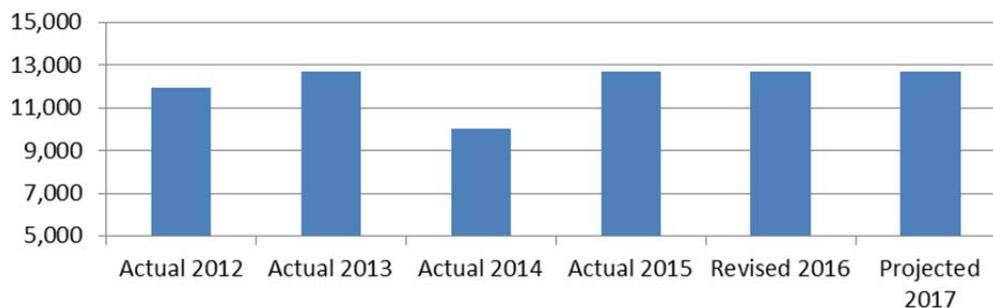
Strategic Outcome: Environmental Stewardship

GOAL 1: Comply with testing and reporting requirements and monitor water quality to support operations and operational concerns

Objectives

- ❖ Sample, analyze, and report analytical results per NPDES permit

Wastewater- Tests to Support Operations



Prior Year Accomplishments

- Maintained 100% compliance with NPDES monitoring/reporting requirements
- Completed the wastewater facility's Sampling and Analysis Plan for Regulation 85 and submitted the certification form to the State indicating that the sampling plan was completed



STORMWATER

Strategic Outcome: Safe Community

GOAL 1: Administer the Stormwater Management Program to meet all permit requirements

Objectives

- ❖ Submit the annual report to EPA and state regulatory agencies prior to the annual March 10 deadline

Prior Year Accomplishments

- Monitored 55 construction sites and conducted 1,620 construction permit inspections.
- Participated with the Colorado Stormwater Council in the review and comment of the draft municipal MS4 permit
- Achieved 100% compliance with all permit requirements

WATER RECLAMATION FUND

Strategic Outcome: Environmental Stewardship

GOAL 1: Ensure that the non-potable water system meet customer demands and external commitments

Objectives

- ❖ Treat and deliver non-potable water in sufficient quantities to avoid unplanned irrigation restrictions

Prior Year Accomplishments

- Produced 1,049 acre-feet of recycled water for irrigation

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 2: Comply with testing and reporting requirements per National Pollutant Discharge Elimination System (NPDES) discharge permit

Prior Year Accomplishments

- Met 100% of testing and reporting requirements for compliance with the NPDES permit



Open Space

MISSION

The Community Resources Department’s mission is to enhance the quality of life and sense of community in Broomfield by providing diverse opportunities and services in the areas of Community Affairs, Museums, Open Space and Trails, Library, Cemetery, and Recreation Services.

Kristan Pritz, Director
kpritz@broomfield.org

SERVICES

The mission of the **Open Space and Trails** division is to acquire open space and create a comprehensive trail system that allows for the enjoyment of the outdoors and promotes a healthy environment for people, nature, and community. This work includes land acquisition, open space management, wildlife preservation/coexistence, trail design/construction, development review, creation of policies and plans, implementation of the Open Space, Parks, Recreation and Trails Master Plan, the organization of educational and special events, coordination/oversight of volunteer programs, and administration/management of the division. Staff works closely with the Open Space and Trails Advisory Committee, a seven-person citizen board appointed by City Council. The division is also committed to a strong public participation component in its work.



2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	264,504	290,285	295,253	295,946
Supplies & Equipment	6,670	5,530	5,530	5,583
Contractual Services	21,116	32,560	32,560	30,545
Total Expenditures	292,290	328,375	333,343	332,074

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
01-62100 Open Space & Trails	292,290	328,375	333,343	332,074
Total Expenditures	292,290	328,375	333,343	332,074

POSITION SUMMARY (FTE)

Department Summary		2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
		FT	PT	FT	PT	FT	PT	FT	PT
01-62100	Open Space and Trails Admin.	2.15	0.00	2.15	0.00	2.15	0.00	2.15	0.00
Total Positions		2.15	0.00	2.15	0.00	2.15	0.00	2.15	0.00



Open Space

SIGNIFICANT CHANGES IN 2017

Open Space and Trails

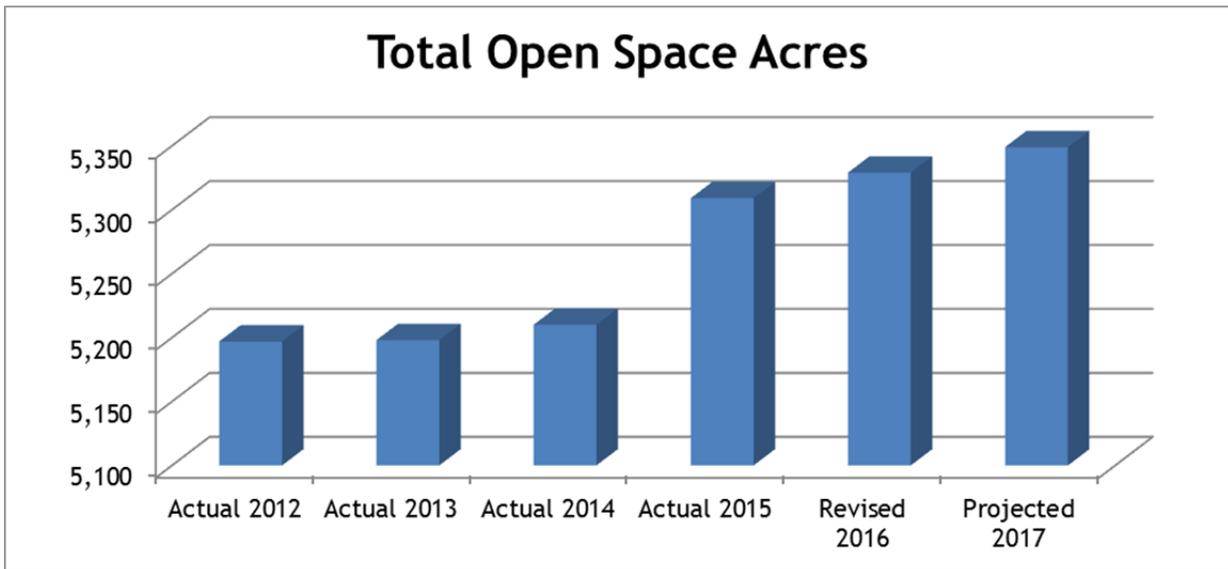
- ❖ Continued funding for \$24,512 in Personnel Services for the temporary Open Space and Trails Technician

Strategic Outcome: Environmental Stewardship

GOAL 1: Acquire open space to meet the 40% open lands goal in the Broomfield Comprehensive Plan and provide open space improvements that enhance the public’s enjoyment of the outdoors while preserving the natural features of the open space

Objectives

- ❖ Review land acquisition goals outlined in the Open Space, Parks, Recreation, and Trails (OSPR) Master Plan and update the financial strategy for acquisition with collaboration with the Finance staff, City Manager’s Office staff, and OSTAC
- ❖ Complete design and construction documents for the McKay Lake/Lambertson Farms Open Lands Master Plan Phase I Improvements
- ❖ Continue to participate in the Urban Prairies Project through our partnership with the Butterfly Pavilion, Broomfield Open Space Foundation, City of Westminster, and Denver Botanic Gardens
- ❖ Complete Metzger Farms Building Stabilization and apply for Adams County Open Space Grant and/or a State Historic Grant to augment funding



Prior Year Accomplishments

- Developed list of 2015 priorities with the Open Space and Trail Advisory Committee
- Acquired the 132-acre Harmer-Galasso Open Space property
- Received Council approval of the McKay-Lambertson Open Lands Master Plan for Phase I improvements and started design work
- Completed design, engineering and cost estimate with a phasing plan for Metzger Farm Open Space Building Stabilization at the farmstead. Developed bid documents for the upgrade of the caretaker house, equipment shed and main house front porch



Open Space

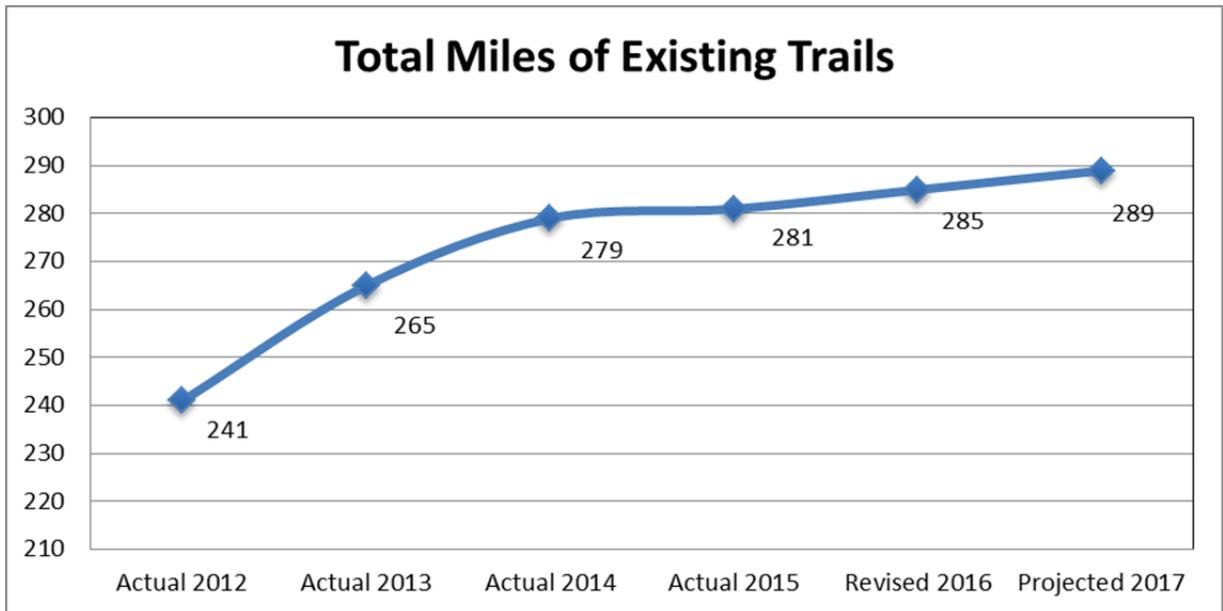
- Completed the design of the Tom Frost Trailhead in coordination with the Lowell Boulevard Improvements

Strategic Outcome: Facilities and Effective Transportation Infrastructure

Goal 1: Implement Broomfield’s trail network as defined in the Open Space, Parks, Recreation and Trails Master Plan (OSPRT) as City Council determines budget revenues will allow

Objectives

- ❖ Analyze development review projects to ensure that trail connections and the public land dedication as called for in the Comprehensive Plan and OSPRT Plan are met
- ❖ Complete design and land acquisition for the Hoyt/Midway to Industrial Lane pedestrian crossing
- ❖ Complete construction of the Broomfield Trail from Lowell Boulevard at 144th Avenue to the intersection of Sheridan/Lowell Boulevard
- ❖ Complete construction of the Tom Frost Trailhead and Landscape Improvements project.
- ❖ Complete the Southeast Community Trail from the Lowell Underpass at Metzger west through the Broomfield open space
- ❖ Complete design of trail and land acquisition for the Dillon Road Improvements Project
- ❖ Complete design of improvements for the Broomfield Trail along Community Ditch in Spruce Meadows



Prior Year Accomplishments

- Completed the review of 80 development proposals
- Completed the Broomfield Trail from Sheridan Blvd. adjacent to Lowell Blvd
- Completed trail from Greenway Park to 120th Avenue
- Completed the Ruth Roberts Connector Trail
- Updated the Broomfield Trails Map
- Hosted the Broomfield 100 and developed the Passport



Open Space

- Completed the rebuilding of the trail on the west side of Wadsworth Blvd. adjacent to Ball Corporation

Strategic Outcome: Health, Leisure and Educational Opportunities

Goal 1: Build understanding of residents' needs and concerns about open space, wildlife and trails issues

Objectives

- ❖ Respond to citizen inquiries regarding open space and trails issues promptly and courteously.
- ❖ Provide a public comment component to all open space and trails projects that includes citizens, OSTAC, and the City Council
- ❖ Provide innovative programs and research regarding coexistence with coyotes
- ❖ Continue participation in Denver Front Range Coyote Study
- ❖ Complete, with assistance of Broomfield's IT Department, an interactive website map, which highlights features of Broomfield's larger open space areas through the use of photos and videos and also allows for trail route mileage measurements
- ❖ Continue to provide educational events and volunteer opportunities for citizens regarding open space-related topics
- ❖ Provide one to two information kiosks at major trail and/or open space locations
- ❖ Continue to collaborate and provide staff support for volunteer outreach groups such as the Nature Program, Wildlife Masters, and Coyote Crew and involve these volunteers in community events

Prior Year Accomplishments

- Responded to approximately 1,020 citizen call and emails
- Continued research on coyote conflicts and behavior while tracking and mapping all reported coyote conflicts in Broomfield
- Installed Open Space and Trails Signage, including identification, informational, and directional signs



Recreation

MISSION

The Recreation Department's mission is to enhance the quality of life and sense of community in Broomfield by providing diverse opportunities and services in the areas of Recreation Services and Cemetery.

Clay Shuck, Director

SERVICES

The Recreation Department operates the Paul Derda Recreation Center, Broomfield Community Center, and "The Bay" Aquatic Center, in order to provide clean, safe, high-quality, and well-maintained recreation facilities for public use. They also provide quality recreation and leisure opportunities to the community.

The Broomfield County Commons and Lakeview Cemeteries provide the citizens of Broomfield affordable burial options including full burial and cremation.



2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015	2016 Original	2016 Revised	2017 Original
	Actuals	Budget	Budget	Budget
Personnel	4,111,896	4,326,425	4,328,767	4,387,646
Supplies & Equipment	256,503	353,625	333,975	354,550
Contractual Services	551,257	624,693	661,834	693,500
Misc. Expenditures	290	0	0	0
Total Expenditures	4,919,946	5,304,743	5,324,576	5,435,696

Expenditures By Division	2015	2016 Original	2016 Revised	2017 Original
	Actuals	Budget	Budget	Budget
04-66100 Recreation Admin.	153,670	155,244	159,834	163,118
04-66200 Paul Derda Rec Center	1,538,577	1,624,237	1,619,052	1,626,107
04-66300 Broomfield Community Center	686,368	740,872	755,439	775,610
04-66410 Aquatic Programs	179,153	229,038	229,925	230,755
04-66420 Flexible Programs	16,250	23,156	23,156	8,950
04-66430 Senior Programs	156,979	183,899	182,881	194,941
04-66440 Special Events	198,627	243,143	236,017	240,203
04-66450 General Programs	360,429	349,053	368,946	394,219
04-66460 Athletic Programs	805,284	928,732	893,158	887,229
04-66470 Teen Center	372,081	362,360	384,964	439,384
04-66480 The Bay	302,177	286,888	291,459	297,664
04-66500 Special Needs Programs	79,838	96,001	96,830	91,159
04-66510 Skate Park/Batting Cages	34,541	42,901	43,064	43,991
07-64100 Lakeview Cemetery	1,852	4,000	4,000	4,000
07-64200 County Commons Cemetery	34,120	35,219	35,851	38,366
Total Expenditures	4,919,946	5,304,743	5,324,576	5,435,696



Recreation

POSITION SUMMARY (FTE)

Department Summary		2015		2016		2016		2017	
		Actual		Original Budget		Revised Budget		Original Budget	
		FT	PT	FT	PT	FT	PT	FT	PT
07-64200	County Commons Cemetery	0.15	0.00	0.15	0.00	0.20	0.00	0.20	0.00
04-66100	Rec. Services Admin.	1.20	0.00	1.20	0.00	1.20	0.00	1.20	0.00
04-66200	Paul Derda Recreation Center	6.36	21.52	6.32	22.71	6.32	22.09	6.22	22.29
04-66300	Community Center	4.65	9.00	4.80	8.66	4.80	8.53	4.65	8.91
04-66410	Aquatic Programs	0.78	1.95	0.78	1.95	0.78	1.95	0.78	1.95
04-66420	Flexible Programs	0.00	0.00	0.00	0.07	0.00	0.07	0.00	0.07
04-66430	Senior Programs	1.39	0.84	1.39	0.74	1.39	0.74	1.34	0.74
04-66440	Special Events	1.37	0.28	1.42	0.26	1.42	0.26	1.36	0.26
04-66450	General Programs	2.09	5.19	2.09	5.19	2.09	5.19	2.02	5.19
04-66460	Athletic Programs	5.57	4.90	5.57	4.90	5.57	4.90	5.57	4.90
04-66470	Teen Center	1.18	0.39	1.02	0.39	1.02	0.39	1.35	0.39
04-66480	Aquatic Center (The Bay)	1.27	3.34	1.27	3.34	1.27	3.34	1.37	3.34
04-66500	Special Needs Programs	0.93	0.21	0.93	0.21	0.93	0.21	0.93	0.21
04-66510	Skate Park/Batting Cages	0.16	0.65	0.16	0.65	0.16	0.65	0.16	0.65
Total Positions		27.10	48.27	27.10	49.07	27.15	48.32	27.15	48.90

SIGNIFICANT CHANGES IN 2017

Recreation

- ❖ An increase of 0.58 FTE and \$23,400 in Personnel Services for a Part Time Facility Specialist position
- ❖ A decrease of 0.75 FTE and \$34,000 in Personnel Services for the transfer of a Part Time position to the Communications and Governmental Affairs division
- ❖ An increase of \$10,000 in Contractual Services and Supplies for new community events
- ❖ An increase of \$37,800 in Personnel Services for salary adjustments and position reclassifications
- ❖ An increase of \$53,100 in Contractual Services for the increase in various contractual programs in Teen Center and General Programs

Cemetery

- ❖ No significant changes

RECREATION SERVICES—ADMINISTRATION AND FACILITIES

Strategic Outcome: Facilities and Transportation Infrastructure

GOAL 1: Provide public recreation facilities to the citizens of Broomfield

Objectives

- ❖ Monitor facilities and equipment monthly to predict maintenance needs



Recreation

- ❖ Address customer concerns or complaints in a timely fashion. If it is a safety concern, either resolve immediately or place out of order and contact service to resolve issue

Recreation Facility	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Broomfield Community Center - Annual Hours	4,328	4,279	4,198	4,308	4,200	4,200
Paul Derda Recreation Center - Annual Hours	5,518	5,490	5,491	5,437	5,500	5,500
The Bay - Annual Hours	844	844	844	780	844	844
Total Hours Open Annually	10,690	10,613	10,533	10,525	10,544	10,544

Prior Year Accomplishments

- Performed and recorded monthly safety inspections
- Performed ongoing preventative cardio and weight machine maintenance
- Replaced 40 pieces of cardio equipment and upgraded several weight machines
- Facility open hours remained constant

Strategic Outcome: Health, Leisure and Education Opportunities

GOAL 2: Establish a variety of facility based activities and services geared toward a multi-generational population

Objectives

- ❖ Launch one new health or wellness program each year
- ❖ Update/renovate/add at least one feature at the Bay Aquatic Park

Total Number of Paid Patrons						
	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Paul Derda Recreation Center	426,482	454,248	456,122	462,276	460,000	465,000
Broomfield Community Center	67,878	67,136	69,940	71,493	70,000	70,000
The Bay	78,184	74,354	74,354	83,837	86,000	86,000

RECREATION SERVICES—PROGRAMS

Recreation Services provides a variety of programs to meet the recreation and health needs of Broomfield citizens:

The **Athletic Programs** serve youth, adults, and seniors, and also work in collaboration with community youth sports groups.

The **Aquatic Programs** promote health, fitness, safety, and fun in and around the water.

The **General Programs** provide a variety of early learning, fitness, wellness, and educational classes.

The **Teen Programs** provide programs for youth and teens.

The **Flexible Programs** offer new and innovative programs.

The **Special Needs Programs** provide programs to people of all ages regardless of ability and provide mainstreaming opportunities into current programs.

The **Skate Park and Batting Cages** provide a facility for skateboarding, rollerblading, BMX biking, and batting cages.



Recreation

The Seniors Programs provide programs and activities for older adults and senior citizens.

Special Events foster community pride, social bonding, and family connections.

Strategic Outcome: Health, Leisure and Education Opportunities

GOAL 1: Offer a variety of programs promoting health that are fun, safe, and to stay up to date with the latest trends

Objectives

- ❖ Identify a new program based on the needs and trends in the community
- ❖ Identify and solicit organizations and/or businesses to offer programs or activities not currently offered by Recreation Services due to either budget or expertise constraints

Number of Program Participants						
Program	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Revised 2016	Projected 2017
Athletic Programs	19,300	21,320	22,458	16,113	27,089	28,437
Aquatic Programs	12,782	11,891	23,247	28,089	25,000	25,000
General Programs	5,570	5,291	4,280	5,591	5,000	5,000
Teen Center Programs	6,230	6,120	18,182	16,642	14,500	15,000
Flexible Programs	7,952	3,698	2,030	3,928	2,600	2,300
Special Needs Programs	2,158	2,760	2,757	2,827	2,550	2,550
Skate Park Programs	30,878	31,628	31,588	29,298	38,355	38,738
Senior Programs	9,430	8,667	10,088	10,214	9,800	10,400

Prior Year Accomplishments

- The Fitness programs added and expanded upon the following programs:
 - Body Step and Body Pump 101
 - Power of Pregnancy Workshop
 - Silver Sneakers Orientations and Fitness Workshops
 - Restructured and several water aerobics classes to add variety
 - Expanded on the variety and availability of swimming programs
 - Added Red Cross classes and updates to accommodate customer needs and trends
- Offered a total of seven new recreation programs
- 73% of citizens rated recreation programs as “Excellent” or “Good”

CEMETERY

Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 1: Respond to all citizen inquiries concerning immediate or future cemetery needs

Objectives

- ❖ Train staff to provide cemetery information upon request
- ❖ Provide a cemetery sales contact at all times

Prior Year Accomplishments

- Addressed 185 inquiries about the cemeteries, all within 24 hours of receiving the call



Library and Cultural Affairs

MISSION

The Library and Cultural Affairs Department’s mission is to enhance the quality of life and sense of community in Broomfield by providing diverse opportunities and services in the areas of Library, Cultural Affairs and Museums.

Abby Yellman, Director

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SERVICES

The Mamie Doud Eisenhower Public Library provides informational and cultural resources and programs for the community. Collections include books (print, e-books and downloadable audio), film (dvd) and audio (cd and downloadable music), periodicals, electronic databases, and e-courses. Library users can also access regional and world-wide resources through public Internet computers and inter-library borrowing. Program offerings include cultural and educational opportunities for all ages. Special features include the Family Place Library Center and the "Discovery Lab" maker space. The library works closely with a seven-member citizen board appointed by City Council to ensure that community needs are met.



The Cultural Affairs division manages facilities, programs, museums, and the allocation of public funds for culture in Broomfield. This includes producing and promoting performing and visual arts programs; scheduling and managing the Broomfield Auditorium; managing the Broomfield Depot Museum and collections, providing staff support to the Broomfield Veterans Memorial Museum Board, Broomfield Cultural Council, the Public Art Committee, and the Broomfield/Ueda Sister City Committee; consulting and collaborating with other City and County departments and community organizations; and providing year-round cultural information to the general public.

The Museums division oversees the operations and programs of the Broomfield Veterans Memorial Museum and the Broomfield Depot Museum. This division handles facility management and maintenance for both museums. This division curates the museum’s collections, interprets Broomfield history for the public, and promotes public awareness of Broomfield’s museums.

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	2,232,940	2,284,006	2,320,547	2,354,628
Supplies & Equipment	310,936	313,386	329,126	328,199
Contractual Services	246,968	287,965	304,040	257,345
Capital Outlay	6,631	0	0	0
Misc. Expenditures	145	0	0	0
Total Expenditures	2,797,620	2,885,357	2,953,713	2,940,172



Library and Cultural Affairs

Expenditures By Division	2015	2016 Original	2016 Revised	2017 Original
	Actuals	Budget	Budget	Budget
01-61100 Cultural Affairs	372,950	365,570	371,440	390,559
01-61500 Museums	88,990	90,603	92,225	109,787
05-63100 Library	2,335,680	2,429,184	2,490,048	2,439,826
Total Expenditures	2,797,620	2,885,357	2,953,713	2,940,172

POSITION SUMMARY (FTE)

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-61100 Cultural Affairs	2.55	1.50	2.55	1.50	2.55	1.50	3.55	0.70
01-61500 Museum	0.00	0.80	0.00	0.80	0.00	0.80	1.00	0.00
05-63100 Library	12.45	16.09	12.45	16.09	12.45	16.04	12.45	16.34
Total Positions	15.00	18.39	15.00	18.39	15.00	18.34	17.00	17.04

SIGNIFICANT CHANGES IN 2017

Cultural Affairs

- ❖ An increase of 0.20 FTE and \$13,300 in Personnel Services to change the part time Administrative Technician II position to full time

Museum

- ❖ An increase of 0.20 FTE and \$14,000 in Personnel Services to change the part time Museum Administrator position to full time
- ❖ An increase of \$8,100 in Supplies and Equipment for furniture

Library

- ❖ In 2016, an increase of \$21,300 in Supplies and Equipment for the self-check kiosk and credit card system replacements
- ❖ An increase of \$22,200 in Personnel Services for an increase in Temporary Sub hours and a new Temporary Children's Department position
- ❖ An increase of 0.30 FTE and \$33,600 in Personnel Services for 12 additional hours to a part time Young Adult Manager position
- ❖ An increase of \$16,100 in Supplies and Equipment for furniture

CULTURAL AFFAIRS

Strategic Outcome: Health, Leisure and Educational Opportunities

GOAL 1: Heighten public awareness of, and participation in, Broomfield's cultural programs and exhibits

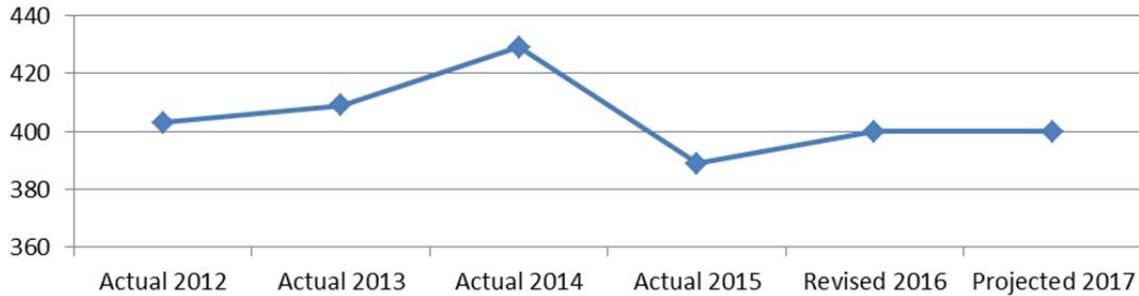


Library and Cultural Affairs

Objectives

- ❖ Launch and advance the collaborative Creative Broomfield 2016 Marketing Initiative.

Auditorium & Gallery Uses



Prior Year Accomplishments

- Completed an update to the arts and cultural master plan

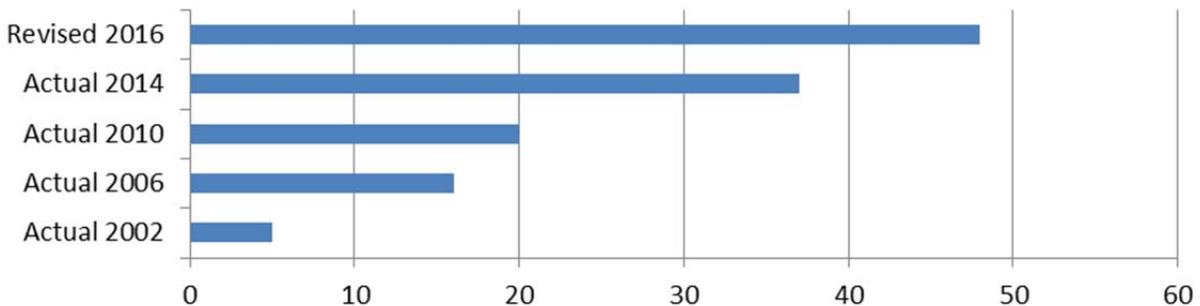
Strategic Outcome: Health, Leisure and Educational Opportunities

GOAL 2: Maintain the public art collection

Objectives

- ❖ Create a thorough inventory list for the growing public art collection
- ❖ Work with a conservator schedule and oversee annual maintenance for the public art collection

Cumulative Number of Art Pieces



Prior Year Accomplishments

- Completed the public art installation in Open Space called Flight



Strategic Outcome: Health, Leisure and Educational Opportunities

GOAL 3: Implement a new Auditorium booking/reservation program to efficiently handle use

Objectives

- ❖ Streamline the auditorium booking process

Prior Year Accomplishments

- Revised Auditorium rental contracts to make booking more efficient and increase timeliness of payments

MUSEUMS

Strategic Outcome: Health, Leisure and Educational Opportunities

GOAL 1: Work with CIP on the restoration of the Broomfield Depot Museum

Objectives

- ❖ Work with CIP staff on the roof repair project
- ❖ Ensure that artifacts are protected during the repair work and if needed, packed up and removed to storage

Prior Year Accomplishments

- Worked with CIP staff to complete the second phase of the restoration project which included restoring historic wood windows, doors and exterior siding
- Assisted the Broomfield Depot Friends in raising funds to cover the cost of the Depot's nomination to the Colorado State Register of Historic Places

Strategic Outcome: Health, Leisure and Educational Opportunities

GOAL 2: Maintain a regular schedule of open hours at the Broomfield Depot Museum during the time periods when the museum is not closed for construction and present meaningful programs that engage the community

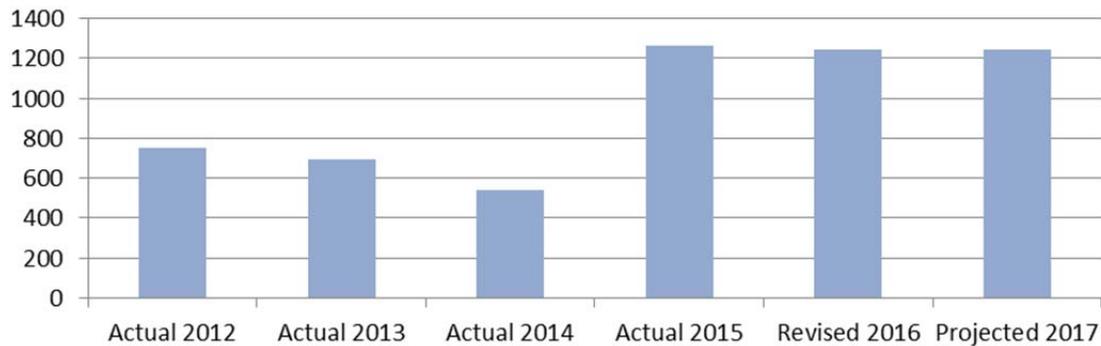
Objectives

- ❖ Open the museum to the public regularly on Saturdays
- ❖ Open the museum and provide guided tours to local elementary school classes and other organizations during the week as requested



Library and Cultural Affairs

Number of Depot Museum Visitors



Prior Year Accomplishments

- Provided guided tours to several adult organizations including Anthem Singles, POE Sorority, Red Hat Ladies, Widowed Men and Women of America (WMWA), and the T.T.T. Society
- Provided guided tours and onsite activities to several youth organizations including the Broomfield-Ueda Sister Cities visiting students, host families and sponsors, and three Wolf Cub Scout packs working on their local history merit badges
- Hosted school visits for 265 students and chaperons from three elementary schools: Aspen Creek, Emerald, and Kohl

LIBRARY

Strategic Outcome: Health, Leisure and Educational Opportunities

GOAL 1: Provide collection materials of current topics and formats to meet Broomfield residents' reading, viewing, and listening interests

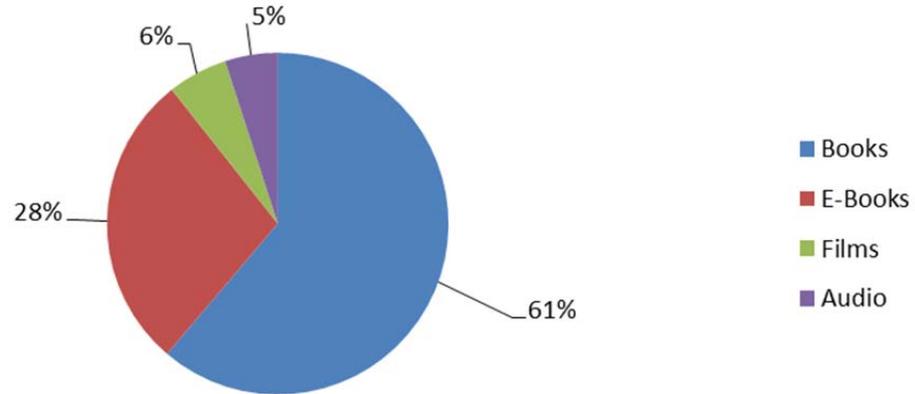
Objectives

- ❖ Add e-book travel titles to collection
- ❖ Create a local authors book section
- ❖ Weed and update adult biography collection
- ❖ Migrate to new version of Integrated Library System (ILS)
- ❖ Add a mobile device connectivity app for the catalog & databases
- ❖ Acquire "Treeline Analytics" data tool to track collection usage and better match purchases to community interests



Library and Cultural Affairs

Projected 2017 Collection Breakdown



Prior Year Accomplishments

- Launched "Zineo," an on-line magazine collection
- Added an on-line reader's advisory program with personalized reading suggestions
- Added "Pika," an enhanced search platform for the library catalog
- Expanded educational toy collection in Family Place Center
- Added "Little Pim," an on-line language learning program for children

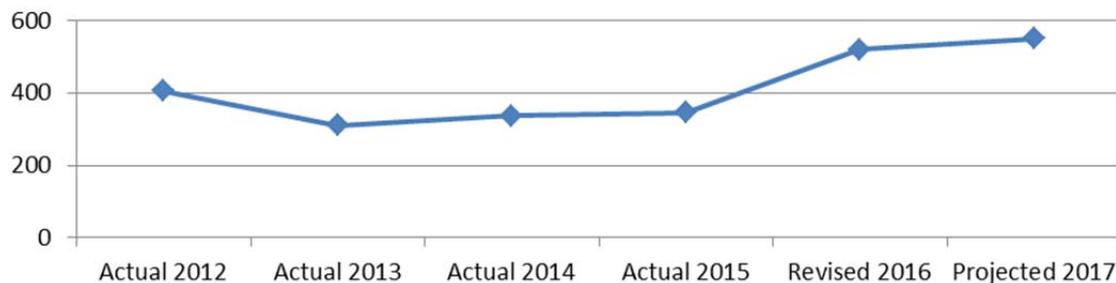
Strategic Outcome: Health, Leisure and Educational Opportunities

GOAL 2: Offer programs to provide residents opportunities to expand their knowledge and enhance personal and professional growth

Objectives

- ❖ Offer "Atomic Learning," an on-line learning tool for software & digital topics
- ❖ Expand Maker Space programming for adults
- ❖ Expand partnership with HHS to offer more health related programming
- ❖ Launch a free museum pass program

Number of Adult Programs





Prior Year Accomplishments

- Increased the total number of adult programs held by 174 and established a "lifestyle" program series
- Expanded number of business and organization programming
- Added a 3-D printer to the discovery lab
- Offered coding workshops
- Created activities for self-directed use of the discovery lab

Strategic Outcome: Health, Leisure and Educational Opportunities

GOAL 3: Provide resources and services that help Broomfield residents meet personal literacy goals

Objectives

- ❖ Expand outreach to families affiliated with the HHS Foster Family program, various churches and local preschools (Early literacy and parenting education)
- ❖ Expand technology and literacy outreach with 55+ community
- ❖ Add "Ready Rosie," an on-line, video early-literacy library in English and Spanish

Prior Year Accomplishments

- 5,589 children and youth participated in Summer Reading Program
- Added a monthly Tech Café session at Senior Center
- Held 6th year of Early Literacy Fair with 552 attendees
- Increased hours of part time children's staff to develop early literacy and parenting outreach to families



Health and Human Services

MISSION

We exist in partnership with the community to recognize, develop and promote opportunities that encourage personal, social, and environmental responsibility. We value the health and safety of our citizens and are dedicated to serve Broomfield with integrity, creativity, dignity, and respect.

Debra Oldenettel, Director
doldenettel@broomfield.org



SERVICES

Operations and Administration provides direct support to all Health and Human Services programs. This includes budget development and analysis, revenue and grant management, contract development and monitoring, front desk operations, accounting, policy development and guidance, website maintenance, emergency response operations, and quality assurance of all department publications.



The **Human Services Support** division provides a mechanism for allocating indirect costs for central services received by Human Services, such as accounting, legal, and human resource functions, to the Human Services Fund. Support also includes an allocation for unemployment and workers compensation insurances.

Family and Children’s Services (FCS) provides intervention services to youth in conflict, children and youth in need of protection, and children in need of specialized services. Services also include: out-of-home placements for children/youth who cannot safely remain in their own homes, adoptions, and clinical intervention for families and victims of child abuse and neglect. Services are provided to stabilize or reunite families and to ensure the protection of children. These services may be provided directly or through outside providers. Adult protection services include assessment, resource, and referral for adults at risk of abuse, neglect, and financial exploitation.

Child Care Assistance provides child care subsidies to families that are low-income, eligible for Temporary Assistance for Needy Families (TANF), or are involved in a Child Welfare case in which child care is provided to assist a family with special circumstances. This program recruits, trains, and supports child care providers to serve families in need of child care subsidies.

Public Assistance provides services to Colorado’s children, families, adults, disabled citizens, and veterans. Programs include adult financial and medical assistance programs, pregnant women and children’s medical support, the Older American Act programs, Food Assistance, Veterans Benefits, information, referrals, and options for long-term care.

Child Support Enforcement provides child support assistance to custodial or non-custodial parents and guardians. The primary goal of this program is to ensure the financial well-being of children and avoid the need for public assistance. This program also includes establishment of paternity to provide legal accountability for their children.

TANF also provides support services (such as budgeting, interviewing skills, and child care assistance) to help eligible participants meet the goal of self-sufficiency. Federal law requires participants to engage in a work activity within 24 months of starting the program.



SERVICES continued

The **Workforce Center** assists clients in their employment efforts by providing access to job market and referral information, resume and cover letter tools, Internet and word processing access, and a reference/resource library. All Workforce Center services are free to employers and job seekers.

The **Healthy Communities Program** provides services to help eligible residents find and understand all of the benefits available to them through Medicaid; to improve the health of children, from birth through age 20, by enhancing access to and appropriate utilization of primary and preventive health care for Medicaid-eligible families; and to help pregnant women obtain Medicaid Presumptive Eligibility and referrals to ensure early and adequate prenatal care.

The **Tenant Based Rental Assistance (TBRA)** program provides rental assistance for eligible Broomfield families with children. HHS, in partnership with the Broomfield Housing Authority, works with families to help them acquire stable housing and become self-sufficient within a two-year period.

Low-Income Energy Assistance Program (LEAP) is a federally-funded program administered by the Colorado Department of Human Services that is designed to help qualifying low-income households cover part of their winter home heating costs from Nov. 1 through April 30.

The **Public Health Administration** division is a centralized administration, accounting, and operations division which provides the support for functions within Public Health. It must be kept separate from Human Services' centralized Operations and Administration division due to separate funding streams. Through a comprehensive and collaborative community-based approach, Public Health programs enhance public health by building capacity to achieve health improvements through informing, educating, and empowering individuals about health issues.

Reproductive Health provides affordable services to prevent unintended pregnancy and the spread of sexually transmitted infections through health screenings and family planning services for men and women. This program receives funding through Title X federal grants, state and local resources, and patient fees and donations.

The **Immunization Program**, through education, community partnerships, advocacy, outreach clinics and administration of vaccines, works to decrease vaccine-preventable illness and to ensure that children and youth in Broomfield meet the state child care and school immunization requirements.

The **Travel Clinic** provides consultation, health education, and immunizations to clients traveling in the United States or abroad.

The **Health Care Program for Children with Special Needs (HCP)** provides several levels of service for any child from birth to 21 years of age, who has been identified with special needs. The program is designed to assist families in obtaining information, referrals, and support to ensure that the family's needs are met. It supports families in reaching their highest potential.

The **Helping Our families by Promoting Empowerment (HOPE) Nurse Home Visitation Program** offers eligible women and families the opportunity to receive home visits from a public health nurse in order to promote healthy pregnancies, healthy children, and healthy families.

The **Women, Infants and Children (WIC)** program provides supplemental foods, nutrition counseling, and referrals to other health and social services for low-income pregnant, postpartum, and breastfeeding women; infants; and children up to age five who are at nutritional risk. This program receives funding from the United States Department of Agriculture.



Health and Human Services

SERVICES continued

The **Environmental Health** division prevents disease, promotes health, and protects the environment for the citizens of Broomfield through scientific risk assessments, education and outreach, inspections and monitoring activities, preparation for emergency responses, and enforcement of state environmental health regulations.

The **Vital Statistics** division issues birth and death certificates and collects health data regarding causes of death, low birth weights, adolescent pregnancy, and other health trends that drive the need for Public Health programs. Vital Statistics is able to issue copies of birth certificates to anyone born in Colorado, regardless of the county in which they were born.

Broomfield contracts with the Adams County **Coroner's Office** for comprehensive coroner services, which include view/inquiry, cause and manner of death, investigation of all death reports received from the Broomfield Police Department, notification of next of kin, autopsies and tests required by law, file maintenance, and disaster response.

Colorado State University (CSU) Extension provides research and educational information on gardening, horticulture, 4-H, and other youth programs through community outreach, training and hands-on activities.

Broomfield Senior Services, working in partnership with the Denver Regional Council of Governments Area Agency on Aging and community volunteers, provides supportive services to adults age 60 and over residing in Broomfield. Services are designed to meet the needs of older adults and improve their quality of life. Services include transportation, information and assistance, caregiver services, support groups, educational presentations, congregate lunch program, Meals-on-Wheels, nutrition education, and special events.

2017 FINANCIAL SUMMARY

Expenditures By Account Type	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
Personnel	6,836,693	7,313,456	7,662,402	8,191,920
Supplies & Equipment	313,485	427,485	501,531	383,883
Contractual Services	996,057	1,316,534	1,601,809	1,335,780
Capital Outlay	5,480	0	109,915	0
HHS Benefits	4,719,674	5,476,608	5,009,938	5,341,121
Miscellaneous Expenditures	104	0	0	0
Total Expenditures	12,871,493	14,534,083	14,885,595	15,252,704

Expenditures By Division	2015 Actuals	2016 Original Budget	2016 Revised Budget	2017 Original Budget
08-40100 HS - Operations & Admin.	710,473	909,706	854,272	884,989
08-40120 HS - Support	262,250	256,346	260,223	273,904
08-40150 HS - Adult Services	75,583	79,374	86,239	82,442
08-40200 HS - Child Welfare Admin.	2,407,972	2,980,908	2,735,260	2,829,642
08-40250 HS - Child Care Assistance	351,632	292,238	555,369	678,610
08-40300 HS - Public Assistance	4,425,540	5,052,395	4,847,076	5,013,091



Health and Human Services

Expenditures By Division (cont.)	2015	2016	2016	2017
	Actuals	Original Budget	Revised Budget	Original Budget
08-40320 HS - Child Support Enforcement	297,335	352,797	367,326	304,419
08-40350 HS - TANF Administration	446,913	656,249	604,239	643,546
08-42100 HS - Workforce Center	862,810	923,170	919,820	901,282
02-45100 PH - Administration	275,780	202,042	272,609	212,254
02-45200 PH - Reproductive Health	257,220	267,934	288,685	270,282
02-45210 PH - Immunizations	470,431	514,268	508,747	511,296
02-45220 PH - Children w/Special Needs	60,639	62,754	63,013	66,349
02-45300 PH - Women, Infants & Children	105,219	110,825	118,571	119,933
02-45400 PH - Environmental Health	467,199	479,652	560,714	511,411
02-45500 PH - Health Promotions	102,258	103,125	264,132	346,530
02-45600 PH - Vital Statistics	24,643	26,162	26,736	80,378
02-45700 PH - Coroner	313,459	300,000	337,500	337,500
02-45800 PH - CSU Extension	60,541	74,576	71,724	74,155
02-19900 PH - Oil and Gas Inspections	0	70,192	70,192	113,527
08-48100 Seniors - Administration	160,175	163,415	166,526	234,426
08-48200 Seniors - Community Svcs	124,461	123,603	239,644	173,830
08-48300 Seniors - Easy Ride Transp	234,631	218,281	351,753	257,003
08-48400 Seniors - Nutrition	316,407	314,071	315,225	331,905
Total Expenditures	12,813,571	14,534,083	14,885,595	15,252,704

POSITION SUMMARY (FTE)

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
08-40100 HS - Operations & Admin.	7.21	0.00	8.21	0.00	6.73	0.00	7.07	0.00
08-40120 HS - Support	2.65	0.00	2.65	0.00	2.65	0.00	2.65	0.00
08-40200 HS - Child Welfare	20.50	0.00	21.50	0.00	21.00	0.00	20.61	0.00
08-40250 HS - Child Care Assistance	1.14	0.00	1.14	0.00	1.23	0.00	1.26	0.00
08-40300 HS - Public Assistance	13.97	0.40	14.97	0.40	18.48	0.63	18.15	0.63
08-40150 HS - Adult Services	1.00	0.00	1.00	0.00	1.05	0.00	1.00	0.00
08-40320 HS - Child Support Enforcement	3.73	1.00	3.73	1.00	2.87	1.00	2.83	1.00
08-40350 HS - TANF Administration	3.85	0.00	3.85	0.00	2.45	0.00	2.72	0.00
08-42100 HS - Workforce Center	9.31	2.08	10.31	1.33	10.31	1.33	10.58	1.33
02-45100 PH - Administration	1.96	0.50	1.96	0.50	3.07	0.00	2.34	0.00
02-45200 PH - Reproductive Health	1.15	1.00	1.15	1.00	1.65	0.50	1.65	0.50
02-45300 PH - Women, Infants & Children	1.50	0.00	1.50	0.00	1.50	0.00	1.30	0.50
02-45210 PH - Immunizations	4.65	0.00	4.65	0.00	4.65	0.00	4.65	0.00
02-45400 PH - Environmental Health	4.60	0.50	4.60	0.50	4.60	0.50	4.60	0.50
02-45500 PH - Health Promotions	1.15	0.50	1.15	0.50	4.15	0.00	4.35	0.00
02-45600 PH - Vital Statistics	0.25	0.00	0.25	0.00	0.25	0.00	0.88	0.00
02-45800 PH - CSU Extension	0.03	0.50	0.03	0.50	0.01	0.50	0.01	0.50
02-45220 PH - Children w/Special Needs	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-19900 PH- Oil Gas Inspections	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
08-48100 Seniors - Administration	2.00	0.00	2.00	0.00	2.00	0.00	3.00	0.00
08-48200 Seniors - Community Services	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
08-48300 Seniors - Easy Ride Transport.	3.00	0.80	3.00	0.80	3.00	0.80	3.00	0.80
08-48400 Seniors - Senior Nutrition	1.00	2.10	1.00	2.10	1.00	2.28	1.00	2.28
Total Positions	86.65	9.38	90.65	8.63	94.65	7.54	96.65	8.04



Health and Human Services

SIGNIFICANT CHANGES IN 2017

Human Services

- ❖ In 2016, an increase of \$244,300 in Benefits due to the new State three tier rate system for child care
- ❖ In 2016, an increase of 200 temporary hours and \$11,000 in Personnel Services in the Child, Adult & Family Services division
- ❖ In 2016, an increase \$12,500 and in 2017 an increase of \$25,000 for employment verification services related to benefit eligibility

Public Health

- ❖ In 2016, an Increase of 1.0 FTE and \$67,800 in Personnel Services for a Regional Health Connector grant in the Health Promotions division
- ❖ In 2016, an increase of 1.0 FTE and \$70,000 in Personnel Services for a Communities that Care grant in the Health Promotions division
- ❖ In 2016, an increase of 0.50 FTE and \$39,400 in Personnel Services for a State Innovation Model (SIM) grant in the Public Health Administration division
- ❖ In 2016, an increase of \$18,000 in Contractual Services for the continuation of the Public Health Contractor in the Environmental Health division
- ❖ An increase of .23 FTE and \$15,000 in Personnel Services for the Veteran's Service Officer position in the Public Assistance division
- ❖ An increase of 1.0 FTE and \$43,000 in Personnel Services for an Oil & Gas Inspector in the Oil & Gas division
- ❖ An increase of 0.50 FTE and \$32,200 in Personnel Services for a Public Health Nutritionist in the Women, Infants and Children division

Seniors

- ❖ An increase of 1.0 FTE and \$63,500 in Personnel Services for a Program Coordinator in the Administration division
- ❖ An increase of 675 temporary driver hours and \$8,200 in Personnel Services for the Easy Ride division

OPERATIONS, ADMINISTRATION AND SUPPORT

Strategic Outcome: Engaged and Fiscally Responsible Government

Goal 1: Provide effective supportive services to enhance the department's ability to effectively meet the health and human service needs of the community

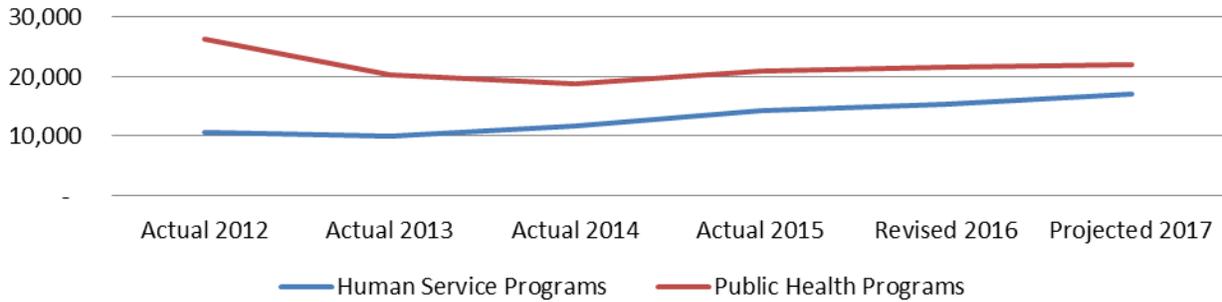
Objectives

- ❖ Utilize grant funding through Connect for health Colorado to assist Broomfield residents to understand their health care options and attain health care coverage
- ❖ Continue to seek process improvements to streamline workflow and offer an improved customer service experience to Broomfield residents seeking human services' benefits and services
- ❖ Continue to manage state and federal funding in an efficient and effective manner to provide high quality service while limiting City and County match funding
- ❖ Familiarize the public with Health and Human Services' services through effective community out-reach and education (e.g. social media, "B in the Loop and Channel 8)



Health and Human Services

Human Services & Public Health Clients Served



Prior Year Accomplishments

- Completed outreach to several community-based organizations and Broomfield facilities, through the Health Care Navigator, to provide information to residents about the Affordable Care Act
- Inventoried all HHS records and completed a comprehensive Records Retention Policy
- Applied for and was awarded a grant through Health Care Policy and Financing (HCPF) to assist in the implementation of the early components of a document management system

PUBLIC HEALTH ADMINISTRATION

Strategic Outcome: Health, Leisure, and Educational Opportunities

Goal 1: Work across community sectors to engage, facilitate and foster change through health promotion, disease prevention, and improved determinants of health

Objectives

- ❖ Utilize assessment and planning methodologies to identify, evaluate, and understand community health problems, priority populations, and potential threats to the public’s health, and use this knowledge to determine what strategies are needed to engage partners and improve health
- ❖ Continue to implement a local Public Health Improvement Plan (PHIP)
- ❖ Develop, implement, and evaluate strategies to enhance and promote healthy living, quality of life, and wellbeing

Prior Year Accomplishments

- Disseminated communication materials through paid and earned media outlets to promote awareness or education to residents on public health topics such as healthy eating and active living, tobacco prevention, West Nile, Pertussis, and Ebola
- Promoted health education at nine community fairs including the national Public Health Week, B Healthy Broomfield Wellness Walk, and the health night at a local preschool and kindergarten
- Completed 80% of the objectives in the Public Health Improvement Plan (PHIP)
- Continued to hold quarterly B Healthy Broomfield Coalition (BHBC) meetings, including over 50 representatives from various community sectors
- Collaborated with the CCOB Communication Division to develop and implement the D Healthy Broomfield initiative and One Small Change media campaign



Health and Human Services

- Partnered with Centura Health and SCL Health on the development and implementation of their Community Health Needs Assessment (CHNA)
- Contracted with the Colorado Health Institute to complete an environmental scan, “Planning for the Future,” that collected qualitative data from key providers and stakeholders to understand the current landscape of clinical services available to Broomfield residents under the ACA and opportunities for gap filling services that Public Health and Environment (PHE) should be fulfilling

PUBLIC HEALTH NURSING

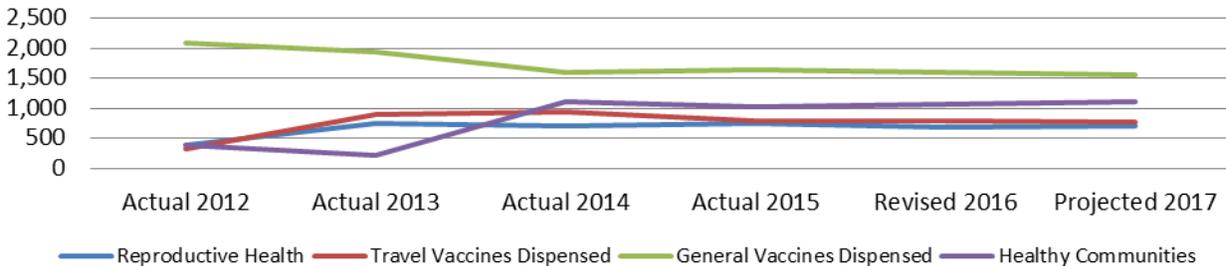
Strategic Outcome: Health, Leisure, and Educational Opportunities

GOAL 1: Promote and protect the health of diverse populations using knowledge from nursing, social, and public health sciences.

Objectives

- ❖ Provide vaccinations and immunizations to children and adults
- ❖ Provide care coordination for Children and Special Healthcare Needs (HCP) and their families
- ❖ Provide low-cost, confidential family planning and preventive health services
- ❖ Decrease and prevent physical and social problems common to high-risk populations, and protect the health and well-being of families and the community through the nurse home visitation program

Public Health Nursing - Client Contacts by Program



Prior Year Accomplishments

- Convened an information and education committee to review reproductive health information given to clients
- Increased reproductive health clinic client visits by 5%
- Increased Medicaid billing by 76%
- Provided reproductive health presentations to high school students
- Provided over 200 flu shots to employees and family members for the 2015-2016 flu season and updated employee Tdap immunizations, if needed
- Provided immunizations for children and teenagers at the Back to School Immunization Event.
- Provided flu vaccines and Tdap immunizations to staff and families at the Bal Swan Children’s Center and Cross of Christ Preschool and Kindergarten and to inmates at the Broomfield Detention Center
- Provided rabies vaccinations to volunteers at the Greenwood Wildlife Rehabilitation Center.
- Provided travel immunizations to 591 Broomfield residents and 971 general immunizations
- Increased awareness of HCP services and provided information and resources to over 40 Broomfield families



Health and Human Services

- Expanded participation with local neonatal intensive-care unit to identify families in need of services and resources
- Served 21 new families and 31 total families in 2015 via the Hope program
- Referred needy children to community resources such as the CHP Program, Imagine, The Giving Tree, and Child Find
- Provided eight families with donations for specific needs in partnership with the Broomfield Community Foundation

PUBLIC HEALTH NUTRITION SERVICES - WOMAN, INFANTS AND CHILDREN (WIC)

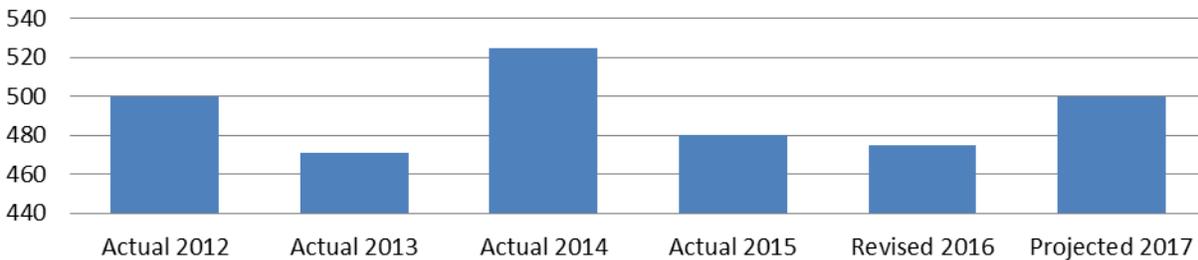
Strategic Outcome: Health, Leisure and Educational Opportunities

GOAL 1: Safeguard the health of low-income women, infants, and children up to the age of five by providing nutritious foods to supplement their diet, quality nutrition education and care planning, referrals within the community, and support and education that assists our clients in a successful breastfeeding experience

Objectives

- ❖ Provide education and resources to parents enrolled in the Broomfield Women, Infants & Children (WIC) program
- ❖ Promote “exclusive” breastfeeding as a preferred option to women enrolled in the Broomfield WIC program

Average Number of WIC Participants Enrolled



Prior Year Accomplishments

- Maintained caseload and served 827 unduplicated WIC participants which included 230 women, 263 infants, and 334 children
- Increased breastfeeding initiation rates among WIC participants from 82% in 2014 to 83% in 2015
- Partnered with the Broomfield Farmers’ Market at Holy Comforter Church for the third year to provide “Market Bucks” to WIC families which can be exchanged at the market for fresh fruits and vegetables twice a month



Health and Human Services

COLORADO STATE UNIVERSITY (CSU) EXTENSION

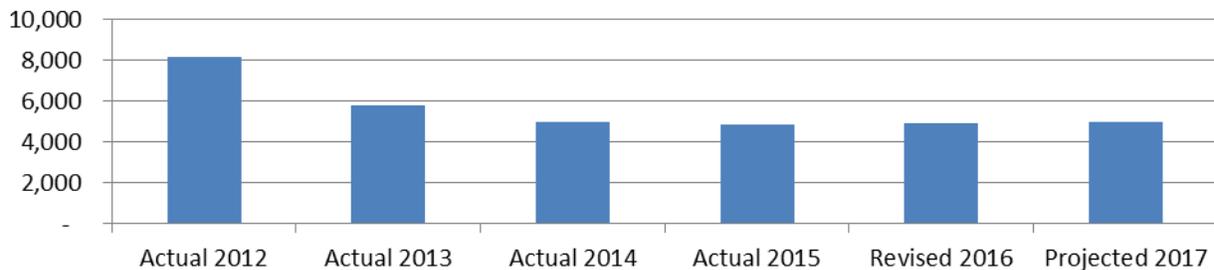
Strategic Outcome: Health, Leisure and Educational Opportunities

GOAL 1: Enhance the capacity of Colorado State University Extension staff to deliver knowledge-based information to residents of Broomfield

Objectives

- ❖ Expand CSU Extension’s ability to serve additional clients through the master gardener program

of Individuals Served through CSU Extension



Prior Year Accomplishments

- Transitioned part-time horticulture position from temporary to regular employment through CSU Extension
- Recruited and trained four additional master gardener volunteers to serve the needs of the Broomfield community

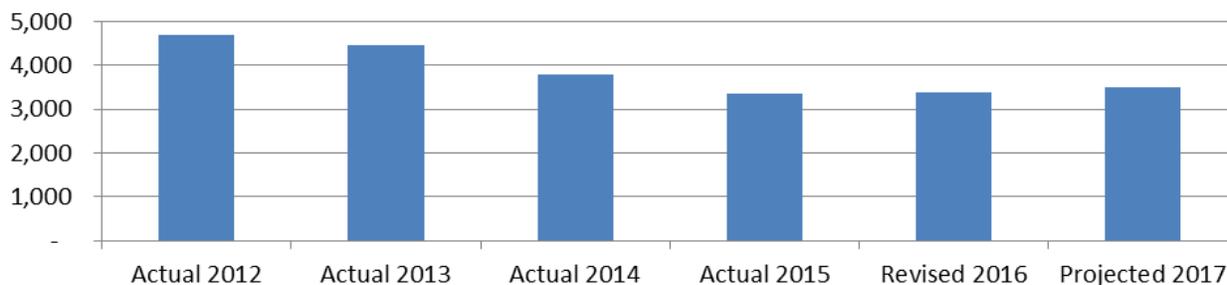
Strategic Outcome: Health, Leisure and Educational Opportunities

GOAL 2: Empower and encourage youth to reach their full potential by participating in 4-H programs

Objectives

- ❖ Build partnerships with local schools to offer 4-H programming during the school year
- ❖ Bring innovative programming to residents through Camp Explorer, Broomfield’s summer day camp program

of Individuals Served through the 4-H Program





Health and Human Services

Prior Year Accomplishments

- Conducted Embryology program in six schools and 15 classrooms reaching a total of 344 students
- Conducted after school programming at Emerald Elementary School, reaching over 35 children on a weekly basis from August through December
- Presented weekly programs related to STEM (Science, Technology, Engineering and Mathematics) topics during Camp Explorer. Over 650 youth and 80 adult contacts were made with ten different learning topics

SELF -SUFFICIENCY, EMPLOYMENT, AND PUBLIC ASSISTANCE

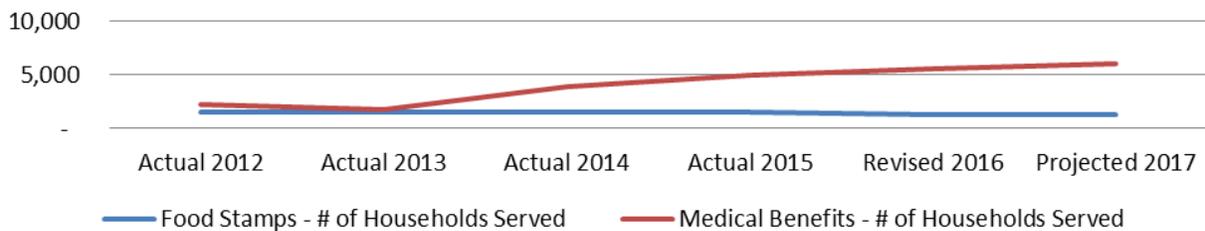
Strategic Outcome: Self Sufficiency

GOAL 1: Provide high-quality and effective support services that help Broomfield families move toward self sufficiency

Objectives

- ❖ Ensure prompt and accurate eligibility determination for clients seeking public assistance benefits
- ❖ Continue to provide quality assistance to residents in navigating the Connect for Health Colorado Healthcare Marketplace
- ❖ Offer access to affordable, high quality childcare as families strive toward self-sufficiency

Food Stamps & Medical Benefits - Households Served



Prior Year Accomplishments

- Fully implemented the Employment First program to assist Food Assistance clients find jobs and become self-sufficient. As a result of the success of this program, Broomfield’s Food Assistance caseloads continue to drop
- Achieved a 97% timeliness rate for the Food Assistance program, exceeding the federal standard of 95%
- Continued to meet the demand for services as Medical Assistance cases increased 29% in 2015

Strategic Outcome: Self Sufficiency

GOAL 2: Administer programs that promote our clients’ self-sufficiency and assist our clients in achieving compliance with state-mandated program requirements



Health and Human Services

Objectives

- ❖ Achieve federally-mandated work participation rate of 50% for clients in the Temporary Assistance for Needy Families (TANF) program

Prior Year Accomplishments

- Place several interns, through the TANF program, with the Health and Human Services Department to provide clients with real world work experience

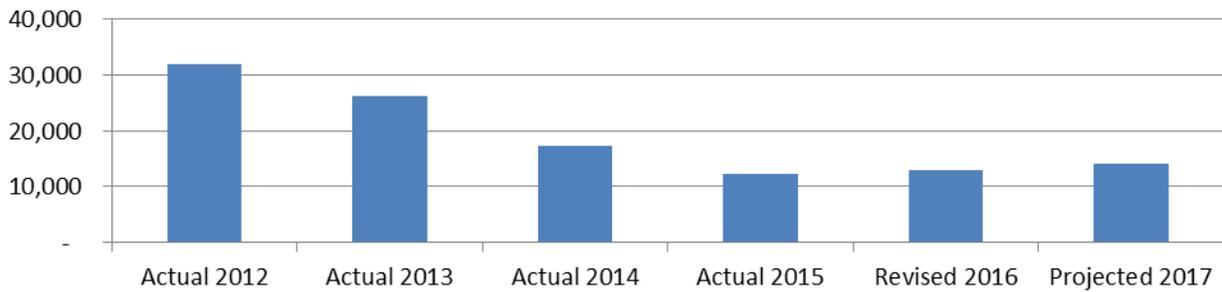
Strategic Outcome: Self Sufficiency

GOAL 3: Assist clients seeking employment to find and maintain suitable work

Objectives

- ❖ Provide effective training and job search services
- ❖ Collaborate with the Workforce Board to address the long-term unemployed

Number of Job Search Assistance Services Provided



Prior Year Accomplishments

- Successfully began implementing the Workforce Innovation and Opportunity Act (WIOA)
- Conducted an Adult Job Fair which included 300 job seekers and 58 employers
- Conducted a Youth Job Fair with 61 employers and 450 youth in attendance

Strategic Outcome: Self Sufficiency

GOAL 4: Locate non-custodial parents and obtain financial support for their children

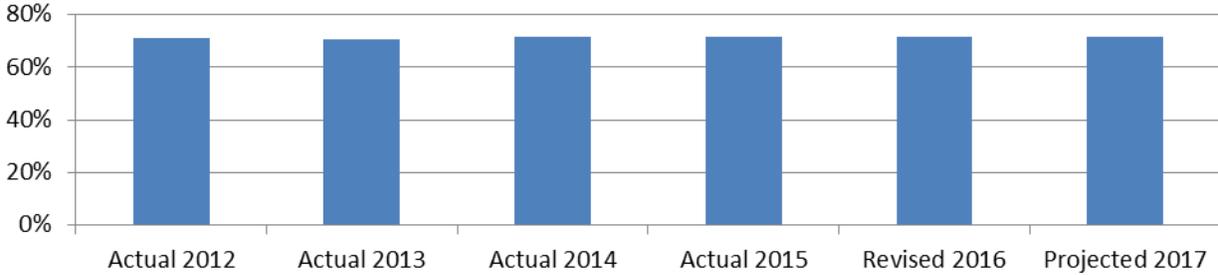
Objectives

- ❖ Establish Paternity in 100% of child support cases
- ❖ Establish and enforce child support and medical support orders
- ❖ Collect greater than 66% of current support owed by noncustodial parents



Health and Human Services

Percent of Current Child Support Collected



Prior Year Accomplishments

- Collected over \$3.5 million in child support
- Successfully achieved 100% paternity rate
- Continued to exceed program standards established by federal guidelines

FAMILY AND CHILDREN’S SERVICES

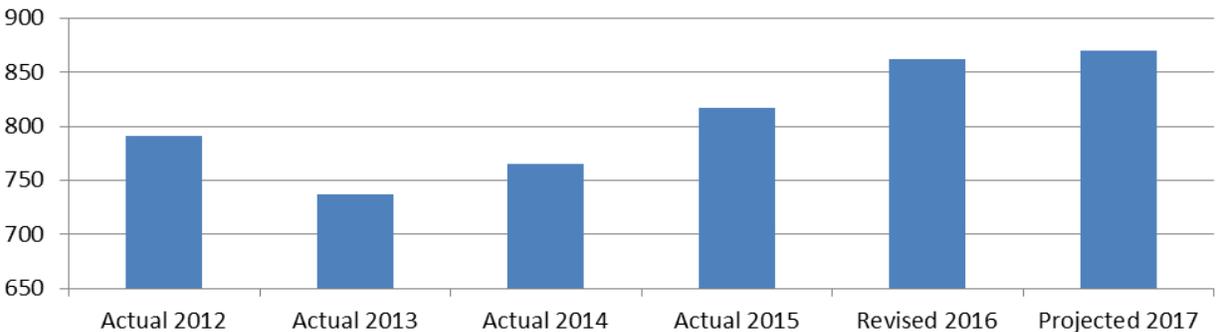
Strategic Outcome: Safe Community

GOAL 1: Provide protective services (child and adult) to ensure the safety, well-being, and permanency of at-risk and vulnerable children and adults

Objectives

- ❖ Meet the federal and state performance standards (75%) on timely responses to maltreatment reports with initial victim interview completed/attempted in a timely manner

of Calls Regarding Child Abuse or Neglect



Prior Year Accomplishments

- The Child, Adult and Family Services team exceeded state performance standards for timely responses to maltreatment reports. Ninety seven percent (97%) were seen within the designated timeframe, exceeding the state standard of 90%.
- Full implementation of a new hotline application and protocol achieved. The Division received 1,387 hotline calls between January 1, 2015 and February 25, 2016 through the hotline
- As of July 1, 2015 Broomfield was selected by Reggie Bicha, Executive Director of the Colorado Department of Human Services, as an official Differential Response County



Health and Human Services

- Reduction of out-of-home placement costs is the primary measure that indicates Title IV-E Waiver savings. In February 2015, Broomfield’s Child, Adult, and Family Services Division earned IV-E Demonstration Project Savings for 2014-15 in the amount of \$16,491

VITAL STATISTICS

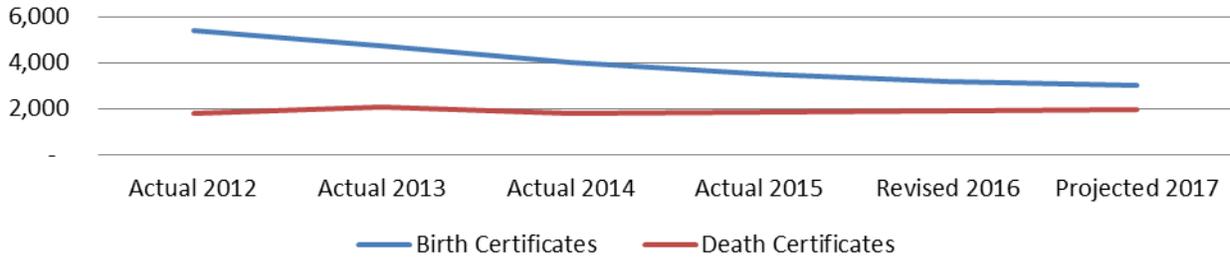
Strategic Outcome: Engaged and Fiscally Responsible Government

GOAL 1: Issue copies of birth and death certificates as requested by the public

Objectives

- ❖ Achieve 100% compliance with state regulations for issuing birth and death certificates by ensuring applicants complete the minimum number of required fields on the County application, by using available resources and trainings to verify the validity of identification presented by the applicant, and by using birth certificates, marriage licenses, or certified court documents to verify eligibility of relationship

Birth & Death Certificates Issued



Prior Year Accomplishments

- Received a 100% rating on both performance and compliance audits conducted by the Colorado Department of Public Health and Environment (CDPHE) Vital Records Office
- Trained staff and developed processes to issue death certificates in conjunction with the statewide implementation of the Electronic Death Registry System

ENVIRONMENTAL HEALTH

Strategic Outcome: Environmental Stewardship

GOAL 1: Provide high quality services to ensure compliance with state and federal environmental health regulations and protect the health of the community and the environment

Objectives

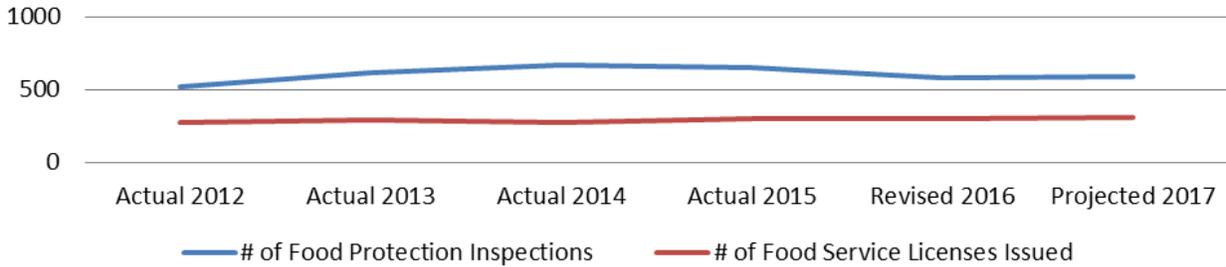
- ❖ Monitor and investigate the causes of epidemic and communicable diseases affecting the public health in Broomfield
- ❖ Enforce the requirements of the Colorado Food Protection Act in Broomfield
- ❖ Provide critical information, perform inspections, conduct investigations, and enforce regulations pertaining to child care centers, air quality, swimming pools, sewage disposal



Health and Human Services

systems, hazardous material responses, and land use

Food Related Inspections & Licenses



Prior Year Accomplishments

- Conducted 651 retail food inspections with all critical violations resolved
- Completed Standard 7 as part of the U.S. Food and Drug Administration Voluntary National Retail Food Regulatory Program Standards by providing retail food safety information, materials, and technical assistance to industry partners and community members.
- Conducted 38 food establishment plan reviews
- Conducted 103 communicable disease investigations
- Coordinated with CDPHE on Ebola response and planning for monitoring travelers from western Africa and was awarded a CDPHE grant for Ebola-related planning
- Conducted a First Responder Table Top Exercise with CCOB Police, Public Works, Communications and Governmental Affairs Department, and North Metro Fire Rescue, in order to better coordinate and vaccinate first responders during a disease outbreak
- Contracted with the Boulder County public health Department to inspect CCOB well sites
- Developed oil and gas inspection program, which includes inspection process and reporting, presenting collected data, reporting and tracking complaints to state agencies, and mapping sites throughout Broomfield

SENIOR SERVICES

Strategic Outcome: Health, Leisure, and Educational Opportunities

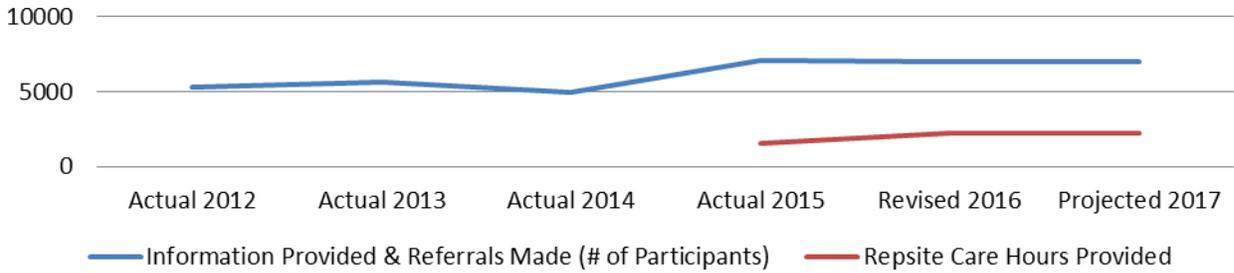
GOAL 1: Improve the quality of life for Broomfield seniors, their families, and caregivers by providing information, assistance, outreach, education, and supportive services

Objectives

- ❖ Identify areas where information, referrals, and assistance are needed and present service and program offerings of Senior Services through community outreach events
- ❖ Identify the need for education on various topics and provide workshops through collaborations with community providers, provide a minimum of 20 education workshops annually
- ❖ Provide supportive services to Broomfield senior including the Loan Closet, Handyman/Chore Program, the Caregiver Respite Program, support groups, and wellness services



Senior Community Services



Prior Year Accomplishments

- Increased information, assistance, and referral encounters 43.5% in 2015, serving 7,078 people in 2015 compared to 4,932 in 2014
- Received a 15.1% increase in grant funding from DRCOG for the Caregiver Respite program, increasing the total funding to \$85,280 in 2015
- Held the Living in Balance Resource Fair which is an event addressing all aspects of successful aging, the event included 11 educational presentations

Strategic Outcome: Health, Leisure, and Educational Opportunities

GOAL 2: Improve or maintain the health and well-being of Broomfield older adults by providing healthy, nutritious meals, education, and social opportunities

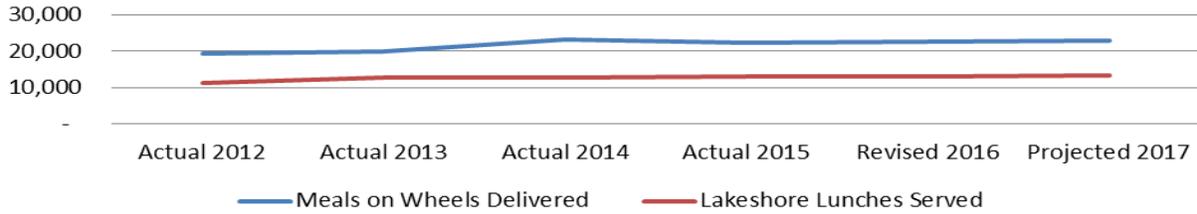
Objectives

- ❖ Provide Meals on Wheels to residents who need assistance with meals
 - Continue with Project Homecoming which gives local senior who are recently release from the hospital five days of hot, nutritious meals delivered to their door at no charge
 - Continue to provide meals on Wheels meals for all Broomfield residents who need them without a wait list
- ❖ Provide nutritious meals at Lakeshore Café providing opportunities for social and community engagement, education, and recreation activities
 - Collaborate with the Public Health and Environment Division dietician to provide nutrition education during Health Hearts lunches twice a month
- ❖ Provide special diet meals for Lakeshore Café and Meals on Wheels programs
 - Provide local senior who have restrictive diets special meals (low-sodium, diabetic, etc.)



Health and Human Services

Seniors Meals Served



Prior Year Accomplishments

- Increased grants and donations received by the nutrition program by 67.7% (\$30,465 received in 2015 and \$18,167 received in 2014)
- Increased Lakeshore Café attendance 3.5% from 12,653 in 2014 to 13,097 in 2015
- The nutrition program clients are very pleased or satisfied with the program. According to the 2015 meal program surveys:
- 96.6% of Meals on Wheels clients are satisfied or very pleased with the meals
- 100% of Lakeshore Café participants are satisfied or very pleased with the meals

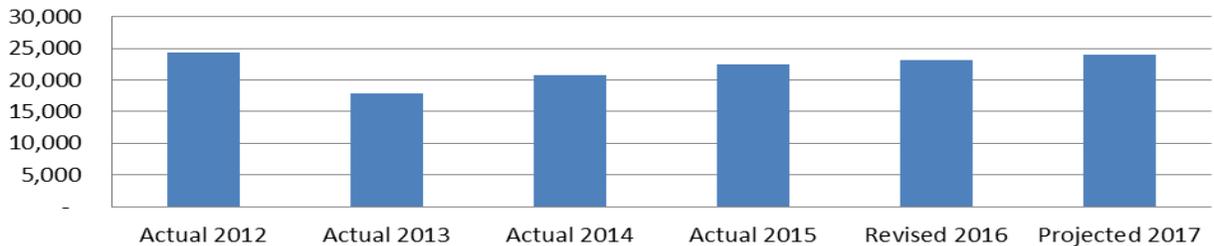
Strategic Outcome: Health, Leisure, and Educational Opportunities

GOAL 3: Provide safe and dependable transportation to elderly and disabled residents of Broomfield

Objectives

- ❖ Work with the Denver Regional Council of Governments (DRCOG), Denver Regional mobility and Access Council (DRMAC), Colorado Department of Transportation (CDOT), Regional Transportation District (RTD), area Local Coordinating Councils (LCC), and other metro area transportation providers to improve availability, coordination, and effectiveness of local human service transportation

Number of Easy Ride Trips



Prior Year Accomplishments

- Received a 55.6% increase in grant funding from DRCOG for the Easy Ride transportation program, increasing the revenue total to \$271,048 in 2015 from \$174,231 in 2014
- Increased the number of Easy Ride trips 8.2% to 22,449 trips in 2015
- 91.4% of Easy Ride participants are extremely satisfied with the program

**CITY AND COUNTY OF BROOMFIELD,
COLORADO**

APPENDICES



Appendix A

Administrative Charges and Internal Service Allocations

<u>Facility Maintenance</u>	<u>2017 Budget</u>
<i>Allocations are charged to each major fund for Facility Maintenance services based on the square footage of the buildings maintained for each fund.</i>	
GENERAL FUND	\$ 2,154,907
<i>Municipal Center, Police Building, Depot Hill Museum, #12 Garden Center, Shops/Maintenance Building, Recycling Center, Library, Auditorium</i>	
WATER FUND	71,920
<i>Water Treatment Plant on 144th, Water Treatment Plant on 112th</i>	
SEWER FUND	51,000
<i>Wastewater Treatment Plant</i>	
HUMAN SERVICES FUND	593,200
<i>Human Services portion of #6 Garden Center and the Senior Center; Workforce space rental</i>	
RECREATION FUND	1,087,640
<i>Community Center, The Bay (Aquatics Park), Skate Park, Derda Recreation Center</i>	
COUNTY FUND	836,060
<i>Detention Center, the Courts Building, the Public Health portion of #6 Garden Center</i>	
Total Charges	\$ 4,794,727
<u>General Services for County Fund</u>	
<i>Allocations are charged to the County General Fund for centralized services provided by the City such as finance, human resources, legal, information technology and fleet maintenance. The amounts are based on the indirect cost allocation report prepared each year.</i>	
COUNTY FUND	\$ 1,980,381
Total Charges	\$ 1,980,381
<u>General Services for Utility Funds</u>	
<i>Allocations are charged to each utility fund (Water, Sewer and Water Reclamation) for centralized services provided by the City such as finance, human resources, legal, information technology, and fleet maintenance. The amounts are based on the indirect cost allocation report prepared each year.</i>	
WATER FUND	\$ 1,945,460
SEWER FUND	1,361,820
WATER RECLAMATION FUND	116,730
Total Charges	\$ 3,424,010
<u>General Services for Urban Renewal Authority</u>	
<i>Allocations are charged to the Broomfield Urban Renewal Authority for centralized services provided by the City such as project administration, finance, human resources, legal, and planning. The amounts are based on the indirect cost allocation report prepared each year.</i>	
BURA	\$ 2,500,000
Total Charges	\$ 2,500,000

APPENDIX B

SCHEDULE OF CAPITAL EQUIPMENT PURCHASES

DEPARTMENT	Division	DESCRIPTION OF ITEM	COST
Replacement Vehicles and Equipment			
Police	Patrol	Mid-size SUV	\$ 45,815
Police	Patrol	Mid-size SUV	35,335
Police	Patrol	Mid-size SUV	35,335
Police	Special Ops	Mid-size SUV	35,335
Public Works	Facility Services	Transit van, medium raised roof, shelving/drawers	32,000
Public Works	Park Services	Rotary Turf Mower / Polar Trac Conversion Kit w/72" rear discharge cutting deck	55,000
Public Works	Park Services	4 Wheel Drive UTV with tow package and plow hook up	21,200
Public Works	Park Services	1 Ton 4x4 pickup with snow plow and water tank	37,000
Public Works	Park Services	Rotary Turf Mower / Polar Trac Conversion Kit w/72" rear discharge cutting deck	55,000
Public Works	Park Services	Rotary Turf Mower / Polar Trac Conversion Kit w/72" rear discharge cutting deck	55,000
Public Works	Park Services	25' Equipemnt trailer with spring loaded ramps	8,500
Public Works	Park Services	Water trailer	7,000
Public Works	Park Services	25' Equipemnt trailer with spring loaded ramps	8,500
Public Works	Streets/Snow and ice	Singls Axle Dump Truck/Snow Plow	260,000
Public Works	Streets/MOC/Snow and Ice	Highlift Front End Loader	180,000
Public Works	Streets/Sweeping	Mechanical Street Sweeper	286,000
Public Works	Streets/Sweeping	Vacuum Sweeper	286,000
Public Works	Utilities	1/2 Ton Pick up, 4X4, Crew Cab	30,000
Public Works	Utilities	3/4 Ton Pick up, 4X4, extended cab	30,300
Public Works	Utilities	3/4 Ton Pick up, 4X4, service body, PTO hydraulic Package W/ hose reels	47,800
Public Works	Utilities	1 ton diesel pick up, 4X4, extended cab, plow package	53,500
Public Works	Utilities	Backhoe	215,000
Public Works	Utilities	3/4 Ton Pick up, 4X4, extended cab	30,300
Public Works	Wastewater	SUV	27,000
Replacement Vehicles and Equipment Total			\$ 1,876,920
Replacement Other Equipment			
Police	Patrol	Automatic License Place Reader (ALPR)	\$ 19,630
Police	Detention	Commercial Dishwasher	19,585
Police	Investigations	Computer and forensic video system	16,600
Police	Detention	LiveScan Machine	41,535
Public Works	Park Services	Pressure Washer/Hose Reel	7,850
Public Works	Parks Services	15 ft. Long 3 - row bleachers	15,000
Public Works	Streets/Traffic	Conflict Monitor Tester	15,000
Replacement Other Equipment Total			\$ 135,200
New Vehicles and Other Equipment*			
Public Works	Parks	Snow Plow 8'.5"	\$ 8,000
Public Works	Parks	3/4 Ton Flat Bed Truck w/ 300 Gallon Water Tank	29,780
Public Works	Parks	Turf Dethatcher	8,148
Public Works	Facilities	3/4 ton 2WD Pickup	25,000
Public Works	Streets	3 - Snow Plows	750,000
Public Works	Environmental Services	1/2 Ton, 4WD Pickup	23,000
Police	Patrol	Replacement K9	8,000
Clerk & Recorder	Elections	Mail Ballot Extractor	30,800
Clerk & Recorder	Motor Vehicles	Customer Management System	19,300
New Vehicles and Equipment Total			\$ 902,028

Schedule of Capital Equipment Purchases - cont.

New /Replacement IT Software and Equipment			
City Council	City Council	Council Chambers and Conference Room A/V Equipment Upgrade	\$ 125,000
Information Technology	IT	IT - Document Management	75,000
Information Technology	IT	IT - Infrastructure as a Service (IaaS)	200,000
Information Technology	IT	IT - Infrastructure Automation	50,000
Information Technology	IT	IT - Mobile Device Management/Enterprise Mobility Management	90,000
Information Technology	IT	IT - Network Hardware/Telecom Replacement - Citywide	110,000
Information Technology	IT	IT - PC Equipment Tech Refresh	375,000
Police	Police	Police - Vehicle Laptop Computer Replacements (includes installation)	240,000
Community Resources	Recreation	Recreation Management System Software Replacement	604,700
Information Technology	IT	Veritas Managed Service	60,000
Information Technology	IT	Firewall for Secondary Internet Access	75,000
		Replacement IT Equipment Total	\$ 2,004,700
<hr/>			
GRAND TOTAL			\$ 4,918,848

*Operating Budget Purchase

Appendix C

INTERGOVERNMENTAL & COMMUNITY GRANTS

Organization	Actual 2015	Original Budget 2016	Revised Budget 2016	Original Budget 2017
HEALTH & HUMAN SVCS STATE FUNDED/MANDATED:				
Imagine!	\$ 348,209	\$ 348,209	\$ 415,000	\$ 1,111,265
Mental Health Center of Boulder County, Inc.	315,000	315,000	389,000	
Misc. HHS Direct Service Providers	299,872	300,445	307,602	
Mental Health Center of Boulder County, Inc. - Lease Payments	111,934	111,680	111,680	113,620
TOTAL HHS AGENCY OUTLAYS	\$ 1,075,015	\$ 1,075,334	\$ 1,223,282	\$ 1,224,885
COMMUNITY OUTLAY:				
Misc. Cultural Organization Outlays	\$ 11,881	\$ 12,799	\$ 12,799	\$ 12,686
Economic Development - Lease Payments	18,728	18,460	18,460	0
Economic Development - Lease Payments	3,305	3,258	3,258	0
Broomfield FISH - Lease Payments	37,822	37,812	37,812	39,708
TOTAL COMMUNITY AGENCY OUTLAYS	\$ 71,736	\$ 72,329	\$ 72,329	\$ 52,394
ORGANIZATION DUES:				
Broomfield Area Chamber of Commerce	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400
Colorado Counties, Inc.	20,000	20,000	20,000	20,000
Colorado Municipal League	32,667	33,647	33,647	34,656
Denver Metro Convention & Visitors Bureau/ Visit Denver	525	525	525	525
Denver Regional Council of Governments	16,000	16,000	16,000	16,000
Metro Mayors Caucus/ Civic Results	4,520	4,520	4,520	4,520
North Metro Chamber of Commerce	505	505	505	505
National Association of Counties	860	860	860	860
National League of Cities	4,467	4,467	4,467	4,467
Regional Air Quality Council	1,500	1,500	1,500	1,500
North Area Transportation Alliance	2,400	2,400	2,400	2,400
U.S. 36 Commuting Solutions	11,924	11,924	11,924	11,924
TOTAL ORGANIZATION DUES	\$ 98,768	\$ 99,748	\$ 99,748	\$ 100,757
TOTAL OUTSIDE AGENCY FUNDING	\$ 1,245,519	\$ 1,247,411	\$ 1,395,359	\$ 1,378,036

*Note White=City Contribution

*Note Shaded=County Contribution

INTERGOVERNMENTAL & COMMUNITY OUTLAYS- cont.

CITY COUNCIL SPECIAL EVENT FUNDING:	2017 Budget
Council Annual Allowance for Community Relations	5,000
Mayor Annual Allowance for Community Relations	1,000
A Precious Child Gala	1,500
Chamber After Hours	3,000
Chamber Annual Dinner Sponsorship	2,000
Chamber Annual Summer BBQ Sponsorship	1,000
Chamber Eggs & Issues - Mayors State of City Address	1,500
Coffee for mayor Fishing Derby	75
Coffee for Mayor Trail Adventure	75
Colfax Marathon	250
Dancing with the Broomfield Stars	1,000
DRCOG Awards Reception Sponsorship	800
Smart Community Annual Forumn	400
HOB Awards	800
Ice Cream for 4th of July	3,200
Broomfield Days - Marching Band Competition	1,000
Broomfield Days - Table Rental	100
Metro No. DC Breakfast	300
Sister City - Host Expenses	7,000
North Metro Chamber Dinner Sponsorship	1,000
Relay for Life	1,000
Other - Chamber Events, ETC	1,000
TOTAL	\$ 33,000

APPENDIX D

2017 ANNUAL BUDGET - FTE SUMMARIES

Department Summary	Legislative							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-11100 City Council	11.00	0.00	11.00	0.00	11.00	0.00	11.00	0.00
Total Positions	11.00	0.00	11.00	0.00	11.00	0.00	11.00	0.00

Position Detail by Division	Legislative							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
City Council								
City Council Members	10.00	0.00	10.00	0.00	10.00	0.00	10.00	0.00
Mayor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	11.00	0.00	11.00	0.00	11.00	0.00	11.00	0.00

Department Summary	City and County Manager							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-13100 Executive Management	6.00	0.70	6.00	0.70	6.00	0.70	6.00	0.70
01-13300 Citizen's Assistance Center	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
Total Positions	11.00	0.70	11.00	0.70	11.00	0.70	11.00	0.70

Position Detail by Division	City and County Manager							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Executive Management								
Administrative Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician II	1.00	0.70	1.00	0.70	1.00	0.70	1.00	0.70
Assistant City and County Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Assistant to City and County Manager	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
City and County Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Deputy City and County Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Executive Office Manager	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Total Positions	6.00	0.70	6.00	0.70	6.00	0.70	6.00	0.70

Citizen's Assistance Center	City and County Manager							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Citizen Assistant	4.00	0.00	4.00	0.00	3.00	0.00	3.00	0.00
Citizen Assistant Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Lead Citizen Assistant	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Total Positions	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00

2017 ANNUAL BUDGET - FTE SUMMARIES

Economic Development

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-84100 Economic Development	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

Position Detail by Division	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Economic Development								
Director of Economic Development	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Economic Development Specialist	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Senior Economic Development Specialist	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

Internal Audit

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-85100 Internal Audit	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Position Detail by Division	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Internal Audit								
Director Performance & Internal Audit	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Clerk and Recorder

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-14100 City Clerk	3.00	1.60	3.00	1.60	3.00	1.60	3.00	1.60
02-14100 Administration	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-14200 Elections	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
02-14300 Motor Vehicle	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-14600 Recorder	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	16.00	1.60	16.00	1.60	16.00	1.60	16.00	1.60

Position Detail by Division	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
City Clerk								
Administrative Analyst	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Administrative Technician I	0.00	1.60	0.00	1.60	0.00	1.60	0.00	1.60
Deputy City Clerk/Records Management	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Records and License Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Records and License Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	3.00	1.60	3.00	1.60	3.00	1.60	3.00	1.60

2017 ANNUAL BUDGET - FTE SUMMARIES

Clerk and Recorder - Administration	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
City and County Clerk	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Elections	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Election Operations Coordinator	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Elections Technician I	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Elections Technician II	2.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00
Management Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00

Motor Vehicle	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Title/Registration Lead Specialist	0.00	0.00	0.00	0.00	2.00	0.00	2.00	0.00
Title/Registration Specialist	6.00	0.00	6.00	0.00	2.00	0.00	2.00	0.00
Title/Registration Specialist II	0.00	0.00	0.00	0.00	2.00	0.00	2.00	0.00
Title/Registration Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00

Recorder	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Recorder Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Records Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

City and County Attorney

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-12100 City Attorney	3.15	0.00	3.15	0.00	3.15	0.00	3.15	0.00
02-12100 County Attorney	1.20	0.00	1.20	0.00	1.20	0.00	1.20	0.00
Total Positions	4.35	0.00	4.35	0.00	4.35	0.00	4.35	0.00

Position Detail by Division	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
City Attorney								
Attorney	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
City and County Attorney	0.80	0.00	0.80	0.00	0.80	0.00	0.80	0.00
Deputy City and County Attorney	0.35	0.00	0.35	0.00	0.35	0.00	0.35	0.00
Legal Administrative Assistant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Attorney	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Total Positions	3.15	0.00	3.15	0.00	3.15	0.00	3.15	0.00

2017 ANNUAL BUDGET - FTE SUMMARIES

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
County Attorney								
Attorney	0.35	0.00	0.35	0.00	0.00	0.00	0.00	0.00
City and County Attorney	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Deputy City and County Attorney	0.65	0.00	0.65	0.00	0.65	0.00	0.65	0.00
Senior Attorney	0.00	0.00	0.00	0.00	0.35	0.00	0.35	0.00
Total Positions	1.20	0.00	1.20	0.00	1.20	0.00	1.20	0.00

Communications and Governmental Affairs

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-17100 Communications	5.00	0.00	5.00	0.00	5.00	0.75	5.00	0.75
Total Positions	5.00	0.00	5.00	0.00	5.00	0.75	5.00	0.75

Position Detail by Division	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Communications								
Assistant City County Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Engagement Administrator	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Engagement Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Engagement Specialist	1.00	0.00	1.00	0.00	1.00	0.75	1.00	0.75
Engagement Technician	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Senior Engagement Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	5.00	0.00	5.00	0.00	5.00	0.75	5.00	0.75

Human Resources

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-16100 Human Resources	7.00	0.72	7.00	0.72	7.00	0.72	7.00	0.72
Total Positions	7.00	0.72	7.00	0.72	7.00	0.72	7.00	0.72

Position Detail by Division	2015		2016		2016		2017	
	Revised Budget		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Human Resources								
Administrative Clerk Limited Appt.	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Benefits Administrator	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Director of Human Resources	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Human Resources Manager	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Human Resources Technician I	0.00	0.72	0.00	0.72	0.00	0.72	0.00	0.72
Retirement/Leave Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Benefits Administrator	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Wellness/Training Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	7.00	0.72	7.00	0.72	7.00	0.72	7.00	0.72

2017 ANNUAL BUDGET - FTE SUMMARIES

Department Summary	Combined Courts							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-15100 Municipal Court	4.00	0.65	4.00	0.65	4.00	0.65	4.00	0.65
Total Positions	4.00	0.65	4.00	0.65	4.00	0.65	4.00	0.65

Position Detail by Division	Combined Courts							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Municipal Court								
Court Administrator	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Deputy Court Clerk	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Deputy Municipal Judge	0.00	0.05	0.00	0.05	0.00	0.05	0.00	0.05
Director of Court Services	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Municipal Judge	0.00	0.60	0.00	0.60	0.00	0.60	0.00	0.60
Total Positions	4.00	0.65	4.00	0.65	4.00	0.65	4.00	0.65

Department Summary	Assessor							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
02-50700 Assessor	9.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00
Total Positions	9.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00

Position Detail by Division	Assessor							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Assessor								
Appraiser	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
Assessment Administrator	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Assessment Supervisor	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Assessor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Commercial Appraiser	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Personal Property Appraiser	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Property Transfer Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	9.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00

Department Summary	Finance							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-50100 Fiscal Services	11.40	2.26	11.40	2.26	11.40	1.77	11.40	1.77
01-50200 Budget & Compliance	3.60	0.80	3.60	0.80	4.60	0.00	4.60	0.00
01-50300 Risk Management	1.35	0.00	1.35	0.00	1.10	0.16	1.10	0.16
01-50400 Purchasing	1.65	0.64	1.65	0.64	1.90	1.77	1.90	1.77
01-50500 Revenue Management-City	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
02-50500 Revenue Management-County	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
40-50600 Utility Billing-Water	3.00	1.05	3.00	1.05	3.00	0.98	3.00	0.98
45-50600 Utility Billing-Sewer	1.00	0.35	1.00	0.35	1.00	0.32	1.00	0.32
Total Positions	28.00	5.10	28.00	5.10	29.00	5.00	29.00	5.00

2017 ANNUAL BUDGET - FTE SUMMARIES

Position Detail by Division

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Fiscal Services								
Accounting Clerk	0.00	0.80	0.00	0.80	0.00	0.60	0.00	0.60
Accounting Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Accounting Technician	3.00	1.46	3.00	1.46	3.00	1.17	3.00	1.17
Administrative Analyst	0.00	0.00	0.00	0.00	0.40	0.00	0.40	0.00
Administrative Tech II	0.40	0.00	0.40	0.00	0.00	0.00	0.00	0.00
Director of Finance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Finance Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Payroll Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Accountant	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
Total Positions	11.40	2.26	11.40	2.26	11.40	1.77	11.40	1.77

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Budget								
Administrative Analyst	0.00	0.00	0.00	0.00	0.60	0.00	0.60	0.00
Administrative Technician II	0.60	0.00	0.60	0.00	0.00	0.00	0.00	0.00
Budget and Financial Analyst	0.00	0.80	0.00	0.80	0.00	0.00	0.00	0.00
Budget Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Budget and Financial Analyst	2.00	0.00	2.00	0.00	3.00	0.00	3.00	0.00
Total Positions	3.60	0.80	3.60	0.80	4.60	0.00	4.60	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Risk Management								
Accounting Clerk	0.00	0.00	0.00	0.00	0.00	0.16	0.00	0.16
Purchasing/Risk Management Specialist	0.35	0.00	0.35	0.00	0.00	0.00	0.00	0.00
Senior Procurement Agent	0.00	0.00	0.00	0.00	0.10	0.00	0.10	0.00
Risk Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.35	0.00	1.35	0.00	1.10	0.16	1.10	0.16

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Purchasing								
Accounting Clerk	0.00	0.00	0.00	0.00	0.00	0.04	0.00	0.04
Accounting Technician	0.00	0.64	0.00	0.64	0.00	0.93	0.00	0.93
Procurement Specialist - Limited Appt.	0.00	0.00	0.00	0.00	0.00	0.80	0.00	0.80
Purchasing Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Purchasing/Risk Management Specialist	0.65	0.00	0.65	0.00	0.00	0.00	0.00	0.00
Senior Procurement Agent	0.00	0.00	0.00	0.00	0.90	0.00	0.90	0.00
Total Positions	1.65	0.64	1.65	0.64	1.90	1.77	1.90	1.77

2017 ANNUAL BUDGET - FTE SUMMARIES

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Revenue Management- City								
Sales Tax Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Sales Tax Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Revenue Management- County								
Audit and Compliance Officer	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Property Tax Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Public Trustee Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Revenue Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Utility Billing- Water								
Billing and Accounts Administrator	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Lead Water Meter Reader	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Revenue Technician	1.50	0.60	1.50	0.60	1.50	0.60	1.50	0.60
Water Meter Reader Worker	0.00	0.45	0.00	0.45	0.00	0.38	0.00	0.38
Total Positions	3.00	1.05	3.00	1.05	3.00	0.98	3.00	0.98

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Utility Billing- Sewer								
Billing and Accounts Administrator	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Lead Water Meter Reader	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Revenue Technician	0.50	0.20	0.50	0.20	0.50	0.20	0.50	0.20
Water Meter Reader Worker	0.00	0.15	0.00	0.15	0.00	0.12	0.00	0.12
Total Positions	1.00	0.35	1.00	0.35	1.00	0.32	1.00	0.32

Information Technology

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-18000 IT- Administration	0.00	0.00	3.00	0.50	3.00	0.50	6.00	0.50
01-18100 IT- Applications	6.66	0.50	5.00	0.00	5.00	0.00	0.00	0.00
01-18200 IT- Client Services	3.66	0.00	6.00	0.00	6.00	0.00	0.00	0.00
01-18300 IT- Operations	5.68	0.00	4.00	0.00	4.00	0.00	0.00	0.00
01-18400 IT- Telecommunications	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
01-18500 IT - GIS	2.00	0.00	3.00	0.00	3.00	0.00	0.00	0.00
01-18600 IT- Project Management	0.00	0.00	2.00	0.00	2.00	0.00	0.00	0.00
01-18700 IT- Development and Operations	0.00	0.00	0.00	0.00	0.00	0.00	18.00	0.00
Total Positions	19.00	0.50	24.00	0.50	24.00	0.50	24.00	0.50

2017 ANNUAL BUDGET - FTE SUMMARIES

Position Detail by Division	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administration								
Administrative Technician I	0.00	0.00	0.00	0.50	0.00	0.50	0.00	0.50
Administrative Analyst	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Chief Information Security Officer	0.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Director of Information Technology	0.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
IT Operations Manager	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Office Business Manager	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Project Manager	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00
Total Positions	0.00	0.00	3.00	0.50	3.00	0.50	6.00	0.50

IT Applications	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	0.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Technician	0.00	0.50	0.00	0.00	0.00	0.00	0.00	0.00
Application Support Administrator	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Business Systems Analyst	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Chief Technology Officer	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Director of Information Technology	0.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Integration Engineer	0.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00
IT Operations Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Programmer/Analyst	2.00	0.00	2.00	0.00	1.00	0.00	0.00	0.00
Senior Programmer/Analyst	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Total Positions	6.66	0.50	5.00	0.00	5.00	0.00	0.00	0.00

IT Customer Services	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	0.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Customer Success Hardware Specialist	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Customer Success Specialist I	0.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Customer Success Specialist II	1.00	0.00	2.00	0.00	2.00	0.00	0.00	0.00
Customer Success Specialist III	0.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Customer Success Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Director of Information Technology	0.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Positions	3.66	0.00	6.00	0.00	6.00	0.00	0.00	0.00

IT Operations	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	0.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Customer Infrastructure Engineer	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Development Operations Engineer	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Director of Information Technology	0.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Lead Development Operations Engineer	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Manager of Operations and Client Services	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Systems Administrator/Linux	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Total Positions	5.68	0.00	4.00	0.00	4.00	0.00	0.00	0.00

2017 ANNUAL BUDGET - FTE SUMMARIES

IT GIS	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
GIS Data Administrator	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
GIS Manager	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
GIS Analyst	0.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Total Positions	2.00	0.00	3.00	0.00	3.00	0.00	0.00	0.00

IT Telecommunications	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Telecommunications Administrator	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00

IT Project Management	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Senior Project Manager	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Project Manager	0.00	0.00	1.00	0.00	2.00	0.00	0.00	0.00
Total Positions	0.00	0.00	2.00	0.00	2.00	0.00	0.00	0.00

Development and Operations	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Application Programmer/Analyst	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Application Support Administrator	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Customer Infrastructure Engineer	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Customer Success Hardware Specialist	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Customer Success Specialist I	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Customer Success Specialist II	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00
Customer Success Specialist III	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Customer Success Supervisor	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Development Operations Engineer	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
GIS Analyst	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
GIS Data Administrator	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
GIS Manager	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Integration Engineer	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Lead Development Operations Engineer	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Senior Programmer/Analyst	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Systems Administrator/Linux	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Telecommunications Administrator	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Total Positions	0.00	0.00	0.00	0.00	0.00	0.00	18.00	0.00

2017 ANNUAL BUDGET - FTE SUMMARIES

Department Summary	Community Development							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-19100 Administration	3.00	0.80	3.00	0.80	3.00	0.80	3.00	0.80
01-19200 Planning	5.50	0.80	5.50	0.80	5.50	0.80	6.50	0.80
01-19300 Engineering	7.50	2.13	8.50	2.13	9.50	1.38	9.50	1.38
01-19400 Building Inspections	10.00	0.00	10.00	0.00	11.00	0.50	11.00	0.50
01-19600 GIS - City	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00
02-19600 GIS - County	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
01-19700 Code Compliance	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
01-19800 Capital Improvements Admin.	5.50	1.40	5.50	1.40	5.50	1.40	6.50	1.40
Total Positions	40.00	5.13	41.00	5.13	43.00	4.88	45.00	4.88

Position Detail by Division	Community Development Admin							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Support Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician II	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
Director of Community Development	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Transportation Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	3.00	0.80	3.00	0.80	3.00	0.80	3.00	0.80

Planning	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician I	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Director of Planning	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Planner I	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Principal Planner	1.00	0.80	1.00	0.80	1.00	0.80	1.00	0.80
Senior Planner	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	5.50	0.80	5.50	0.80	5.50	0.80	6.50	0.80

Engineering	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician I	0.50	0.63	0.50	0.63	0.50	0.63	0.50	0.63
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Civil Engineer (PE)	2.00	0.70	3.00	0.70	3.00	0.75	3.00	0.75
Construction Inspection Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Construction Inspector	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Construction Inspector - Limited Appt	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Traffic Engineer	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Traffic Engineering Technician	0.00	0.80	0.00	0.80	1.00	0.00	1.00	0.00
Total Positions	7.50	2.13	8.50	2.13	9.50	1.38	9.50	1.38

2017 ANNUAL BUDGET - FTE SUMMARIES

Building	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Chief Building Official	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Combination Inspector I	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Combination Inspector II	1.00	0.00	1.00	0.00	2.00	0.00	2.00	0.00
Combination Inspector III	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Permit Technician	1.00	0.00	1.00	0.00	1.00	0.50	1.00	0.50
Permit Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Plans Analyst	2.00	0.00	2.00	0.00	3.00	0.00	3.00	0.00
Senior Plans Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	10.00	0.00	10.00	0.00	11.00	0.50	11.00	0.50

GIS- City	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Coordinator	0.00	0.00	0.00	0.00	0.50	0.00	0.50	0.00
Administrative Technician II	0.50	0.00	0.50	0.00	0.00	0.00	0.00	0.00
GIS Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
GIS Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00

GIS- County	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
GIS Specialist	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

Code Compliance	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Code Compliance Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Code Compliance Officer	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Total Positions	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00

Capital Improvements Administration	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Coordinator	0.00	0.00	0.00	0.00	0.50	0.00	0.50	0.00
Administrative Technician II	0.50	0.00	0.50	0.00	0.00	0.00	0.00	0.00
CIP Field Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
CIP Project Manager	2.00	1.40	3.00	1.40	3.00	1.40	4.00	1.40
CIP Project Manager- Limited Appt.	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
City and County Engineer	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	5.50	1.40	5.50	1.40	5.50	1.40	6.50	1.40

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Department Summary	Housing Authority							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
65-83100 Housing Authority	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Position Detail by Division	Housing Authority							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Housing Program Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Department Summary	Police							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-21100 Administration - Police	6.00	0.80	7.00	0.80	7.00	0.80	7.00	0.80
01-22200 Investigations	18.00	0.00	18.00	0.00	18.00	0.00	18.00	0.00
01-22300 Patrol	56.00	1.55	56.00	1.55	54.00	1.55	56.00	1.55
02-23400 Training Unit	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
01-23700 Records and Communications	17.00	0.00	17.00	0.00	17.00	0.00	18.00	0.00
01-22500 Special Operations	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
01-22700 Traffic Unit	9.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00
01-23800 Communications - N. Metro Fire	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
01-22800 FlatIron Services Unit	4.00	0.00	4.00	0.00	5.00	0.00	5.00	0.00
01-22600 Northwest Parkway Unit	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
01-21200 North Metro Task Force	3.00	0.00	3.00	0.00	4.00	0.00	4.00	0.00
01-22400 Animal Control Unit	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
01-24200 Event Center	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-23100 Detention Administration	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-23300 Detention Operations	46.00	0.00	46.00	0.00	41.00	0.00	41.00	0.00
02-22900 Court Security	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-23200 Transport Unit	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
02-23900 Building Maintenance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-23500 Emergency Management	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
02-22100 Civil Process	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
02-24100 Property/Evidence	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
02-23310 Alternative Sentencing Unit	0.00	0.00	0.00	0.00	5.00	0.00	5.00	0.00
Total Positions	210.00	2.35	211.00	2.35	211.00	2.35	214.00	2.35

Position Detail by Division	Police Administration							
	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Administrative Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician I	1.00	0.80	1.00	0.80	1.00	0.80	1.00	0.80
Budget & Financial Analyst	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Chief of Police	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

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Crime Analyst	0.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Deputy Chief of Police	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	6.00	0.80	7.00	0.80	7.00	0.80	7.00	0.80

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Investigations								
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Crime Scene Investigator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Criminalist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Commander	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Officer	10.00	0.00	10.00	0.00	10.00	0.00	10.00	0.00
Police Sergeant	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Victim Advocate	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Victim Assistance Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	18.00	0.00	18.00	0.00	18.00	0.00	18.00	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Patrol								
Administrative Technician I	0.00	1.55	0.00	1.55	0.00	1.55	0.00	1.55
Police Commander	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Police Officer	46.00	0.00	46.00	0.00	45.00	0.00	46.00	0.00
Police Officer Trainee	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Police Sergeant	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
Digital Technician	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Total Positions	56.00	1.55	56.00	1.55	54.00	1.55	56.00	1.55

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Traffic								
Police Commander	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Officer	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	9.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Traffic/Northwest Parkway								
Police Officer	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Flatiron Services Unit								
Police Officer	3.00	0.00	3.00	0.00	4.00	0.00	4.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	4.00	0.00	4.00	0.00	5.00	0.00	5.00	0.00

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	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Event Center								
Police Officer	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Civil Process								
Civil Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Officer	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Animal Control Unit								
Animal Services Officer	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Total Positions	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Special Operations								
Maintenance Assistant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Officer	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Court Security								
Court Security Officer	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Police Officer	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Property/Evidence								
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Property/Evidence Technician	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Detention Administration								
Administrative Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician I	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Commander	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Police Sergeant	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00

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	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Detention Operations								
Police Officer - Detention	41.00	0.00	41.00	0.00	37.00	0.00	37.00	0.00
Police Sergeant	5.00	0.00	5.00	0.00	4.00	0.00	4.00	0.00
Total Positions	46.00	0.00	46.00	0.00	41.00	0.00	41.00	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Transport								
Police Officer - Detention	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Emergency Management								
Emergency Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Public Education Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Records & Communications Police								
Communications Specialist	10.00	0.00	10.00	0.00	10.00	0.00	10.00	0.00
Communications Specialist Supervisor	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Police Commander	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Records Specialist	3.00	0.00	3.00	0.00	3.00	0.00	4.00	0.00
Records Specialist Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	17.00	0.00	17.00	0.00	17.00	0.00	18.00	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Communications Fire								
Comm. Specialist - Limited Appt.	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
Comm. Specialist Supervisor -Limited Appt.	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Training								
Administrative Technician I	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Background Investigator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Commander	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Training Coordinator	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00

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	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Building Maintenance								
Building Maintenance Tech - Detention	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
North Metro Task Force								
Administrative Technician I - Limited Appt.	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Officer	1.00	0.00	1.00	0.00	2.00	0.00	2.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	3.00	0.00	3.00	0.00	4.00	0.00	4.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Alternative Sentencing Unit								
Police Officer Detention	1.00	0.00	1.00	0.00	4.00	0.00	4.00	0.00
Police Sergeant Detention	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	5.00	0.00	5.00	0.00

Public Works

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-30100 Administration - Public Works	1.75	0.00	1.75	0.00	1.75	0.00	1.75	0.00
01-30200 Fleet Maintenance	8.10	1.40	8.10	1.40	8.10	1.40	8.10	1.40
01-30300 Park Maint. - Athletic Facilities	4.70	0.00	4.70	0.00	4.70	0.00	4.70	0.00
01-30310 Park Maint. - Forestry	2.22	0.00	2.22	0.00	2.22	0.00	3.22	0.00
01-30320 Park Maint. - Horticulture	7.57	0.00	7.57	0.00	7.57	0.00	7.57	0.00
01-30330 Park Maint. - Irrigation	8.66	0.00	8.66	0.00	8.66	0.00	8.66	0.00
01-30340 Park Maint. - Open Space	2.40	0.00	2.40	0.00	2.40	0.00	3.40	0.00
01-30350 Park Maint. - Structures/Playgrd.	2.95	0.00	2.95	0.00	2.95	0.00	3.95	0.00
01-30360 Park Maint. - Turf Mowing	5.70	0.00	5.70	0.00	5.70	0.00	5.70	0.00
07-30400 Cemetery Maintenance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
03-32100 Facilities Maintenance	24.15	7.70	26.15	6.40	26.15	6.40	30.15	6.83
06-34100 Maintenance of Condition	7.77	0.00	8.71	0.00	8.71	0.00	8.71	0.00
06-34200 Snow and Ice Control	0.96	0.00	1.14	0.00	1.14	0.00	5.14	0.00
06-34300 Traffic Control	5.94	0.00	6.88	0.00	6.88	0.00	6.88	0.00
06-34500 Street Cleaning	1.48	0.00	1.48	0.00	1.48	0.00	1.48	0.00
06-34800 Stormwater Streets	0.00	0.00	0.94	0.00	0.94	0.00	0.94	0.00
40-35100 Water Supply	2.30	0.00	2.30	0.00	2.30	0.00	1.75	0.00
40-35200 Water Treatment Plant	9.40	0.00	9.40	0.00	9.40	0.00	9.95	0.00
40-35300 Water System Operation/Maint.	11.70	0.00	12.70	0.00	12.70	0.00	12.70	0.00
40-35400 Environmental Monitoring	7.75	0.00	7.75	0.00	7.75	0.00	7.75	0.00
45-37300 WW System Operation/Maint.	7.70	0.00	7.70	0.00	7.70	0.00	7.70	0.00
45-37100 Wastewater Treatment Plant	11.00	0.80	11.00	0.80	11.00	0.00	11.00	0.00
45-37200 Industrial Pretreatment	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00
45-37400 Laboratory Operations	4.25	0.80	4.25	0.80	4.25	0.80	4.25	0.80
45-38600 Stormwater	2.50	0.00	2.50	0.00	1.50	0.80	1.50	0.80
45-38900 Stormwater Sewer	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00

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47-39000 Water Reclamation Resources & F	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.25	0.00
47-39100 Water Reclamation	1.30	0.00	1.30	0.00	1.30	0.00	1.30	0.05	0.00
Total Positions	145.75	10.70	151.75	9.40	151.75	9.40	162.75	9.83	

Position Detail by Division	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Public Works Administration								
Administrative Analyst	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Director of Public Works	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.75	0.00	1.75	0.00	1.75	0.00	1.75	0.00

Fleet Maintenance	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
Auto/Equipment Technician	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
Fleet Worker	0.00	0.60	0.00	0.60	0.00	0.60	0.00	0.60
Lead Auto/Equipment Technician	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Management Analyst	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Parts Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Superintendent of Fleet Maintenance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	8.10	1.40	8.10	1.40	8.10	1.40	8.10	1.40

Facilities Maintenance	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Building Maintenance Technician	3.00	0.80	4.00	0.00	3.00	0.00	3.00	0.00
Custodial Foreman	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Custodian	12.00	6.40	12.00	6.40	12.00	6.40	16.00	6.83
Facilities Services Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
HVAC Technician	1.00	0.50	2.00	0.00	2.00	0.00	2.00	0.00
Journeyman Electrician	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Management Analyst	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Master Electrician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Pool Operations Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Superintendent of Facilities	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	24.15	7.70	26.15	6.40	26.15	6.40	30.15	6.83

Park Maintenance	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Park Maintenance- Athletic Facilities								
Administrative Technician II	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Management Analyst	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Operations Worker/Tech/Senior Tech	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Park Operations Foreman	0.80	0.00	0.80	0.00	0.80	0.00	0.80	0.00
Park Operations Supervisor	0.35	0.00	0.35	0.00	0.35	0.00	0.35	0.00
Superintendent of Park Operations	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Total Positions	4.70	0.00	4.70	0.00	4.70	0.00	4.70	0.00

2017 ANNUAL BUDGET - FTE SUMMARIES

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Park Maintenance- Forestry								
Administrative Technician II	0.07	0.00	0.07	0.00	0.07	0.00	0.07	0.00
City and County Forester	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Contract Administrator	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Operations Worker/Tech/Senior Tech	1.00	0.00	1.00	0.00	1.00	0.00	2.00	0.00
Superintendent of Park Operations	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Total Positions	2.22	0.00	2.22	0.00	2.22	0.00	3.22	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Park Maintenance- Horticulture								
Administrative Technician II	0.17	0.00	0.17	0.00	0.17	0.00	0.17	0.00
Contract Administrator	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Landscape Planner/Horticulture	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Lead Parks Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Operations Worker/Tech/Senior Tech	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
Park Operations Foreman	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Superintendent of Park Operations	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Total Positions	7.57	0.00	7.57	0.00	7.57	0.00	7.57	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Park Maintenance- Irrigation								
Administrative Technician II	0.21	0.00	0.21	0.00	0.21	0.00	0.21	0.00
Contract Administrator	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Operations Worker/Tech/Senior Tech	4.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
Operations Worker/Tech/Senior Tech Lim. A	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Park Irrigation Systems Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Park Operations Foreman	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Superintendent of Park Operations	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Total Positions	8.66	0.00	8.66	0.00	8.66	0.00	8.66	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Park Maintenance- Open Space								
Administrative Technician II	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Contract Administrator	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Open Space Noxious Weed Coordinator	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Operations Worker/Tech/Senior Tech	2.00	0.00	2.00	0.00	1.00	0.00	2.00	0.00
Park Operations Supervisor	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Superintendent of Park Operations	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Total Positions	2.40	0.00	2.40	0.00	2.40	0.00	3.40	0.00

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	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Park Maint. - Structural/Playgrounds								
Administrative Technician II	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Lead Parks Technician	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Operations Worker/Tech/Senior Tech	2.00	0.00	2.00	0.00	1.00	0.00	2.00	0.00
Park Operations Foreman	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Park Operations Supervisor	0.45	0.00	0.45	0.00	0.45	0.00	0.45	0.00
Superintendent of Park Operations	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Total Positions	2.95	0.00	2.95	0.00	2.95	0.00	3.95	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Park Maintenance- Turf Mowing								
Administrative Technician II	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Contract Administrator	0.30	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Lead Parks GIS/Mapping Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Operations Worker/Tech/Senior Tech	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Park Operations Foreman	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Park Operations Supervisor	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Superintendent of Park Operations	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Total Positions	5.70	0.00	5.70	0.00	5.70	0.00	5.70	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Cemetery Maintenance								
Cemetery Ops Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Street Maintenance	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Maintenance of Condition								
Management Analyst	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Pavement Mgt System Administrator	0.94	0.00	0.94	0.00	0.94	0.00	0.94	0.00
Senior Streets Technician	5.64	0.00	5.64	0.00	3.76	0.00	3.76	0.00
Streets Worker	0.00	0.00	0.94	0.00	2.82	0.00	2.82	0.00
Streets Foreman	0.54	0.00	0.54	0.00	0.54	0.00	0.54	0.00
Superintendent of Streets	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Total Positions	7.77	0.00	8.71	0.00	8.71	0.00	8.71	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Snow and Ice Control								
Pavement Mgt System Administrator	0.06	0.00	0.06	0.00	0.06	0.00	0.06	0.00
Senior Streets Technician	0.54	0.00	0.54	0.00	0.48	0.00	0.48	0.00
Streets Foreman	0.12	0.00	0.12	0.00	0.12	0.00	0.12	0.00
Streets Technician	0.12	0.00	0.12	0.00	0.12	0.00	0.12	0.00
Streets Worker	0.00	0.00	0.18	0.00	0.24	0.00	4.24	0.00
Superintendent of Streets	0.06	0.00	0.06	0.00	0.06	0.00	0.06	0.00
Traffic Signal Technician	0.06	0.00	0.06	0.00	0.06	0.00	0.06	0.00
Total Positions	0.96	0.00	1.14	0.00	1.14	0.00	5.14	0.00

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	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Traffic Control								
Senior Streets Technician	1.88	0.00	1.88	0.00	2.82	0.00	2.82	0.00
Streets Foreman	0.94	0.00	0.94	0.00	0.94	0.00	0.94	0.00
Streets Technician	1.88	0.00	1.88	0.00	0.94	0.00	0.94	0.00
Superintendent of Streets	0.30	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Street Worker	0.00	0.00	0.94	0.00	0.94	0.00	0.94	0.00
Traffic Signal Technician	0.94	0.00	0.94	0.00	0.94	0.00	0.94	0.00
Total Positions	5.94	0.00	6.88	0.00	6.88	0.00	6.88	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Street Cleaning								
Senior Streets Technician	0.94	0.00	0.94	0.00	0.94	0.00	0.94	0.00
Streets Foreman	0.40	0.00	0.40	0.00	0.40	0.00	0.40	0.00
Superintendent of Streets	0.14	0.00	0.14	0.00	0.14	0.00	0.14	0.00
Total Positions	1.48	0.00	1.48	0.00	1.48	0.00	1.48	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Stormwater Streets								
Streets Worker	0.00	0.00	0.94	0.00	0.94	0.00	0.94	0.00
Total Positions	0.00	0.00	0.94	0.00	0.94	0.00	0.94	0.00

Water Fund	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Water Resources & Planning								
Chief Plant Operator	0.48	0.00	0.48	0.00	0.48	0.00	0.00	0.00
Superintendent of Water	0.07	0.00	0.07	0.00	0.07	0.00	0.00	0.00
Water Resources Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Water Resource Manager	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Total Positions	2.30	0.00	2.30	0.00	2.30	0.00	1.75	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Water Treatment Plant & Supply								
Administrative Technician I	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Chief Plant Operator	1.52	0.00	1.52	0.00	1.52	0.00	2.00	0.00
Plant Operator A, B, C, D	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
Superintendent of Water	0.88	0.00	0.88	0.00	0.88	0.00	0.95	0.00
Total Positions	9.40	0.00	9.40	0.00	9.40	0.00	9.95	0.00

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	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Water Operations and Maintenance								
Administrative Analyst	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Cross Connection/Backflow Specialist	0.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Management Analyst	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Electro/Mechanic System Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Utilities Technician	3.25	0.00	3.25	0.00	2.50	0.00	2.50	0.00
Senior Utilities Mapping/GIS Tech	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Superintendent of Utilities	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Utilities Foreman	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Utilities Technician	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Utilities Worker	1.75	0.00	1.75	0.00	1.50	0.00	1.50	0.00
Utility Systems Coordinator	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Total Positions	11.70	0.00	12.70	0.00	12.70	0.00	12.70	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Environmental Monitoring								
Chemist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Environmental Services Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Environmental Services Superintendent	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Lab Supervisor Water	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Water Quality Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Water Quality Analyst	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Water Quality Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	7.75	0.00	7.75	0.00	7.75	0.00	7.75	0.00

Sewer Fund	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Wastewater Operations & Maint.								
Administrative Analyst	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Management Analyst	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Electro Mechanic System Coordinator	1.00	0.00	1.00	0.00	0.50	0.00	0.50	0.00
Senior Utilities Technician	1.75	0.00	1.75	0.00	2.00	0.00	2.00	0.00
Superintendent of Utilities	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Utilities Technician	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Utilities Worker	0.25	0.00	0.25	0.00	0.50	0.00	0.50	0.00
Utility Systems Coordinator	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Total Positions	7.70	0.00	7.70	0.00	7.70	0.00	7.70	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Wastewater Treatment Plant								
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Chief Plant Operator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Electro -Mechanic Systems Coordinator	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Equipment Technician	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Lead Equipment Technician	2.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00
Plant Operator A, B, C, D	3.00	0.00	3.00	0.00	5.00	0.00	5.00	0.00
Plant Operator Trainee	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Stormwater Technician	0.00	0.80	0.00	0.80	0.00	0.00	0.00	0.00

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Superintendent of Wastewater	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	11.00	0.80	11.00	0.80	11.00	0.00	11.00	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Industrial Pretreatment								
Industrial Pretreatment Technician/Speciali:	1.50	0.00	1.50	0.00	1.50	0.00	1.50	0.00
Stormwater Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Laboratory Operations								
Chemist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Environmental Services Superintendent	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Lab Supervisor Wastewater	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Water Quality Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Water Quality Technician	1.00	0.80	1.00	0.80	1.00	0.80	1.00	0.80
Total Positions	4.25	0.80	4.25	0.80	4.25	0.80	4.25	0.80

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Stormwater								
Industrial Pretreatment Technician	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Stormwater Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Stormwater Worker	0.00	0.00	0.00	0.00	0.00	0.80	0.00	0.80
Water Quality Technician	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Total Positions	2.50	0.00	2.50	0.00	1.50	0.80	1.50	0.80

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Stormwater - Sewer								
Water Quality Technician	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Total Positions	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00

Reuse Water Fund	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Water Reclamation Resources & Plan								
Senior Resources Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.25	0.00
Water Resources Manager	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Total Positions	0.00	0.00	0.00	0.00	0.00	0.00	1.25	0.00

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	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Water Reclamation Supply								
Senior Water Resources Technician	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Superintendent of Water	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Water Resource Manager	0.25	0.00	0.25	0.00	0.25	0.00	0.00	0.00
Total Positions	1.30	0.00	1.30	0.00	1.30	0.00	0.05	0.00

Library & Cultural Affairs

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-61100 Cultural Affairs	2.55	1.50	2.55	1.50	2.55	1.50	3.55	0.70
01-61500 Museum	0.00	0.80	0.00	0.80	0.00	0.80	1.00	0.00
05-63100 Library	12.45	16.09	12.45	16.09	12.45	16.04	12.45	16.34
Total Positions	15.00	18.39	15.00	18.39	15.00	18.34	17.00	17.04

Position Detail by Division

Cultural Affairs	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	0.30	0.80	0.30	0.80	0.30	0.80	1.30	0.00
Auditorium Lead Technician	0.00	0.70	0.00	0.70	0.00	0.70	0.00	0.70
Auditorium Production Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Cultural Affairs Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Director of Library and Cultural Affairs	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Total Positions	2.55	1.50	2.55	1.50	2.55	1.50	3.55	0.70

Museum	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Museum Administrator	0.00	0.80	0.00	0.80	0.00	0.80	1.00	0.00
Total Positions	0.00	0.80	0.00	0.80	0.00	0.80	1.00	0.00

Library	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician II	0.70	0.00	0.70	0.00	0.70	0.00	0.70	0.00
Assistant Librarian	2.00	4.30	2.00	4.20	1.00	3.50	1.00	3.50
Circulation Clerk	0.00	3.79	0.00	3.83	0.00	3.81	0.00	3.81
Director of Library and Cultural Affairs	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Lead Circulation Clerk	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
Librarian Aide	0.00	1.85	0.00	1.86	1.00	1.83	1.00	1.83
Librarian I	0.00	1.55	0.00	1.60	0.00	1.30	0.00	1.30
Librarian II	2.00	0.00	2.00	0.00	4.00	0.80	4.00	0.80
Librarian III	5.00	1.00	5.00	1.00	3.00	0.50	3.00	0.80
Manager Library Circulation Services	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Patron Services Associate	0.00	2.80	0.00	2.80	0.00	3.50	0.00	3.50
Total Positions	12.45	16.09	12.45	16.09	12.45	16.04	12.45	16.34

2017 ANNUAL BUDGET - FTE SUMMARIES

Open Space

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-62100 Open Space and Trails Admin.	2.15	0.00	2.15	0.00	2.15	0.00	2.15	0.00
Total Positions	2.15	0.00	2.15	0.00	2.15	0.00	2.15	0.00

Position Detail by Division	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Open Space and Trails Administration								
Administrative Analyst	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Director of Open Space and Trails	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Open Space/Trails Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.15	0.00	2.15	0.00	2.15	0.00	2.15	0.00

Recreation

Department Summary	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
07-64200 County Commons Cemetery	0.15	0.00	0.15	0.00	0.20	0.00	0.20	0.00
04-66100 Rec. Services Administration	1.20	0.00	1.20	0.00	1.20	0.00	1.20	0.00
04-66200 Paul Derda Recreation Center	6.36	21.52	6.32	22.71	6.32	22.09	6.22	22.29
04-66300 Community Center	4.65	9.00	4.80	8.66	4.80	8.53	4.65	8.91
04-66410 Aquatic Programs	0.78	1.95	0.78	1.95	0.78	1.95	0.78	1.95
04-66420 Flexible Programs	0.00	0.00	0.00	0.07	0.00	0.07	0.00	0.07
04-66430 Senior Programs	1.39	0.84	1.39	0.74	1.39	0.74	1.34	0.74
04-66440 Special Events	1.37	0.28	1.42	0.26	1.42	0.26	1.36	0.26
04-66450 General Programs	2.09	5.19	2.09	5.19	2.09	5.19	2.02	5.19
04-66460 Athletic Programs	5.57	4.90	5.57	4.90	5.57	4.90	5.57	4.90
04-66470 Teen Center	1.18	0.39	1.02	0.39	1.02	0.39	1.35	0.39
04-66480 Aquatic Center (The Bay)	1.27	3.34	1.27	3.34	1.27	3.34	1.37	3.34
04-66500 Special Needs Programs	0.93	0.21	0.93	0.21	0.93	0.21	0.93	0.21
04-66510 Skate Park/Batting Cages	0.16	0.65	0.16	0.65	0.16	0.65	0.16	0.65
Total Positions	27.10	48.27	27.10	49.07	27.15	48.32	27.15	48.90

Position Detail by Division	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
County Commons Cemetery								
Administrative Supervisor	0.00	0.00	0.00	0.00	0.00	0.00	0.05	0.00
Director of Recreation Services	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Facility Manager	0.10	0.00	0.10	0.00	0.15	0.00	0.10	0.00
Total Positions	0.15	0.00	0.15	0.00	0.20	0.00	0.20	0.00

2017 ANNUAL BUDGET - FTE SUMMARIES

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Recreation Services Administration								
Administrative Analyst	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Director of Recreation Services	0.95	0.00	0.95	0.00	0.95	0.00	0.95	0.00
Recreation Facility Manager	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Total Positions	1.20	0.00	1.20	0.00	1.20	0.00	1.20	0.00

Recreation Services	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Paul Derda Recreation Center								
Administrative Clerk	0.00	1.50	0.00	1.50	0.00	1.50	0.00	1.35
Administrative Supervisor	0.45	0.00	0.45	0.00	0.45	0.00	0.45	0.00
Administrative Technician I	0.70	0.00	0.70	0.00	0.00	0.40	0.00	0.40
Administrative Technician II	0.00	0.00	0.00	0.00	0.70	0.00	0.70	0.00
Child Care Provider	0.00	2.15	0.00	2.20	0.00	2.20	0.00	2.20
Child Sitting Director	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Facility Attendant	0.00	0.83	0.00	0.83	0.00	0.83	0.00	0.83
Facility Coordinator	2.44	0.00	2.45	0.00	2.45	0.00	2.35	0.00
Facility /Program Supervisor	0.00	1.88	0.00	1.88	0.00	1.88	0.00	1.88
Facility Specialist	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.70
Fitness Specialist/Instructor	0.00	0.00	0.00	0.80	0.00	0.80	0.00	2.54
Lead Child Care Provider	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Pool Manager	0.00	2.60	0.00	2.60	0.00	2.60	0.00	2.60
Program Instructor/Coach/ Lifeguard	0.00	7.92	0.00	8.26	0.00	8.26	0.00	5.72
Recreation Clerk	0.00	3.90	0.00	3.90	0.00	3.63	0.00	3.28
Recreation Coordinator	0.42	0.00	0.42	0.00	0.32	0.00	0.32	0.00
Recreation Facility Manager	0.30	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Recreation Program Manager	0.30	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Recreation Specialist	0.00	0.75	0.00	0.75	0.10	0.00	0.10	0.80
Recreation Supervisor	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Total Positions	6.36	21.52	6.32	22.71	6.32	22.09	6.22	22.29

Community Center	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Clerk	0.00	1.43	0.00	1.43	0.00	1.13	0.00	0.80
Administrative Supervisor	0.30	0.00	0.35	0.00	0.35	0.00	0.30	0.00
Administrative Technician I	1.35	0.00	1.35	0.00	0.35	0.40	0.35	0.40
Administrative Technician II	0.00	0.00	0.00	0.00	1.00	0.00	0.80	0.00
Community Events Coordinator	0.00	0.00	0.00	0.00	0.08	0.00	0.08	0.00
Facility Coordinator	1.35	0.00	1.35	0.00	1.35	0.00	1.45	0.00
Facility Program Supervisor	0.00	0.43	0.00	0.43	0.00	0.43	0.00	0.43
Facility Specialist	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.70
Fitness instructor	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.74
Pool Manager	0.00	1.72	0.00	1.72	0.00	1.72	0.00	1.72
Program Instructor/Coach/ Lifeguard	0.00	2.69	0.00	2.35	0.00	2.35	0.00	1.62
Recreation Clerk	0.00	2.73	0.00	2.73	0.00	2.50	0.00	2.50
Recreation Coordinator	0.75	0.00	0.85	0.00	0.75	0.00	0.75	0.00
Recreation Facility Manager	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Recreation Program Manager	0.40	0.00	0.40	0.00	0.32	0.00	0.32	0.00
Recreation Specialist	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00

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Recreation Supervisor	0.15	0.00	0.15	0.00	0.25	0.00	0.25	0.00
Total Positions	4.65	9.00	4.80	8.66	4.80	8.53	4.65	8.91

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Aquatic Programs								
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Pool Manager	0.00	0.24	0.00	0.24	0.00	0.24	0.00	0.24
Program Instructor/Coach/ Lifeguard	0.00	1.71	0.00	1.71	0.00	1.71	0.00	1.71
Recreation Program Manager	0.29	0.00	0.29	0.00	0.29	0.00	0.29	0.00
Recreation Coordinator	0.47	0.00	0.47	0.00	0.47	0.00	0.47	0.00
Total Positions	0.78	1.95	0.78	1.95	0.78	1.95	0.78	1.95

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Flexible Programs								
Program Instructor/Coach/ Lifeguard	0.00	0.00	0.00	0.07	0.00	0.07	0.00	0.07
Total Positions	0.00	0.00	0.00	0.07	0.00	0.07	0.00	0.07

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Senior Programs								
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Community Events Coordinator	0.00	0.00	0.00	0.00	0.30	0.00	0.30	0.00
Facility Coordinator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Facility/Program Supervisor	0.00	0.02	0.00	0.02	0.00	0.02	0.00	0.02
Program Instructor/Coach/ Lifeguard	0.00	0.82	0.00	0.72	0.00	0.72	0.00	0.72
Recreation Coordinator	0.85	0.00	0.85	0.00	0.85	0.00	0.85	0.00
Recreation Program Manager	0.32	0.00	0.32	0.00	0.02	0.00	0.02	0.00
Recreation Supervisor	0.20	0.00	0.20	0.00	0.20	0.00	0.15	0.00
Total Positions	1.39	0.84	1.39	0.74	1.39	0.74	1.34	0.74

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Special Events								
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.06	0.00
Community Events Coordinator	0.00	0.00	0.00	0.00	0.35	0.00	0.35	0.00
Facility Coordinator	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Facility/Program Supervisor	0.00	0.14	0.00	0.13	0.00	0.13	0.00	0.13
Pool Manager	0.00	0.02	0.00	0.02	0.00	0.02	0.00	0.02
Program Instructor/Coach/ Lifeguard	0.00	0.03	0.00	0.02	0.00	0.02	0.00	0.02
Recreation Clerk	0.00	0.08	0.00	0.08	0.00	0.08	0.00	0.08
Recreation Coordinator	0.30	0.00	0.30	0.00	0.20	0.00	0.20	0.00
Recreation Facility Manager	0.15	0.00	0.20	0.00	0.20	0.00	0.10	0.00
Recreation Program Manager	0.45	0.00	0.45	0.00	0.10	0.00	0.10	0.00
Recreation Specialist	0.10	0.00	0.10	0.00	0.15	0.00	0.15	0.00

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Recreation Supervisor	0.15	0.00	0.15	0.00	0.20	0.00	0.20	0.00
Recreation Worker	0.00	0.01	0.00	0.01	0.00	0.01	0.00	0.01
Total Positions	1.37	0.28	1.42	0.26	1.42	0.26	1.36	0.26

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
General Programs								
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.00	0.00
Administrative Technician II	0.00	0.00	0.00	0.00	0.00	0.00	0.05	0.00
Community Events Coordinator	0.00	0.00	0.00	0.00	0.07	0.00	0.07	0.00
Facility Coordinator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Personal Trainer	0.00	1.46	0.00	1.46	0.00	1.46	0.00	1.45
Preschool Director	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Preschool Inst/Aide	0.00	3.51	0.00	3.51	0.00	3.51	0.00	3.52
Program Instructor/Coach/ Lifeguard	0.00	0.21	0.00	0.21	0.00	0.21	0.00	0.22
Recreation Clerk	0.00	0.01	0.00	0.01	0.00	0.01	0.00	0.00
Recreation Coordinator	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Recreation Facility Manager	0.10	0.00	0.10	0.00	0.10	0.00	0.15	0.00
Recreation Program Manager	0.07	0.00	0.07	0.00	0.00	0.00	0.00	0.00
Recreation/Program/Facility Supervisor	0.85	0.00	0.85	0.00	0.85	0.00	0.70	0.00
Total Positions	2.09	5.19	2.09	5.19	2.09	5.19	2.02	5.19

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Athletic Programs								
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Administrative Technician I	0.65	0.00	0.65	0.00	0.65	0.00	0.65	0.00
Facility/Program Supervisor	0.90	0.85	0.90	0.85	0.00	0.85	0.00	0.85
Program Instructor/Coach/ Lifeguard	0.00	2.97	0.00	2.97	0.00	2.97	0.00	2.97
Recreation Coordinator	1.70	0.00	1.70	0.00	0.00	0.00	0.00	0.00
Recreation Program Manager	0.60	0.00	0.60	0.00	0.60	0.00	0.60	0.00
Recreation Specialist	1.70	0.80	1.70	0.80	2.55	0.80	2.55	0.80
Recreation Supervisor	0.00	0.00	0.00	0.00	1.75	0.00	1.75	0.00
Recreation Worker	0.00	0.28	0.00	0.28	0.00	0.28	0.00	0.28
Total Positions	5.57	4.90	5.57	4.90	5.57	4.90	5.57	4.90

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Teen Center								
Administrative Supervisor	0.07	0.00	0.02	0.00	0.02	0.00	0.00	0.00
Administrative Technician II	0.00	0.00	0.00	0.00	0.00	0.00	0.05	0.00
Child Care Provider	0.00	0.04	0.00	0.04	0.00	0.04	0.00	0.04
Community Events Coordinator	0.00	0.00	0.00	0.00	0.20	0.00	0.20	0.00
Facility/Program Supervisor	0.00	0.31	0.00	0.31	0.00	0.31	0.00	0.31
Pool Manager	0.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Program Instructor/Coach/ Lifeguard	0.00	0.04	0.00	0.04	0.00	0.04	0.00	0.04
Recreation Coordinator	0.90	0.00	0.80	0.00	0.80	0.00	0.80	0.00
Recreation Facility Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.10	0.00

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Recreation Program Manager	0.20	0.00	0.20	0.00	0.00	0.00	0.00	0.00	0.00
Recreation Supervisor	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.20	0.00
Total Positions	1.18	0.39	1.02	0.39	1.02	0.39	1.35	0.39	

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Aquatic Center (The Bay)								
Administrative Supervisor	0.04	0.00	0.04	0.00	0.04	0.00	0.04	0.00
Administrative Technician I	0.30	0.00	0.30	0.00	0.00	0.00	0.00	0.00
Administrative Technician II	0.00	0.00	0.00	0.00	0.30	0.00	0.40	0.00
Pool Manager	0.00	0.38	0.00	0.38	0.00	0.38	0.00	0.38
Program Instructor/Coach/ Lifeguard	0.00	2.91	0.00	2.91	0.00	2.91	0.00	2.91
Recreation Clerk	0.00	0.05	0.00	0.05	0.00	0.05	0.00	0.05
Recreation Coordinator	0.71	0.00	0.71	0.00	0.71	0.00	0.71	0.00
Recreation Program Manager	0.22	0.00	0.22	0.00	0.22	0.00	0.22	0.00
Total Positions	1.27	3.34	1.27	3.34	1.27	3.34	1.37	3.34

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Special Needs Programs								
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Facility Coordinator/Supervisor	0.00	0.02	0.00	0.02	0.00	0.02	0.00	0.02
Program Instructor/Coach/ Lifeguard	0.00	0.10	0.00	0.10	0.00	0.10	0.00	0.10
Recreation Coordinator	0.85	0.00	0.85	0.00	0.85	0.00	0.85	0.00
Recreation Program Manager	0.06	0.00	0.06	0.00	0.06	0.00	0.06	0.00
Recreation Specialist	0.00	0.09	0.00	0.09	0.00	0.09	0.00	0.09
Total Positions	0.93	0.21	0.93	0.21	0.93	0.21	0.93	0.21

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Skate Park/Batting Cages								
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Facility/Program Supervisor	0.00	0.65	0.00	0.65	0.00	0.65	0.00	0.65
Recreation Program Manager	0.09	0.00	0.09	0.00	0.09	0.00	0.09	0.00
Recreation Specialist	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Total Positions	0.16	0.65	0.16	0.65	0.16	0.65	0.16	0.65

Health and Human Services

Department Summary	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
08-40100 HS - Operations & Admin.	7.21	0.00	8.21	0.00	6.73	0.00	7.07	0.00
08-40120 HS - Support	2.65	0.00	2.65	0.00	2.65	0.00	2.65	0.00
08-40200 HS - Child Welfare	20.50	0.00	21.50	0.00	21.00	0.00	20.61	0.00
08-40250 HS - Child Care Assistance	1.14	0.00	1.14	0.00	1.23	0.00	1.26	0.00
08-40300 HS - Public Assistance	13.97	0.40	14.97	0.40	18.48	0.63	18.15	0.63
08-40150 HS - Adult Services	1.00	0.00	1.00	0.00	1.05	0.00	1.00	0.00
08-40320 HS - Child Support Enforcement	3.73	1.00	3.73	1.00	2.87	1.00	2.83	1.00
08-40350 HS - TANF Administration	3.85	0.00	3.85	0.00	2.45	0.00	2.72	0.00
08-42100 HS - Workforce Center	9.31	2.08	10.31	1.33	10.31	1.33	10.58	1.33
02-45100 PH - Administration	1.96	0.50	1.96	0.50	3.07	0.00	2.34	0.00
02-45200 PH - Reproductive Health	1.15	1.00	1.15	1.00	1.65	0.50	1.65	0.50

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02-45300	PH - Women, Infants & Children	1.50	0.00	1.50	0.00	1.50	0.00	1.30	0.50
02-45210	PH - Immunizations	4.65	0.00	4.65	0.00	4.65	0.00	4.65	0.00
02-45400	PH - Environmental Health	4.60	0.50	4.60	0.50	4.60	0.50	4.60	0.50
02-45500	PH - Health Promotions	1.15	0.50	1.15	0.50	4.15	0.00	4.35	0.00
02-45600	PH - Vital Statistics	0.25	0.00	0.25	0.00	0.25	0.00	0.88	0.00
02-45800	PH - CSU Extension	0.03	0.50	0.03	0.50	0.01	0.50	0.01	0.50
02-45220	PH - Children w/Special Needs	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-19900	PH- Oil Gas Inspections	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
08-48100	Seniors - Administration	2.00	0.00	2.00	0.00	2.00	0.00	3.00	0.00
08-48200	Seniors - Community Services	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
08-48300	Seniors - Easy Ride Transport.	3.00	0.80	3.00	0.80	3.00	0.80	3.00	0.80
08-48400	Seniors - Senior Nutrition	1.00	2.10	1.00	2.10	1.00	2.28	1.00	2.28
Total Positions		86.65	9.38	90.65	8.63	94.65	7.54	96.65	8.04

Position Detail by Division

Human Services	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Human Services Operations & Admin.								
Accounting Technician	1.25	0.00	1.25	0.00	1.19	0.00	1.21	0.00
Case Manager Supervisor	0.05	0.00	0.05	0.00	0.10	0.00	0.10	0.00
Client Support Technician	2.05	0.00	2.05	0.00	0.00	0.00	0.00	0.00
Contract Monitor	0.70	0.00	0.70	0.00	0.00	0.00	0.00	0.00
Director of Health and Human Services	0.60	0.00	0.60	0.00	0.61	0.00	0.59	0.00
Deputy Director of HHS	0.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Federal Funding Specialist	0.00	0.00	0.00	0.00	0.00	0.00	0.40	0.00
Fiscal Operations Supervisor	0.81	0.00	0.81	0.00	0.75	0.00	0.72	0.00
Office Manager	0.55	0.00	0.55	0.00	0.98	0.00	0.92	0.00
Operations Manager	1.00	0.00	1.00	0.00	0.90	0.00	0.92	0.00
Policy & Contract Administrator	0.00	0.00	0.00	0.00	0.60	0.00	0.63	0.00
Self-Sufficiency/Employment Manager	0.10	0.00	0.10	0.00	0.00	0.00	0.00	0.00
Systems Support Specialist	0.10	0.00	0.10	0.00	0.60	0.00	0.58	0.00
Total Positions	7.21	0.00	8.21	0.00	6.73	0.00	7.07	0.00

Human Services Support	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Assistant Director Human Resources	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Attorney	0.65	0.00	0.65	0.00	0.00	0.00	0.00	0.00
Human Resources Administrator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Legal Administrative Assistant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Attorney	0.00	0.00	0.00	0.00	0.65	0.00	0.65	0.00
Total Positions	2.65	0.00	2.65	0.00	2.65	0.00	2.65	0.00

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	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Adult Services								
Caseworker II	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Caseworker III	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Director Health & Human Services	0.00	0.00	0.00	0.00	0.05	0.00	0.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.05	0.00	1.00	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Child Welfare								
Accounting Technician	0.40	0.00	0.40	0.00	0.40	0.00	0.39	0.00
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Case Aide	3.00	0.00	3.00	0.00	2.00	0.00	3.00	0.00
Caseworker Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Client Support Technician	0.00	0.00	0.00	0.00	0.10	0.00	0.13	0.00
Clinical Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Director of Health and Human Services	0.10	0.00	0.10	0.00	0.15	0.00	0.15	0.00
Family and Children's Services Manager	0.95	0.00	0.95	0.00	1.00	0.00	1.00	0.00
Federal Funding Specialist	1.00	0.00	1.00	0.00	1.00	0.00	0.60	0.00
Interventionist Ltd. Appt.	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Operations Manager	0.00	0.00	0.00	0.00	0.05	0.00	0.06	0.00
Policy & Contract Administrator	0.00	0.00	0.00	0.00	0.20	0.00	0.20	0.00
Program Planning Administrator	0.95	0.00	0.95	0.00	1.00	0.00	1.00	0.00
Senior Attorney	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Child & Adult Support Specialist	0.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00
Social Caseworker I	4.00	0.00	5.00	0.00	1.00	0.00	2.00	0.00
Social Caseworker II	5.00	0.00	5.00	0.00	8.00	0.00	7.00	0.00
Systems Support Specialist	0.10	0.00	0.10	0.00	0.10	0.00	0.08	0.00
Total Positions	20.50	0.00	21.50	0.00	21.00	0.00	20.61	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Child Care Assistance								
Accounting Technician	0.04	0.00	0.04	0.00	0.02	0.00	0.03	0.00
Case Manager- Eligibility	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Case Manager Supervisor	0.00	0.00	0.00	0.00	0.15	0.00	0.15	0.00
Director Health & Human Services	0.00	0.00	0.00	0.00	0.01	0.00	0.00	0.00
Family and Children's Services Manager	0.05	0.00	0.05	0.00	0.00	0.00	0.00	0.00
Self-Sufficiency/Employment Manager	0.00	0.00	0.00	0.00	0.05	0.00	0.08	0.00
Program Planning Administrator	0.05	0.00	0.05	0.00	0.00	0.00	0.00	0.00
Total Positions	1.14	0.00	1.14	0.00	1.23	0.00	1.26	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Public Assistance								
Accounting Technician	0.05	0.00	0.05	0.00	0.02	0.00	0.04	0.00
Administrative Technician I	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Assist Payment/Child Support	0.50	0.00	0.50	0.00	0.70	0.00	0.75	0.00
Case Manager CBMS Recovery	0.00	0.00	0.00	0.00	1.00	0.00	0.50	0.00
Case Manager - Eligibility	5.80	0.00	8.80	0.00	9.80	0.00	10.00	0.00
Case Manager - Legal	0.50	0.00	0.50	0.00	0.00	0.00	0.00	0.00

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Case Manager-Eligibility LM Appt.	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Case Manager Supervisor	1.27	0.00	1.27	0.00	2.35	0.00	2.35	0.00	0.00
Client Support Technician	0.40	0.00	0.40	0.00	1.95	0.00	1.96	0.00	0.00
Director health & Human Services	0.00	0.00	0.00	0.00	0.01	0.00	0.00	0.00	0.00
Health Care Reform-Coverage Guide - LM Ap	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00	0.00
Office Manager	0.45	0.00	0.45	0.00	0.00	0.00	0.08	0.00	0.00
Operations Manager	0.00	0.00	0.00	0.00	0.05	0.00	0.02	0.00	0.00
Self-Sufficiency/Employment Manager	0.30	0.00	0.30	0.00	0.40	0.00	0.20	0.00	0.00
Systems Support Specialist	0.70	0.00	0.70	0.00	0.20	0.00	0.25	0.00	0.00
Veteran's Officer	0.00	0.40	0.00	0.40	0.00	0.63	0.00	0.63	0.00
Total Positions	13.97	0.40	14.97	0.40	18.48	0.63	18.15	0.63	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Child Support Enforcement								
Accounting Technician	0.00	0.50	0.00	0.50	0.02	0.50	0.03	0.50
Assist Payment/Child Support	0.50	0.00	0.50	0.00	0.30	0.00	0.25	0.00
Case Manager - Legal	2.50	0.50	2.50	0.50	2.00	0.50	2.00	0.50
Case Manager Supervisor	0.38	0.00	0.38	0.00	0.35	0.00	0.35	0.00
Contract Monitor	0.20	0.00	0.20	0.00	0.00	0.00	0.00	0.00
Self-Sufficiency/Employment Manager	0.15	0.00	0.15	0.00	0.20	0.00	0.20	0.00
Total Positions	3.73	1.00	3.73	1.00	2.87	1.00	2.83	1.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
TANF Administration								
Case Manager - Eligibility	2.20	0.00	2.20	0.00	1.20	0.00	1.50	0.00
Case Manager - Rental Assistance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Case Manager Supervisor	0.30	0.00	0.30	0.00	0.05	0.00	0.05	0.00
Self-Sufficiency/Employment Manager	0.15	0.00	0.15	0.00	0.00	0.00	0.17	0.00
Workforce Administrator	0.20	0.00	0.20	0.00	0.20	0.00	0.00	0.00
Total Positions	3.85	0.00	3.85	0.00	2.45	0.00	2.72	0.00

Workforce	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Workforce Center								
Accounting Technician	0.05	0.00	0.05	0.00	0.00	0.00	0.00	0.00
Administrative Technician I	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Client Support Technician	1.00	0.80	1.00	0.80	1.00	0.80	1.00	0.80
Director of Health and Human Services	0.03	0.00	0.03	0.00	0.01	0.00	0.05	0.00
Fiscal Operations Supervisor	0.08	0.00	0.08	0.00	0.10	0.00	0.13	0.00
Policy & Contract Administrator	0.00	0.00	0.00	0.00	0.05	0.00	0.04	0.00
Self-Sufficiency/Employment Manager	0.30	0.00	0.30	0.00	0.35	0.00	0.35	0.00
Systems Support Specialist	0.05	0.00	0.05	0.00	0.00	0.00	0.01	0.00
Workforce Administrator	0.80	0.00	0.80	0.00	0.80	0.00	1.00	0.00
Workforce Specialist	6.00	0.00	7.00	0.00	7.00	0.48	7.00	0.48
Workforce Specialist - Limited Appt.	0.00	1.28	0.00	0.53	0.00	0.05	0.00	0.05
Total Positions	9.31	2.08	10.31	1.33	10.31	1.33	10.58	1.33

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Public Health Administration	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Accounting Technician	0.21	0.00	0.21	0.00	0.35	0.00	0.17	0.00
Administrative Technician II	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Client Support Technician	0.55	0.00	0.55	0.00	0.95	0.00	0.41	0.00
Contract Monitor	0.10	0.00	0.10	0.00	0.00	0.00	0.00	0.00
Director of Health and Human Services	0.25	0.00	0.25	0.00	0.15	0.00	0.20	0.00
Fiscal Operations Supervisor	0.10	0.00	0.10	0.00	0.15	0.00	0.15	0.00
Office Manager	0.00	0.00	0.00	0.00	0.02	0.00	0.00	0.00
Policy & Contract Administrator	0.00	0.00	0.00	0.00	0.15	0.00	0.13	0.00
Public Health Director	0.00	0.00	0.00	0.00	0.05	0.00	0.05	0.00
Public Health Educator	0.40	0.50	0.40	0.50	0.40	0.00	0.40	0.00
Public Health Nurse - Limited Appt.	0.00	0.00	0.00	0.00	0.50	0.00	0.50	0.00
Public Health Officer	0.05	0.00	0.05	0.00	0.00	0.00	0.00	0.00
System Support Specialist	0.05	0.00	0.05	0.00	0.10	0.00	0.08	0.00
Total Positions	1.96	0.50	1.96	0.50	3.07	0.00	2.34	0.00

Reproductive Health	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician I	0.00	0.50	0.00	0.50	0.00	0.50	0.00	0.50
Administrative Technician II	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Public Health Nurse	0.00	0.50	0.00	0.50	0.50	0.00	0.50	0.00
Public Health Officer	0.10	0.00	0.10	0.00	0.00	0.00	0.00	0.00
Public Health Director	0.00	0.00	0.00	0.00	0.10	0.00	0.10	0.00
Reproductive Health Administrator	0.95	0.00	0.95	0.00	0.95	0.00	0.95	0.00
Total Positions	1.15	1.00	1.15	1.00	1.65	0.50	1.65	0.50

Immunizations	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Public Health Educator	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Public Health Nurse	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Public Health Nurse Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Public Health Director	0.00	0.00	0.00	0.00	0.25	0.00	0.25	0.00
Public Health Officer	0.25	0.00	0.25	0.00	0.00	0.00	0.00	0.00
Reproductive Health Administrator	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Total Positions	4.65	0.00	4.65	0.00	4.65	0.00	4.65	0.00

Children with Special Needs	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Case Manager (Public Health)	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

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	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Women, Infants and Children								
Nutrition Administrator	0.40	0.00	0.40	0.00	0.00	0.00	0.00	0.00
Nutritionist - RD	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.50
Nutrition Educator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Public Health Educator	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Public Health Promotions Administrator	0.00	0.00	0.00	0.00	0.40	0.00	0.20	0.00
Total Positions	1.50	0.00	1.50	0.00	1.50	0.00	1.30	0.50

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Environmental Health								
Administrative Technician II	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Disease Control Specialist	0.00	0.50	0.00	0.50	0.00	0.50	0.00	0.50
Environmental Health Specialist II	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
PH Protection Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Public Health Director	0.00	0.00	0.00	0.00	0.25	0.00	0.25	0.00
Public Health Educator	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Public Health Officer	0.25	0.00	0.25	0.00	0.00	0.00	0.00	0.00
Total Positions	4.60	0.50	4.60	0.50	4.60	0.50	4.60	0.50

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Health Promotions								
Nutrition Administrator	0.60	0.00	0.60	0.00	0.00	0.00	0.00	0.00
Public Health Director	0.00	0.00	0.00	0.00	0.25	0.00	0.25	0.00
Public Health Educator	0.30	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Public Health Educator-LM Appt	0.00	0.50	0.00	0.50	3.00	0.00	3.00	0.00
Public Health Officer	0.25	0.00	0.25	0.00	0.00	0.00	0.00	0.00
Public Health Promotions Administrator	0.00	0.00	0.00	0.00	0.60	0.00	0.80	0.00
Total Positions	1.15	0.50	1.15	0.50	4.15	0.00	4.35	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Vital Statistics								
Accounting Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.13	0.00
Administrative Technician II	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Client Support Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.50	0.00
Public Health Director	0.00	0.00	0.00	0.00	0.10	0.00	0.10	0.00
Public Health Officer	0.10	0.00	0.10	0.00	0.00	0.00	0.00	0.00
Total Positions	0.25	0.00	0.25	0.00	0.25	0.00	0.88	0.00

	2015 Actual		2016 Original Budget		2016 Revised Budget		2017 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
CSU Extension								
Administrative Technician I	0.00	0.50	0.00	0.50	0.00	0.50	0.00	0.50
Director of Health and Human Services	0.02	0.00	0.02	0.00	0.01	0.00	0.01	0.00
Fiscal Operations Supervisor	0.01	0.00	0.01	0.00	0.00	0.00	0.00	0.00
Total Positions	0.03	0.50	0.03	0.50	0.01	0.50	0.01	0.50

2017 ANNUAL BUDGET - FTE SUMMARIES

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Oil & Gas Inspections								
Oil & Gas Inspector EHS II	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Total Positions	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Senior Services								
Seniors Administration								
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Program Coordinator	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Senior Services Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	3.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Seniors Community Services								
Program Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Seniors Easy Ride Transportation								
Driver II	2.00	0.80	2.00	0.80	2.00	0.80	2.00	0.80
Program Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	3.00	0.80	3.00	0.80	3.00	0.80	3.00	0.80

	2015		2016		2016		2017	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Seniors Nutrition								
Dishwasher	0.00	0.50	0.00	0.50	0.00	0.68	0.00	0.68
Food Services Technician	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
Meals on Wheels Technician	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
Program Manager Food Services	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	2.10	1.00	2.10	1.00	2.28	1.00	2.28



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